

CITY OF RICHMOND, VIRGINIA



**ADOPTED AMENDMENTS TO THE
BIENNIAL FISCAL PLAN
FOR
FISCAL YEAR 2007**

MAYOR

L. Douglas Wilder

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Harry E. Black

Chief Financial Officer

Saphira Baker

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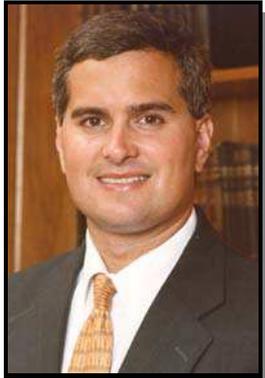
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CITY OF RICHMOND, VIRGINIA
CITY COUNCIL



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President - 1st District



Jacqueline M. "Jackie" Jackson
Vice President - 8th District



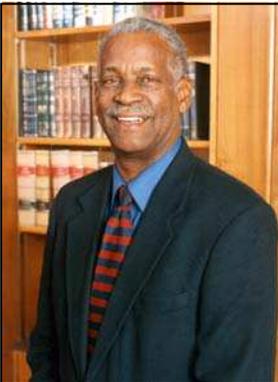
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3rd District



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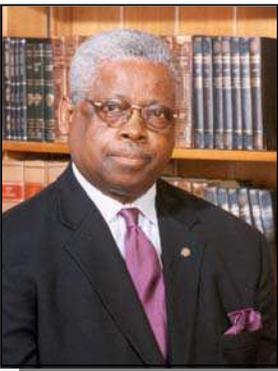
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5th District



Ellen F. Robertson
6th District



Reverend Delores L. McQuinn
7th District



Eugene A. Mason, Jr.
9th District



CITY OF RICHMOND ORGANIZATION OF LOCAL GOVERNMENT 2006-2007

MAYOR

**INDEPENDENT AGENCIES
AUTHORITIES OR
PARTNERSHIPS**

JUDICIAL BRANCH

EXECUTIVE BRANCH

LEGISLATIVE BRANCH

ELECTED OFFICIALS

**CHIEF ADMINISTRATIVE
OFFICER**

CITY COUNCIL

COMMUNITY DEVELOPMENT AUTHORITY
GREATER RICHMOND CONVENTION CENTER AUTHORITY
GREATER RICHMOND TRANSIT COMPANY
INDUSTRIAL DEVELOPMENT AUTHORITY
PORT OF RICHMOND
RICHMOND AMBULANCE AUTHORITY
RICHMOND METROPOLITAN CONVENTION & VISITORS BUREAU
RICHMOND REDEVELOPMENT & HOUSING AUTHORITY
VIRGINIA DEPARTMENT OF HEALTH-RICHMOND CITY HEALTH DISTRICT

ADULT DRUG COURT
CIRCUIT COURT
CIVIL COURT
CRIMINAL COURT
GENERAL REGISTRAR
JUVENILE & DOMESTIC RELATIONS COURT
MANCHESTER COURT
SPECIAL MAGISTRATE
TRAFFIC COURT

BUDGET AND STRATEGIC PLANNING
COMMUNITY DEVELOPMENT
ECONOMIC DEVELOPMENT
EMERGENCY MANAGEMENT
FINANCE
FIRE & EMERGENCY SERVICES
HUMAN RESOURCES
HUMAN SERVICES
INFORMATION TECHNOLOGY
JUSTICE SERVICES
LIBRARY
MAYOR'S OFFICE
MINORITY BUSINESS DEVELOPMENT
PARKS, RECREATION & COMMUNITY FACILITIES
POLICE
PRESS SECRETARY
PROCUREMENT SERVICES
PUBLIC UTILITIES
PUBLIC WORKS
REAL ESTATE SERVICES
SOCIAL SERVICES

ASSESSOR
BOARDS, COMMISSIONS & APPOINTEES
CITY ATTORNEY'S OFFICE
CITY AUDITOR'S OFFICE
CLERK'S OFFICE
LEGISLATIVE SERVICES
LIBRARY BOARD
RETIREMENT OFFICE

CIRCUIT COURT CLERK
CITY COUNCIL
CITY TREASURER
COMMONWEALTH ATTORNEY
RICHMOND SCHOOL BOARD
SHERIFF (CITY JAIL)



MISSION STATEMENT

To achieve a sustained, long-term turnaround in the quality of life for City of Richmond residents through a community engaged in breaking endless negative cycles detracting from a safe and healthy City, with high quality public schools, and diverse economic opportunities.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

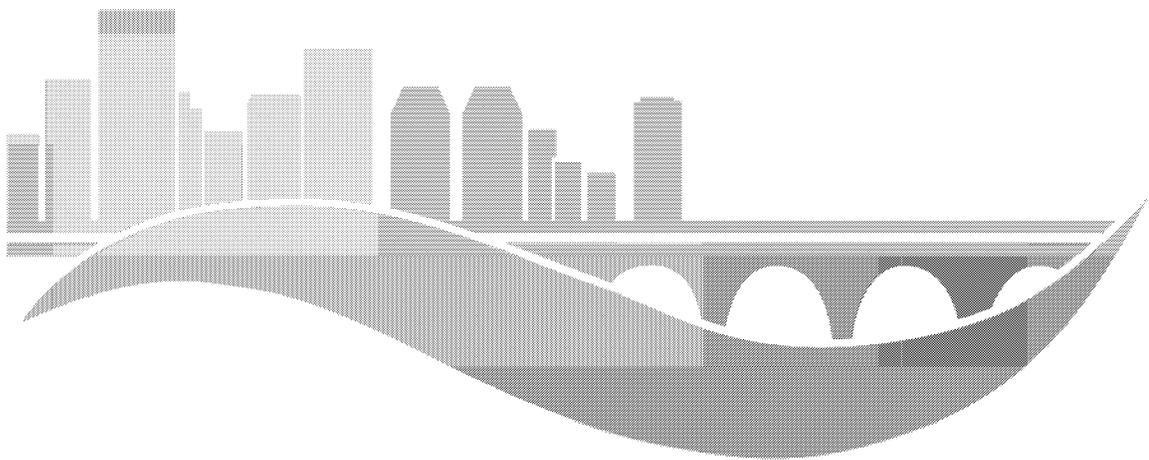
**City of Richmond
Virginia**

For the Biennium Beginning

July 1, 2005

President

Executive Director



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Mayor's Message

City of Richmond



L. DOUGLAS WILDER
MAYOR

"SIG ITUR AD ASTRA"
SUCH IS THE WAY TO THE STARS

March 6, 2006

The Honorable Council of
The City of Richmond Virginia

RE: FY2007 Budget Amendments

Dear Mr. President and Members of Council:

I am pleased to present for City Council's consideration the proposed budget amendments for Fiscal Year 2007 for the City of Richmond. The people of Richmond voted not only for a new form of City government, but also for a new direction in City government. This budget is a continuation of down payments for processes not to be completed in 100 days or 1,000 days. This budget symbolizes our commitment to achieve the vision set forth by the citizens of Richmond more than 3 years ago when they voted not only for a new form of City government, but also for a new direction in City government.

These Proposed Budget Amendments include expenditure recommendations that are in line with current revenue projections. Not only do these amendments address the over \$15 million in turnover and efficiencies that were a part of the approved FY2007 budget, but I am incorporating a Real Estate Tax rate reduction of 2 cents to \$1.31. This will save taxpayers an additional \$3 million next year. The fiscal plan provides funding for legal requirements and mandates in the City, while offering structural re-alignment to achieve efficient and effective results. Key decisions have been made after reviewing past performance results and with attention to understanding relationships to City priorities and needs.

The priorities set forth in this budget are:

To provide more resources to fight crime;

To provide focus on education and the needs of our young population;

To improve the appearance of our City through a very aggressive street repair program.

The overall economic outlook for the City and the metropolitan area is very positive. As you look around, particularly in the core areas of Richmond, major construction projects are under way. Philip Morris USA is in the process of completing the expansion of its production facility on Commerce Road, and building a new research facility downtown that is expected to increase the City's real estate values by at least \$225 million. Meanwhile, apartment and townhouse projects at Stony Point are expected to expand the real estate base by another \$74 million. These projects not only bring employment for those workers involved in the bricks and mortar, but also for those who will occupy the finished products. Many of those persons will become Richmond citizens and contribute to our economic well-being.

Even though the City is doing well and has maintained or improved its bond ratings, there are some fiscal issues that must be addressed over the next five years. Some of them impact not only this City, but also impact municipal governments in general. Changes in governmental accounting (GASB-45) will require governments to report and account for retiree healthcare liabilities. For all employee and retiree healthcare participants that were here July 1, 2005, this amounts to a \$202 million liability. Some actuarial scenarios project a need for the City to reserve almost \$17 million annually. If we include Richmond Public Schools under the above scenario, that liability grows to over \$400 million for Richmond's governmental and educational entities. This is an issue that must be monitored closely over the next two years.

Since this issue overwhelmingly impacts many municipal government entities, it has yet to be determined how rating agencies will respond. But you can rest assured that an unfunded liability of this magnitude would have an adverse affect on the City's bond rating. Prudent planning requires us to take action now to lessen any future impact on our fiscal status. As such the Department of Human Resources and the Richmond Retirement Office are taking the lead in formulating a strategy that will lessen the City's future liability. Overall, healthcare, retirement and their resulting liabilities are increasing at unprecedented rates. This alone puts a strain on the FY2007 and future budgets.

The funded status of the Richmond Retirement System has declined in recent years and is currently 60 percent funded. This means that the system has only 60 percent of the required assets that it would need to meet current liabilities. This is well below the recommended 70 – 90 percent level. Over the past few years, the overall retirement contribution rate has gone from 9.35% in FY2001 to a proposed 20.40% for FY2007. This is an increase of 118.2% in six years. Conversely over the same period, the Retirement System funding levels have decreased from 82% to 60%. If we do nothing, the funding status will continue to decline. Similar to the retiree healthcare liability, inaction will have a detrimental impact on the City's ability to borrow money at preferred rates. This will cost taxpayers millions of dollars. The choice is yours.

The goal of the Retirement Board is to approach an 80% funding status within five years. Therefore, careful attention must be paid to developing a plan that will increase the funded status of the System. Any significant funding level gains will require the City and

its employees to increase their contributory amounts. In addition to a proposed appropriation to the Retirement Fund during FY2006, this budget takes additional steps to more rapidly increase the funding level. At the same time we are striving to keep the retirement promises to those employees who, when hired, were provided an expected level of retirement benefits.

This budget proposes limiting future stress on the retirement system by requiring all new hires (with the exception of sworn Police and Fire) to be enrolled in the Defined Contributions Plan. This alone saves the City approximately \$1 million. Also as a part of this budget, employees who are currently in the pension system will have the option of remaining and contributing 1% of their salary (1.5% for sworn police and fire) toward their retirement or transferring to the Defined Contributions Plan. Those who elect to remain will contribute to the solvency of the pension while those who opt out will freeze the City's liability for them at its current amount.

The Proposed Amended FY2007 General Fund Budget is \$617.9 million for an increase of \$50.7 million above the FY2007 Approved Budget. This includes changes whereby \$29.3 million in State sales taxes, \$5.0 million in lodging taxes, and \$3.5 million in meals taxes are being included in the proposed amendments. The State sales taxes previously were not shown since they were directly allocated to the Richmond Public Schools System. The transient occupancy (lodging) taxes and the meals taxes were previously budgeted in the City's Special Fund. Without those accounting changes, the FY2007 proposed amended base budget is \$580.1 million.

Other differences include \$4 million in Police Officer salary adjustments including fringes, \$3.2 million in other employee pay adjustments, approximately \$4 million in additional Non-Departmental expenses, \$1.75 million due to the postponed implementation of a Storm Water Utility, and other miscellaneous changes including fringe benefits.

While we have worked diligently to reign in increasing costs and to trim unnecessary expenditures, we are still faced with some cost increases that are currently beyond our control. Excluding the \$9.6 million change in accounting for Schools, debt service cost is increasing \$0.6 million above the FY2007 Approved cost. The retirement contribution rate is now at 16.67 percent for general employees and 29.06 percent for police and fire personnel (a composite rate of 20.4 percent). These rates added more than \$1.3 million to the City's annual cost prior to the proposed changes for new employees that were previously mentioned. The City continues to share the cost of the proposed healthcare increase with employees and retirees. After intense negotiations, the increase has dropped from 18 percent to the current proposed 11 percent increase, which adds \$1.3 million in additional cost over the FY2006 budget. Healthcare as an industry in itself is driving the increase. We are investigating the possibilities of re-bidding the entire healthcare contract to get the best benefits for our employees while minimizing the costs for them AND the City.

In addition to these basic costs of City operations, twenty new police officers are included. This brings the total sworn complement to 738 with one Captain assigned to Emergency Communications. Additionally, the proposed amendments include an average 9.7 percent salary adjustment for police officers that is effective July 2006. This increased the budget by approximately \$4 million including fringes.

Again, a challenging aspect of preparing this budget has been how to balance prior commitments made on behalf of the City with current and future needs. To that extent, the proposed amendments include additional funding for the Peumansend Regional Jail and the Greater Richmond Convention Centre Authority (GRCCA) as outlined below. The proposed GRCCA budget now includes over \$5 million in occupancy tax funds that were previously in the City's Special Fund Budget. This is in addition to the original increase of \$491,998. The City also subsidizes the GRTC Transit System with a \$9.6 million subsidy proposed in FY2007. This is an increase of \$1.0 million.

	Approved FY2007	Proposed Amended FY2007
GRTC Transit System	\$8,636,356	\$9,593,857
Greater Richmond Convention Centre Authority	\$2,100,000	\$7,639,120
Peumansend Regional Jail	\$329,511	\$1,444,064

The Richmond Ambulance Authority is still funded at \$3.4 million. These commitments, and General Fund Debt Service requirements of \$50.2 million in FY2007, significantly impact our ability to fund the basic core services needed by Richmond's citizens.

Accordingly, as Mayor, I believe I have a responsibility to take another look at agreements made on behalf of the City prior to my becoming Mayor. Even though these proposed amendments include additional funding the Peumansend Regional Jail, it may be more cost effective for the City to sell the use of City beds at the Pneumansend Creek Regional Jail to other localities.

The proposed spending for Richmond Public Schools is \$159,442,665. This figure includes approximately \$3.8 million more in local funds compared to the prior year, and two changes in budgeting methodology. In this budget, \$29.3 million in State Sales Taxes have been added as part of the general fund transfer to Schools, and \$9.7 million in debt service payments have been removed from this transfer and instead budgeted with other debt service for City facilities. This is the first year that I will take advantage of budgeting local funds by spending category according to State Code, and the proposed budget allocates the above \$159.4 million in Schools funding as follows: \$123,683,512 for Instruction; \$6,469,538 for Administration, Health, and Attendance; \$5,664,138 for Pupil Transportation; \$18,488,688 for Operation and Maintenance; and \$5,136,789 for Debt and Fund Transfers. All of these should have benchmark attainments. In other words, what is expected that these funds should accomplish?

As the City of the Future initiative is implemented over the next several years, I expect Richmond Public Schools to consolidate some facilities while 15 schools are either built or renovated. I hope that the Richmond School Board will consider realigning the benefits that it provides with local funds for Schools employees to be more on par with those provided to all other City employees. I also believe management savings can be achieved in a number of areas, including combining support functions with the City in such areas as finance and accounting, budgeting, payroll, procurement, and printing services. There is no justification for this duplication.

I am determined to find a way to begin implementation of the Buildings Master Plan. I propose that George Mason School and Broad Rock School be renovated, using historic tax credits if possible.

In preparing these proposed budget amendments, and mindful of being fiscally responsible, I am proposing the real estate tax rate to decrease from the current rate of \$1.33 to \$1.31 per \$100 assessed value, after it was reduced from \$1.38 in the prior year. This is a \$0.07 reduction over the past two years. We continue to experience enthusiastic participation in the Tax Abatement for Rehabilitated Properties Program, so much so that in FY2007 we expect to return more than \$14.1 million in tax credits to property owners. The budgeted costs of these credits reflect an increase of over \$800,000 compared to the FY2006 budget.

Accordingly, very tough balancing decisions have been made to accommodate increasing public safety costs, to prepare us for continued fiscal responsibilities in maintaining and increasing the City's rainy day reserve, to honor previous commitments, and to prepare a balanced budget, have been made.

As I began my tenure as Mayor of Richmond, I called upon help from many citizens across the City. Many responded by agreeing to serve on various committees. While some committees are still working; others have completed their work. Key recommendations from those citizen committees are incorporated in this budget plan. As an example, we now have a Deputy Chief Administrator / Chief Financial Officer and a Deputy Chief Administrator for Human Services.

Based on data from a municipal "fiscal stress" analysis published by the Virginia Commission on Local Government, the City has a higher level of fiscal stress than the average for all Virginia cities and higher than the average for all Virginia localities. City leaders must undertake a persistent and structured focus to address long-term requirements of the City and its citizens.

The strong credit rating enjoyed by the City, including recent rating upgrades, is a tribute to the City's continued economic stability and improved financial operations. The City is well within its "Constitutional Debt Limit," but has reached its self-imposed debt affordability measure. The FY2007 proposed amended budget will allow for increased capacity to clear the path for future additional projects or increased funds for continuing projects.

The City should implement performance agreements with all City authorities and boards to define responsibilities of all parties and to improve accountability and results. Detailed and periodic review of the School system budget is needed. Management culture must change to foster honest open discussion and to develop sustained and structured attention to long-term issues while improving the performance of and accountability for day-to-day operations.

Vacant and Abandoned Property

The strategy continues the acquisition of vacant buildings for non-profit use and aggressively pursuing for-profit rehabilitation using state and federal historic tax credits and the City's Real Estate Abatement Program. In addition, there will be focused code enforcement, boarding to preserve buildings, and demolition of buildings that cannot be rehabilitated. Additional funds of \$300,000 have been included in the CIP for demolition in FY2007.

Street Repair

As an indicator of citizen dissatisfaction, previous surveys indicate 6 out of 10 citizens rate the quality of street maintenance as poor or fair. To improve City streets, we proposed a three-point strategy that includes: a proactive and performance-based approach to fixing potholes; new regulations to improve control of street excavations; and increased attention to pavement preservation and repair. This strategy continues and with the FY2007 appropriation of \$5.0 million in the CIP for pavement rehabilitation. These are 100 percent State Urban Funds. Additional FY2007 CIP funding of \$200,000 has been included for smaller scale construction projects.

Human Services

In January of 2005, shortly after taking office, I appointed a small Committee co-chaired by Eva Tieg Hardy (former Secretary of Health and Human Services) and Dr. James Harris (Pastor, Second Baptist Church), to advise me on where and how Richmond could best target its resources to begin to improve the City's woeful economic, social health, public safety and education indicators. Based on its detailed review, the Committee produced a report entitled "Mayor's 2020 Vision" that made a series of recommendations identifying opportunities to consolidate and/or co-locate programs, reduce supervisory levels, maximize revenue, increase citizen and community involvement, and upgrade technology for improved productivity.

In FY2007, the City's Human Services portfolio, which will not include the Department of Public Health, represent 919 City employees and a total budget of approximately \$100 Million. These agencies serve tens of thousands of our citizens each year. The City's human services portfolio agencies in FY2007 will include the following:

- The Office of the Deputy Chief Administrative Officer for Human Services
- Department of Social Services

- Department of Juvenile Justice
- Department of Parks, Recreation and Community Facilities
- The Hispanic Liaison Office
- Richmond Public Library

The specially appointed Human Services Committee reviewed the advantages and disadvantages of the City continuing to operate a Department of Public Health. Upon completion of their review, the Committee listed numerous reasons why they strongly believed that a reaffiliation back to the VDH system should occur. It is my intent, based on a year of research and negotiation, to proceed with the Committees recommendation and have the State take over the operations of providing health services to the residents of Richmond begin July 1, 2006. In FY2007, the Department of Public Health will become a state agency with contracted local services.

In addition to the portfolio agencies, the City has established several other quasi-City agencies that provide critically important services to our citizens. These agencies include:

- Richmond Redevelopment and Housing Authority (RRHA)
- Richmond Behavioral Health Authority (RBHA)
- Richmond Hospital Authority
- Richmond Workforce Investment Board (RWIB)

It is clear that the need to improve coordination and joint planning between and among all public, private and non-profit agencies that receive City funding support must be addressed. This will be addressed in FY2007, spearheaded by the newly created position of Deputy Chief Administrative Officer for Human Services.

FY2007 BUDGET OVERVIEW

For FY2007, the proposed amount for the General Fund operations budget is \$617.9 million. This is an 8.93 percent increase in expenditures over the FY2007 approved General Fund operations budget. This increase in expenditures supports an increase for sworn Police staff salaries as well as increased healthcare and retirement costs. Vacant positions proposed for elimination in FY2006 remain out of the FY2007 proposed budget. Turnover savings averaging 4.0 percent of salaries have been budgeted in all agencies.

The total proposed spending plan for all funds is \$1.23 billion. This includes the General Fund, Special Funds (including Community Development Block Grant), and Enterprise Funds, including Public Utilities

The proposed capital budget totals \$142.4 million in FY2007, including \$38.8 million in General Fund supported projects, \$15.0 million in City of the Future projects, and \$88.6 million for Public Utilities.

**FY2007 Proposed Budget
All Funds**

	FY2007 Approved	FY2007 Proposed	Dollar Change	Percent Change
General Fund	\$567,254,891	\$617,905,742	\$50,650,851	8.93
Special Revenue Funds	69,821,246	72,110,359	2,289,113	3.28
Internal Service Funds	34,647,033	34,926,656	279,623	0.81
Other Enterprise Funds	10,401,641	3,641,646	(6,759,995)	(66.13)
Public Utilities	327,823,422	398,952,947	71,129,525	21.70
Schools (Non-City)	120,780,978	98,775,784	(22,005,194)	(18.22)
Total Operating Budget	1,130,729,211	1,226,313,134	95,583,923	8.45
Capital Budget	\$93,006,866	\$142,415,129	\$49,408,263	53.12

REVENUE

Revenue Highlights

This budget is proposed assuming the maintenance of all tax rates, and a decrease in the real estate tax rate to \$1.31 per \$100 assessed value. City Council is expected to adopt a real estate rate on April 10, 2006.

FY2007

The revenue highlights for the Proposed FY2007 budget include:

- General Fund revenue increases of 8.93 percent over approved FY2007 (\$50.7 million)
- Changes in budgeting methodology for revenue resulting in a \$37.8 million increase over approved FY2007 amounts
- Real estate revenue net growth of 7.07 percent over approved FY2007 (\$13.5 million)

Revenue Overview

The proposed General Fund revenue is estimated to be \$617,905,742 in FY2007.

The FY2007 proposed estimate for all City taxes is \$400,165,589, an increase of \$53,832,559 or 15.54 percent from the FY2007 approved budget. The majority of this increase is due to the addition of \$29.3 million in State Shared Sales taxes to the budget, which will be included as part of the general fund transfer to Richmond Public Schools.

Furthermore, approximately \$5.0 million in lodging taxes has been added to the general fund budget (instead of a Finance special fund) to support the operating budget of the Greater Richmond Convention Center Authority as reflected in the Non-Departmental budget. Another budgeting change relative to the FY2007 approved budget is that the 1% prepared food tax increase that was previously included in a Finance special fund has been included in the general fund; collections from this source, amounting to approximately \$3.5 million in FY2007, are being utilized to support the debt service costs in support of the City of the Future initiative. Thus, an additional \$37.8 million in general fund revenues are due to changes in the way we budget for State Shared Sales taxes, lodging taxes, and prepared food taxes.

City taxes, the revenue category most closely tied to economic conditions, show the result of moderate growth in the economy at the state and national level. The value of local real estate in Richmond has grown significantly during the past year, while lesser increases are expected in the upcoming year. The recent increase has led to a proposed gross increase of \$14,036,023 in the proposed budget from current real estate tax collections, and an increase of \$52,849 from the FY2007 approved amount of rehabilitation tax abatements to a total of \$14.1 million. Outside of the budgeted increase in real estate taxes and the changes mentioned above, other amendments in City taxes amount to a net \$2.0 million increase, which is primarily due to an increase in the Local Option Sales tax budget.

Budget amendments in other categories are not as significant, with the exception of Intergovernmental revenues. With the transfer of Public Health functions back to the State, over \$3.6 million in Intergovernmental revenue for this agency will no longer be recognized in the general fund (with a corresponding decrease in expenditures). Additionally, the budget for Social Services State revenue is being reduced by \$1.4 million from the FY2007 approved amount, due to an expected decrease in reimbursed expenses. Finally, the proposed FY2007 budget assumes State funding for House Bill 599 funds for public safety remains at the FY2006 funding level, which is a reduction of \$340,162 from the FY2007 approved figure.

Again, the primary sources of the amended increase in FY2007 General Fund revenues are from changes in budgeting and an increase in real estate taxes. No tax rates are proposed to increase, rather the rate with the greatest impact to taxpayers, on real estate, is to decrease. The only notable general fund fee increase looking forward is in monthly refuse collection, which was already included in the FY2007 approved budget.

EXPENDITURES

Expenditure Highlights

FY2007

Expenditure highlights for the Proposed FY2007 budget include:

- General Fund expenditures are proposed at \$617.9 million, which is an increase of \$50.7 million or 8.93 percent over the FY2007 approved budget.
- Debt service cost is projected to increase by \$3.24 million or 6.89 percent over FY2006.
- General Fund positions increase minimally with proposed FY2007.

Expenditure Overview

Police Department

Over the past fiscal year we held a series of town meetings. Overwhelmingly, citizens voiced the desire to have greater police presence in the community. We listened to those desires and steps are continuing to ensure that greater police presence is more apparent. Proposed funding for the Police Department is \$72.0 million in FY2007. The budget includes personnel funding of \$62.4 million in FY2007 for sworn and civilian positions. The personnel complement including the twenty officers added for FY2007 is 738. There are 149.5 civilian positions.

Matching fund requirements of \$246,000 are included in FY2007 for the Universal Hiring Program, which leverages \$525,000 in federal funds over a four-year period. Other Federal Funds include the COPS in Schools Grant for \$200,000 and the Justice Assistance Grant (JAG) for \$296,000.

Gang Initiative

Through our partnership with the Office of the Attorney General, Richmond became one of four Cities nationwide to receive Gang Reduction and Intervention Program (GRIP) funding to address the growth of youth gang involvement from a holistic perspective. Richmond stands poised to take advantage of over \$1 million with the aim of significantly reducing gang activity in targeted neighborhoods through the integration of local, state, and federal resources. Working closely with community groups, the courts, state and local law enforcement, this plan addresses prevention, suppression and rehabilitation efforts targeted at specific areas on the City's Southside where we have seen a growth in criminal gang activity.

Fire Department and Emergency Management Services

Proposed funding for the Fire Department is \$35.5 million in FY2007. The Proposed Budget includes \$292,500 for Survivair Panther High Pressure Self-Contained Breathing Apparatus Units and cylinders, in accordance with National Fire Protection Association Standards. The Emergency Services Coordinator and his staff are included as a part of this agency.

The Capital Budget includes \$850,000 for fire station renovations. In addition, funding for a replacement fire station is included for FY2010. This will be the first newly constructed station in the CIP since 1994.

Department of Justice Services

In FY2006, the Department of Justice Services expanded its programming to include services targeted at adult offenders. Since its inception, the Department worked to promote public safety, reduce recidivism and prevent juvenile delinquency. Over the past three years, the prevention of adult criminal behavior has been becoming a part of the Department's core programming. Thus the name change signaled a renewed focus of the City to strengthen programming that promotes juvenile and adult offender accountability and rehabilitation through a continuum of services.

That commitment to expanding adult programming is evident in that the City now views mandated Community Correction programming as an integral part of our services to our citizens. On December 16, 2005, the Department of Justice Services added twenty-one grant-funded positions and became a direct administrator of adult pretrial and community corrections programs in the City. By directly administering the Community Correction program, the City has indicated its commitment to improving the quality of services being offered.

FY2007 will be a monumental year for the Department of Justice Services. The Department will continue to focus on Gang and Truancy related activities, in conjunction with the Richmond Police Department, but will further expand Pre-trial and Post-trial services by adding six (6) additional general fund positions.

Sheriff

Funding Sheriff and Jail costs is a challenge, primarily due to the rising cost of inmate hospitalization and medical care. These costs have skyrocketed in recent years with increasing severity of inmate illnesses. The FY2007 proposed budget for medical care and pharmaceuticals includes an increase of \$374,596 from the FY2006 budget. Sheriff staff and the City Administration will closely monitor these expenses in search of efficiencies and cost-sharing opportunities. Meanwhile, my Commission on Jail Issues will continue to review operating procedures, medical costs, general spending, and facility needs to follow up on the interim report that was distributed on December 30,

2005. There needs to be an improvement in the methodology previously employed relative to procurement relative to inmate needs.

The FY2007 revenue budget reflects expected reimbursements from the State Compensation Board related to State-supported salary increases and inmate per diems. Due to an expected decrease in state-responsible inmates, the budget for per diems is being decreased by \$476,064 from the approved budget, further increasing the net City cost for this agency.

Adult Drug Court

The City continues to support the Adult Drug Court (ADC). It is a cutting edge initiative of therapeutic jurisprudence. The ADC is complemented by the City's Juvenile and Family Drug Court. ADC receives funding from the State Supreme Court and the Local Law Enforcements Block grant. Funding of \$28,243 is proposed in the General Fund to help supplement ADC matching requirements. Three administrative positions were added due to a transfer from the State Supreme Court. ADC is working with the City's Grant Unit to identify additional grants and other revenue sources to support its programs.

Human Services

Social Services Department

In FY2006, the Department of Social Services underwent a significant change in its Financial, Technology and Internal Support functions. The Human Service Internal Support (HSIS) unit was primarily restructured to only support the Social Services needs. This reorganization forced the Departments of Justice Services, Public Health, Parks, Recreation, and Community Facilities to enhance their financial and technology operations. With the assistance of Information Technology, this change will have very little impact.

Proposed funding for the Department of Social Services in FY2007 is \$66,343,705. This year's budget includes funding of \$409,342 to support the addition of seven Welfare Fraud Investigator positions to enhance the activities associated with fraud investigation. The additional resources for the fraud team will increase the City's ability to research and process fraud referrals from the community, the Commonwealth Attorney's Office, eligibility workers in the Social Services Department, and the courts. This continues to signal a zero-tolerance movement.

Parks, Recreation and Community Facilities

The proposed FY 2007 General Fund budget is \$14,052,935. A total of 2.5 FTE's are proposed for elimination. This includes a Deputy Director position deleted in order to streamline the organization. The proposed budget maintains existing service levels for the Department of Parks, Recreation and Community Facilities. However, during

FY2007, the Department will review its organization and operations in order to better support the priorities of the City regarding youth, particularly in the area of truancy prevention.

The Library

The proposed FY2007 budget for the Richmond Public Library is \$5,210,405. This budget reflects the addition of a new Assistant Director of Public Service position and provides funding for landscaping maintenance of the Main and Branch Libraries.

In FY2007 the Library anticipates circulating 700,000 items annually, with 18,000 persons attending programs at Richmond libraries. City of the Future Plans are to continue developing and strengthening partnerships with Richmond Public Schools, private schools, and with agencies serving children and their parents. The Library will also promote reading through a strong Summer Reading Program, participation in the community-wide Go Read project, and development of a new reading program for children.

Richmond Public Library continues to receive a variety of special funds to augment its services in FY2007. The most notable are the transfer of the Law Library from the Judiciary, which provides funding for the acquisition of law books and periodicals and the Bell Atlantic (E-rate) Grant which helps cover the costs for telecommunication and electronic infrastructure upgrades.

Youth Employment

As part of our effort to streamline City government and focus on the priority needs of the citizen, City funds will support effort to secure employment for 200 of the City's highest risk youth. The remaining job placements will come from the private sector, which has expressed its willingness be a true partner with the City to instill a work ethic and exposure to the workplace as an alternative to the streets for our young people. This must be renewed and vigorous action to energize our young people.

City Infrastructure

Public Works Department

There has been a ramping up of Public Works. Proposed funding for the Public Works department is \$59,924,889 in FY2007. The proposed funding provides for 573.6 positions, which includes the addition of 14.5 positions from General Services Mail & Printing, seven customer service positions from Human Resources, nineteen animal control positions from the Health Department, 28.25 positions restored due to a planned delay in the implementation of a storm water utility, and three positions from the Parking Management special fund.

The FY2007 operating amendments reflect funds associated with the above transfers. They also include the addition of \$400,000 in previously unbudgeted security costs for City Hall and the East District Center. In addition, \$200,000 has been included for costs associated with the “One Number” call center. Contract construction was reduced by \$300,000 in line with previous annual expenditures.

Public Utilities Department

The City of Richmond’s Department of Public Utilities (DPU) provides quality-of-life services of natural gas to 102,000 customers, potable drinking water to 60,000 customers, wastewater to 57,000 customers, and electric street lighting to more than 37,000 lights throughout the Richmond metropolitan area.

The City operates the seventh largest municipally-owned gas utility in the country. This utility has maintained a high level of integrity regarding safe and reliable service delivery that has earned national recognition for its safe operations. Work to renew our cast iron main system is ongoing and will enhance the reliability and availability of this service to future business, commercial and residential markets throughout the region. Like our private sector service providers, we are still affected by a volatile natural gas pricing market. The volatility will likely continue for some time into the future in view of the current state of the economy and world events. We recognize the burden that escalating gas bills can have on our customers as we recover our gas costs dollar for dollar.

DPU seeks to maintain its status as the regional provider of services, one of only a few regional cooperative ventures successfully operating in the metropolitan area. DPU’s ability to provide continued and enhanced services improves the economic future of the City as well as the region. DPU will continue to seek new opportunities to meet the ever-changing demands of our growing metropolitan area.

Richmond, like other older urban communities across the U.S., has aging gas mains, water mains and sewer lines serving much of the City. Because DPU must ensure that it can continue to safely provide reliable and quality services, the department must continue to invest in the maintenance and replacement of the distribution and collection systems. Regulatory requirements at the federal and state levels represent one of the drivers for continued escalating capital investment and improvement projects. These are major factors in the Water and Wastewater Utilities and are significant for the Gas Utility. The Safe Drinking Water Act, the State Health Department requirements and the Enhanced Surface Water Rules represent primary impacts on the Water Utility. The Water Utility is largely affected by the Clean Water Act, the Department’s VPDES permit with the Commonwealth’s Department of Environmental Quality and the implementation of the EPA’s requirement to reduce Combined Sewer Overflow discharges to the James River. For the Natural Gas Utility, compliance with the U.S. Department of Transportation’s Office of Pipeline Safety regulations for older cast iron mains will affect the capital requirements for several years.

Increases in City utility rates are proposed as follows:

DPU Rate Changes	FY2007 Approved	FY2007 Proposed
Gas	3.00% Increase	3.00% Increase
Water	8.25% Increase	8.25% Increase
Waste Water	5.50% Increase	5.50% Increase

At the proposed rates, the average monthly residential gas bill will increase \$1.19 in FY2007. In FY2007, the average monthly residential water bill will increase \$1.96. Also, in FY2007, the average monthly residential wastewater bill will increase \$1.96.

Community Development

The proposed General Fund budget \$7,202,762 in FY2007. The plan includes funding for 108.75 positions, a decrease of a Deputy Director position from the approved budget.

Emphasis has been placed on housing and community revitalization when considering the budgets for federal funds. Federal funds include Community Development Block Grant (CDBG), Housing Opportunities Made Equal (HOME) and Housing Opportunities for Persons with AIDS (HOPWA).

These funds will be used to continue with a targeted approach -- Neighborhoods in Bloom (NIB) -- and an emphasis on vacant buildings and code enforcement. Richmond's Neighborhoods in Bloom program has been recognized nationally for its effectiveness in achieving community revitalization through targeting resources. Most recently, the NIB program was honored for its exemplary success by the Department of Housing and Urban Development with the "HUD Secretary's Opportunity and Empowerment Award".

As a result of receiving an award of technical assistance from the National Vacant Properties Campaign, a team of experts is working with the City to implement improved systems to address the challenges of vacant and abandoned buildings. We expect them to finalize a report for internal review within the next few months.

The federal government has proposed significant changes that resulted in the City receiving over \$1 million less in federal funding. We propose using \$7,140,000 in CDBG funds, \$2,796,000 in HOME funds and \$691,802 in HOPWA funds in FY2007.

Capital Improvement Program

In proposing a Capital Budget for the City, I have focused on the most comprehensive educational and neighborhood revitalization plan ever attempted in the 400-year history of our state and city. This new initiative is known as the "City of the Future" plan and utilizes a unique Line of Credit funding mechanism to maximize the greatest amount of funding sources over the shortest period of time. I have blended this plan into the normal Capital budget process, while recapturing funds and closing out many of the projects that

have either been completed, abandoned, or are not consistent with the direction of this Administration. The end result is a carefully constructed Capital Budget, which significantly reinvests in our schools, public facilities, infrastructure and neighborhoods on a citywide basis.

City Administration and Finance

Finance Department

The proposed budget for the Finance Department is \$7,975,921 in FY2007, including \$325,000 for maintenance of a new revenue system. The budget reflects the elimination of two positions, with \$145,243 in savings attributed to the Chief Financial Officer assuming the duties of the former Director of Finance in addition to other citywide fiscal responsibilities. The installation of the MUNIS Revenue System is a major undertaking for the Finance Department. This system will provide integrated information across revenue types and allow for real-time transaction processing. Employees will be better able to access information when assisting customers. Once the system becomes available on the web, customers will be able to retrieve information via the internet 24 hours a day, 7 days a week.

The cost of self-insurance continues to rise for the City. In order to keep pace with increasing liabilities, the Risk Management budget has increased from \$8,373,754 in FY2006 to \$9,000,000 in FY2007.

Procurement Department

The Department of Procurement Services provides effective procurement of goods and services for the City of Richmond. Streamlined by the Mayor's Procurement Review Committee's recommendations on improved procurement processes, the department in FY2007 will move towards establishing a supply and services schedules program. This program will leverage the City's buying power and help ensure that City agencies receive quality goods and services at cost efficient prices. The program will also generate additional cost savings for the City. Minority Business Enterprise has been removed from the Department of Procurement Services and is being proposed as its own agency.

Budget & Strategic Planning Department

The proposed budget for the Department of Budget and Strategic Planning is \$1,299,823. One Grant Writer position reverted back to the Police Department because of additional duties now required of that position. The City Economist position is now allocated between Budget (80%) and Finance (20%) since a portion of the duties also impact and directly relate to Finance.

Over the next year and as a part of the Chief Financial Officer's reform initiatives, the Department will collaborate with the Finance Department to improve citywide grants coordination and management. There will also be a focus of efforts on implementing a

balanced scorecard approach utilizing the momentum gained via performance/outcome based budgeting.

Other City Departments

Human Resources Department

Human Resources amendments include funding for thirty-eight positions. The significant decrease of ten positions is due to the transfer of seven customer service positions to Public Works, two Hispanic Liaison positions to Human Services and one human resource position to Police. Operating costs were adjusted accordingly.

City Assessor

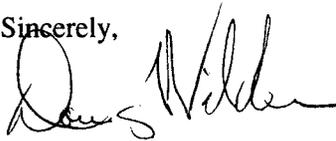
The proposed budget for the City Assessor is \$2,986,276 in FY2007. The budget reflects the addition of a Title Examiner I position that was not budgeted in FY2006, increasing the staffing complement to 40.0 FTEs in FY2007.

CONCLUSION

Over the years the City has contributed to many worthy causes. However, as we review the availability of resources and consider the impact of future liabilities, we must re-think the basis on which many of our funding decisions have been based. Our challenge is to review all requests for City funds and to ensure that we are the very best stewards of public funds that we can be. We will require high performance and accountability standards from City departments and agencies. We must review all expenditures from the City's budget in order to ensure that expenditures occur efficiently, and also to ensure that the results are effective.

With these comments, I ask for your support as we move forward on behalf of Richmond's citizens, and I welcome the discussion to follow.

Sincerely,



The Honorable L. Douglas Wilder

Mayor
City of Richmond, Virginia

GUIDE TO USING THIS DOCUMENT

This budget document provides financial information on departmental and program plans for the City of Richmond. This financial information is presented in varying levels of detail.

The *Mayor's Message* appears after the Table of Contents and gives an overview of the budget, highlighting citywide accomplishments and challenges. Following the *Guide to Using This Document* are: the *Basis of Accounting and Budgeting*, a synopsis of the *Performance Based Budgeting* work plan, and a description of *Debt Management Policies*. These sections provide an explanation of the financial reporting requirements and policies to which the City must adhere. Next, the *Budget Process Timetable* describes stages of the budget process.

The following section, *Summary of Adopted Amendments*, lists all of the City Council amendments to the FY 07 budget developed and submitted by the Mayor.

The next section of the document is Fund Summaries & General Fund Agencies. Summaries include: *Expenditures and Positions for All Funds*; *Summary of Revenue, Appropriations and Undesignated Fund Balance*; *Schedule of Debt*; *General Fund Revenue*; *Summary of General Fund Revenue by Agency*; *Summary of General Fund Revenue by Type*; *Summary of General Fund Expenditures by Agency*; and *Summary of General Fund Expenditures by Major Category*.

Following the summaries listed above are financial details for each General Fund agency. The format for each agency includes: the Agency's Mission Statement; the General Fund Budget; Explanation of Amendments; General Fund Expenditures by Program; Non-General Fund Budgets (where applicable) and Performance Measures (including both actual and targeted outcomes.)

The next section of the document summarizes the City's *non-General Fund budgets*, including a summary of the *Capital Improvement Plan*. Please refer to the City of Richmond Capital Improvement Plan budget document for additional information and details on individual capital projects.

Following the Capital Improvement section is information on Special Funds, Enterprise Funds, Internal Service Funds and Richmond Public School systems. Included in this section are: *Summary of Special Fund Expenditures by Agency*; *Special Fund Detail by Agency*; and *Community Development's Federal Funds* (CDBG, HOME, ESG, and HOPWA); *Enterprise Funds*; and *Internal Service Funds*. Richmond Public Schools provided a letter from the School Board Chairman and summaries of the operating revenues and expenditure budgets.

Next, the Personnel Complement provides a *Position Summary by Agency and Fund*. This is followed by a detailed list of all positions by department for each fund.

The *Appendices* is the last section of the document and includes general information such as the *City's Demographics*, *Tax Rates*, *Bond Ratings*, and a *Glossary*.

Questions may be directed to:

City of Richmond
Department of Budget and Strategic Planning
900 East Broad Street, Room 1100
Richmond, VA 23219
Office (804) 646-7913
Fax (804) 646-7927

This document can be located on the City of Richmond website at www.richmondgov.com.

BASIS OF ACCOUNTING AND BUDGETING

Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement. All governmental funds and expendable trust funds are accounted for using a current financial resource measurement focus. With this measurement focus, only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds, non-expendable trust funds and pension trust funds are accounted for on a flow of economic resource measurement focus. With this measurement focus, all assets and liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net assets) is segregated into contributed capital and retained earnings components. Proprietary fund type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net assets.

The **modified accrual basis of accounting** is followed by governmental funds, expendable trust funds, and agency funds. Under the modified accrual basis of accounting, revenues are recorded when they become measurable and available to pay liabilities of the current period. Expenditures are recorded when the related fund liability has been incurred except for (a) principal and interest on long-term debt, which is recorded when due, and (b) the non-current portion of accrued vacation, sick leave and workers' compensation claims, which is recorded in the general long-term debt account group.

Real estate, personal property and license tax revenues are recorded as revenues principally on the cash basis until year-end, at which time tax receipts received within 60 days of the end of the fiscal year are accrued. Permits and fines are recorded as revenues when received. Intergovernmental revenues, consisting principally of categorical aid from federal and state agencies, are recognized when earned, or at the time of the specific expenditure. Revenues from general purpose grants are recognized in the period to which the grant applies.

Sales and public utility taxes, which are collected by the Commonwealth and public utilities respectively, and subsequently remitted to the City, are recognized as revenues and receivables when collected by authorized agents.

Proprietary fund types, pension trust funds and non-expendable trust funds, utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The City reports deferred revenue on its combined balance sheet. Deferred revenues arise when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incidence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim pertaining to the resources, the liability for deferred revenue is removed from the balance sheet and revenue recognized.

It is the policy of Utilities included in Enterprise Funds to capitalize, during the construction period only, the net interest costs associated with the acquisition or construction of major additions to Utilities plants in service.

BASIS OF ACCOUNTING AND BUDGETING

Budgets and Budgetary Accounting

The City follows these procedures, which comply with legal requirements, in establishing the budgetary data reflected in the financial statements. The operating budget, including a transfer to the Schools General Fund, includes proposed expenditures and the means of financing them.

City General Fund, Debt Service Fund, and Schools General Fund have legally adopted annual budgets. Capital Projects Funds have legally adopted five-year project budgets. On or before April 7th, the Mayor submits to the City Council a proposed operating budget for the fiscal year commencing the following July. Public hearings are conducted to obtain taxpayer comments.

Prior to May 31, City Council adopts the budget, the appropriation ordinances, and ordinances providing additional revenue as necessary to put the budget in balance. The City Charter allows the City Council or administration to only appropriate by a lump sum appropriation for each agency versus adopting by categories or line items. During the year, the Mayor is authorized to transfer budget amounts within departments; however, any amendments that alter the total expenditures of any department or agency must be adopted by the City Council. Administration's policy allows departments or agencies to transfer operating budgets within line items without authorization.

Formal budgetary integration is employed as a management control device during the year for all funds.

Budgets for the General Fund, Special Revenue Funds and Capital Projects Funds are principally prepared on the modified accrual basis of accounting except that encumbrances, which do not lapse at the end of a fiscal year, are included as budgetary expenditures.

All appropriations not encumbered lapse at year-end for the General Fund. Appropriations for the Capital Projects Funds and certain Special Revenue Funds are continued until completion of applicable projects, even when projects extend for more than one fiscal year, or until repealed.

Expenditures may not exceed appropriations on a departmental level in the General Fund, and at a functional level in the Schools Special Revenue Funds.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund, Special Revenue Funds, and Capital Projects Funds. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities under generally accepted accounting principles.

PERFORMANCE BASED BUDGETING

The City of Richmond has been following the performance measurement and activity based costing movement for several years and began the process of implementing performance based budgeting in FY2004. Performance based budgeting integrates results oriented strategic business planning with measurable outcomes for customers. This allows for budget decisions informed by program performance and cost information. The initial phases of implementation involved the establishment of citywide priorities, which in turn drive departmental goals, measures and targets. In addition, the City's employee performance appraisal system links individual goals to departmental and program goals. The City is continuing to build upon this foundation with the implementation of the AMS BRASS performance based budget system in FY2006 and FY2007. This system integrates programs, activities, performance measures and corresponding costs. Ultimately, the budget will be formulated by activities and presented by programs (as opposed to organizational units.) In this manner the budget will not only show how a program is performing but also the cost of the program. This will allow the City to better evaluate the efficiency and effectiveness of programs and make it easier for the citizens to understand where their tax money is going.

APPROACH

With the assistance of the Department of Budget & Strategic Planning, City departments have continued implementation of the performance based budgeting approach, including:

- Agency program and activity structures for all City departments continue to be refined and enhanced.
- Agency program and activity goals and related performance measures continue to be refined and enhanced.
- When available, FY2005 results are reported.
- Establishment of performance goals for FY2006 and FY2007.
- Review and confirmation of the alignment of agency missions and program goals to the strategic City priorities.
- Review and confirmation of the alignment of program and/or activity goals to the employee performance appraisal system.
- Review and confirmation of the alignment of the performance based budget structure and performance measures with other City initiatives such as revenue enhancements, organizational efficiencies, contract monitoring and administrative charges for grants.
- Continue development of the program and activity definitions to the AMS BRASS budget system.

WORKPLAN

In order to accomplish the City's objectives, a work plan was organized under three tracks: Performance Based Budgeting, Priority Alignment, and Performance Measurement.

PERFORMANCE BASED BUDGETING

Performance Based Budgeting

- Develop the program structure that will be aligned with AMS BRASS
- Develop a service level budget for each activity that will identify planned outputs for one or more budgets for that activity
- Roll the activity service level budgets into a program budget format for AMS BRASS alignment

Priority Alignment

- Obtaining the latest listing of City priorities
- Aligning the programs, program goals and outcomes to the Priority areas

Performance Measurement

- Review and assessment of all existing performance measures at the program and activity levels.
- As appropriate, begin integration of International City/County Manager Association (ICMA) performance measures into the performance based budgeting effort.

The agencies were responsible for completing the enhancement of program and activity lists, mission statements and performance measures while working with the Budget and Strategic Planning Department to create the performance-based budget.

DEBT MANAGEMENT POLICIES

The City Council adopted a resolution in 1989 that was amended in 1991, establishing guidelines for the planning, issuance, and management of debt, for and on behalf of, the City of Richmond. The City will issue debt for the purpose of acquiring or constructing capital projects and for making major renovations to existing capital projects. It is the policy of the City to provide operating funds to the extent possible for projects that are perennial and/or primarily of an on-going maintenance type activity. The maturity of any debt will not exceed expected useful life of the project for which the debt is incurred.

General Obligation Debt

It is the policy of the City that general fund supported debt will be limited by any one of the following:

The amount of general fund supported debt service will not exceed 10% of the total general fund budget.

Per capita general fund supported debt will not exceed 7% of per capita income.

The City will not incur general obligation debt in excess of 7.5% of its total taxable real estate value (This control provides that debt will be not exceed three-quarters of the legal debt margin of 10%).

To the extent that general obligation issued and authorized debt does not exceed 7.5% of the total assessed valuation of the City, the general obligation authority may be used for enterprise fund capital projects. When the general obligation authority is used in lieu of revenue bonds, coverage will be maintained and provisions of capitalized interest will be met as though the bonds held parity with the outstanding revenue bonds.

The City will issue general fund supported debt with an average life that is consistent with the useful life of the project with a maximum maturity of 30 years.

General fund supported debt will be structured in a manner such that not less than 60% of the outstanding debt will be retired within 10 years.

The following table identifies the adopted general obligation bond levels for FY2007 through FY2011.

	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
Total Adopted Capital Improvement Plan	\$ 52,707,419	\$ 110,490,000	\$ 66,955,000	\$ 144,346,000	\$ 37,566,000
Proposed General Obligation Bonds	14,215,000	14,301,000	15,982,000	12,980,000	9,997,000
General Obligation Bonds – Prior Appropriations	6,255,333	-	-	-	-
Line of Credit – City of the Future	15,000,000	90,000,000	45,000,000	125,000,000	25,000,000
Non General Obligation Funding Sources					
Regional STP Funds (TEA-21)	1,023,000	-	-	-	-
Federal Planning Funds	1,600,000	-	-	-	-
Capital project Revenue Sharing	187,420	-	-	-	-
State Urban Funds	1,526,000	2,929,000	2,889,000	2,961,000	2,264,000
State Urban Funds Prior Appropriations	8,128,000	-	-	-	-
CMAQ Funds	1,030,000	-	-	-	-
Federal Urban Funds	1,632,000	3,240,000	3,064,000	3,385,000	285,000
General Fund Revenues	266,666	-	-	-	-
Reserve for Permanent Public Improvements	1,342,000	-	-	-	-
VDHC	502,000	-	-	-	-
Windsor Farms Local Match	-	20,000	20,000	20,000	20,000
Equipment Debt – Short-term	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

BUDGET PROCESS TIMETABLE

August 2004 – Department of Budget and Strategic Planning (DBSP) continued the process of implementing Performance Based Budgeting with migration toward activity-based costing. DBSP assisted departments with the enhancement of department missions, program goals and activity performance measures.

September 2004 - DBSP issued instructions for the Capital Improvement Program Budget Process and Five-Year Forecast Process (expenditures and revenues). Departments were encouraged to submit information regarding regulatory requirements, legislative changes, demographic impact and any other changes that could impact revenues and expenditures. (The Five-Year Forecast Process is driven by input from City departments as it relates to issues that could have an impact positively or negatively on revenues and expenditures.) DBSP formulated fiscal plans based on the results from the Five-Year Forecast Process. DBSP formulated preliminary guidelines for capital and operating budgets.

October 2004 - DBSP finalized budget guidelines and instructions and presented the results from the Five-Year Forecast Process to City Council. DBSP prepared operating baseline budgets and developed preliminary capital budget recommendations and instructions.

November 2004 - DBSP issued operating budget guidelines and instructions to departments. DBSP facilitated departmental training on the Budgeting, Reporting and Analysis Support System (BRASS).

December 2004 - Departments submitted operating budget and capital budget requests to the DBSP for review and revisions. Submissions were entered into BRASS.

January 2005 – DBSP reviewed operating budget submissions and made recommendations to the Citywide Sponsors for funding decisions. DBSP reviewed capital budget submissions and provided the Facilities and Economic Development Capital Plan (FECF) Sub-Committee’s with submitted projects for ranking funding decisions. The FECF Committee then formulated capital budget funding recommendations for the Mayor’s review.

February 2005 – The Citywide Sponsors formulated operating budget funding recommendations for the Mayor’s review. Work sessions were held with the Mayor to discuss major issues and make funding decisions for both the operating and capital budgets. DBSP entered the Mayor’s funding decisions into BRASS.

March 2005 – Work sessions continued with the Mayor to discuss major issues and make funding decisions for both the operating and capital budgets. Final funding decisions were completed for both the operating budget and capital budgets. The Mayor presented the proposed capital budget to the City Planning Commission.

April 2005 – The Mayor presented the proposed operating and capital budgets to City Council on April 7. DBSP distributed proposed budget documents to City agencies and the public. City Council facilitated the budget work sessions to provide budget briefings and understand the Mayor’s proposed budgets.

May 2005 – Public hearings conducted on Proposed Budget. City Council adopted the operating and capital budgets.

June 2005 – DBSP completed final revisions to budget documents and issued the Adopted FY 2005 – 2006 and FY 2006 – 2007 Budget documents. (FY 2006-2007 budget is approved status and must be adopted by May 31, 2006)

July 2005 – City departments and agencies initiated the implementation of services, programs and projects in the adopted budgets.

BUDGET PROCESS TIMETABLE

Amendment Cycle, FY 2006 - 2007

November 2005 – Capital Budget requests for FY 2007 – 2111 loaded into BRASS database by DBSP. DBSP distributed capital requests to sub-committees. Operating budget Kickoff: 5-Year forecast and personnel corrections were requested from City Departments and Agencies

December 2005 – DBSP entered all personnel changes into SBFS. DBSP completed debt affordability analysis. All Special Fund amendments received from agencies. Updated activity maps received from agencies, including FY 05 actual expenditures by activity code (when available.). DBSP began review of activity maps and performance measures. 5-Year Forecast submissions reviewed by DBSP. DBSP received FY 07 Operating Budgets from agencies and loaded into BRASS.

January 2006 – FY 2005 performance measures results received by DBSP. Capital Budget recommendations made to Mayor. Budget Steering Committee reviewed budget requests from agencies for consistency with citywide priorities. Recommendations to balance FY 07 budget developed.

February 2006 – Final decisions on Capital Budget made by Mayor. Preparation of budget document by DBSP began. Balanced Operating Budget presented to Mayor. Completion of Mayor's speech to the Planning Commission. Printing and binding of the CIP Budget Document completed.

March 2006 – Mayor made final decisions on changes to the FY2007 Operating Budget as approved in May 2005. Preparation of Operating Budget completed. Printing and binding of Operating Budget completed. Mayor's Budget presented to City Council. City Council budget work sessions began.

April 2006 – City Council work sessions continue

May 2006 – Public Hearings on FY 2007 budget amendments as proposed by Mayor. City Council adopted Special Fund, Enterprise Fund, Internal Service Fund and CIP budgets. City Council also adopted Federal Funds budgets (CDBG, HOPWA and ESG.) City Council adopted the amended the FY2007 General Fund and the 14-day veto window began.

June 2006 – City Council voted on overrides to the Mayor's vetoes.

July 2006 – City departments and agencies initiated the implementation of services, programs and projects in the adopted budgets.

AMENDMENTS

The following section lists City Council amendments to the FY 2007 budgets submitted by the Mayor in March 2006.

The FY2007 budgets were developed by the Mayor and approved by City Council in the spring of 2005. In the spring of 2006, the Mayor made adjustments to the FY2007 approved budgets. In turn, City Council amended the FY 2007 budgets and formally adopted them on May 30, 2006.

The final FY2007 adopted budgets shall be effective on July 1, 2006.

SUMMARY OF ADOPTED AMENDMENTS

GENERAL FUND

FY2007 Proposed Budget		Revenue	Expenditures
		\$617,905,742	\$617,905,742
Agency	Description of Amendments		
Auditor	Increased Audit Staff		150,000
Auditor	Reduction to Auditor's Operating		(50,000)
Budget & Strategic Planning	Grant Writer (Library Children & Parent Education)		62,000
Chief Administrative Officer	Decreased Miscellaneous Operating Funds		(47,500)
Citywide Revenue	Increased Business Professional Operational License Taxes (BPOL)	200,000	
Citywide Revenue	Increased Reserves from 2005 Fund Balance	2,950,000	
Citywide Revenue	Reduced Real Estate Tax Rate by \$.02 to \$1.29	(3,414,022)	
Clerk's Office	Add Miscellaneous Operating Funds		8,000
Community Development	Decreased Miscellaneous Operating Funds		(31,000)
Community Development	Decreased Miscellaneous Operating Funds		(15,000)
Community Development	Provided Relocation Assistance (Carver)		40,000
Council	Added Council Public Information Support Operating		8,500
Council	Cherokee Rd Dredging Project -Matching Funds		7,500
Council	Fund Council Training		29,900
Council	Green Elementary Marquee		10,000
Council	Reid Elementary School-Computers		6,000
Council	Woodville Elementary School Kiosk		5,000
Fire & Emergency Services	Decreased Emergency Scv/Fire Pers'l Scvcs		(50,000)
Fire & Emergency Services	Provided Fire Step Pay Plan		1,758,202
Fire & Emergency Services	Returned 1% Reduction Funds		354,382
Human Resources	Human Resource Mentoring Program		10,000
Judiciary	Increased Commonwealth Attorney Salary Supplements		140,000
Judiciary	Increased Commonwealth Attorney Training		10,000
Justice Services	Decreased Justice Services		(15,000)

SUMMARY OF ADOPTED AMENDMENTS

GENERAL FUND

FY2007 Proposed Budget		Revenue	Expenditures
		<i>\$617,905,742</i>	<i>\$617,905,742</i>
Agency	Description of Amendments		
Legislative Services	Added Legislative Services Department		339,207
Legislative Services	Configure for New Office Space		100,000
Legislative Services	Reduction to New Legislative Services Department		(100,000)
Library	Broad Rock Library Computer		5,938
Library	East End Library Computers & Operating		10,000
Library	Hull Street Library Computers		7,000
Mayor's Office	Decreased Miscellaneous Operating Funds		(62,500)
Minority Business Enterprise	Increased MBE Office Operating		31,000
Non Departmental	Decreased Reserve for Contingency		(18,231)
Non Departmental	Increased Reserves for Contingency		20,231
Non-Departmental	Added ACORN Funding		20,000
Non-Departmental	Added Arts Fund Match-Art Consortium		100,000
Non-Departmental	Added Bethel Community Center Funding		15,000
Non-Departmental	Added Black History Museum Match Funding		75,000
Non-Departmental	Added Central VA Legal Aid Society Funds		25,000
Non-Departmental	Added Community in Schools Funding		68,000
Non-Departmental	Added Delta House Funding		25,000
Non-Departmental	Added Greater Rich Partnership (GRP) Funds		390,000
Non-Departmental	Added Offender Aid & Restoration Funding		90,000
Non-Departmental	Decreased Non-Dept Marriott Parking		(105,000)
Non-Departmental	Eliminated Arts Fund Match-Art Consortium		(100,000)
Non-Departmental	Eliminated Reimbursement to Economic Develop Fd (CIP)		(266,666)
Non-Departmental	Increased Clean & Safe Funding		400,000
Non-Departmental	Increased Econ Dev Consortium Funding		58,000
Non-Departmental	Increased Old Manchester Pre-development Study		25,000
Non-Departmental	Increased Rich Behavioral Health Authority Funding		200,000
Non-Departmental	Increased Slave Trail Commission Support		20,000
Non-Departmental	Reduced Extension Services		(38,000)

SUMMARY OF ADOPTED AMENDMENTS

GENERAL FUND

		Revenue	Expenditures
FY2007 Proposed Budget		\$617,905,742	\$617,905,742
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Agency	Description of Amendments		
Non-Departmental	Reduced GRTC		(600,000)
Non-Departmental	Reduced James River Development Corporation		(16,621)
Non-Departmental	Reduced Non-Dept Vision 2020		(15,000)
Non-Departmental	Reduced Reimbursement to Economic Develop Fd (CIP)		(400,000)
Non-Departmental	Reduced RMA Expressway Deck		(100,000)
Non-Departmental	Return Some Funding to GRTC		411,803
Parks & Recreation	Bellemeade Center Computers		7,000
Parks & Recreation	Citywide Youth Activities -Recreation & Parks		31,000
Parks & Recreation	Hickory Hill Audio Visual Equipment		30,000
Parks & Recreation	Hotchkiss Field Center Computers		7,000
Parks & Recreation	Parks & Recreation Center Enhancements		340,000
Police	Decrease Miscellaneous Operating Funds		(30,000)
Police	Increased Witness Protection Program		100,000
Police	Return 1% Reduction of Funds		718,714
Public Works	Added Bellevue Arch Restoration Funding		12,000
Public Works	Added Brookland Park Blvd Tree Removal Funds		21,240
Public Works	Decreased Miscellaneous Operating Funds		(258,000)
Public Works	Reduce Operating Funds that Were Already Included in a New Division		(250,000)
Risk Management	Decreased Risk Management		(300,000)
Schools	Increased Richmond Public Schools for Teacher Salaries		1,852,798
Social Services	Decreased Miscellaneous Operating Funds		(65,000)
Various Departments	1% Reduction (ex Health ,RPS, DSS & Debt Service)		(3,285,917)
Various Departments	Additional Fleet Reduction (and rounding)		(300,002)
Various Departments	Fleet Reduction		(1,500,000)
Various Departments	Fuel Reduction Associated with the Fleet Reduction		(300,000)
Various Departments	Telephone Reduction		(100,000)
		<hr/>	<hr/>
City Council Adopted Amended Budget		\$617,641,720	\$617,641,720
		<hr/>	<hr/>

Capital Improvement Plan

Adopted Amendments

FY 2007-FY 2011

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	
Revenue						
VDHC	\$ 502,000					
Reserve for Permanent Public Improvements	\$ 1,342,000					
General Fund Revenue	\$ (400,000)					
Total	\$ 1,444,000					
Appropriation Increase (Decrease)						
Infrastructure Construction & Maintenance						
Maple Ave. Curbs & Gutters	\$ 100,000					Add appropriation for this project
Fan Lighting Expansion	\$ 250,000	\$ 500,000	\$ 250,000			Increase appropriation for this project (DPU Special Lighting)
Brookland Park Blvd Lighting project	\$ 103,500	\$ 168,500				Add appropriation for this project
Brookland Park Blvd Sidewalk Improvements	\$ 50,000					Add appropriation for this project
Handicap crossing at Hathaway and Forest Hill	\$ 25,000					Add appropriation for this project
Meadow Street Repavement	\$ 200,000					Add appropriation for this project
Allen Street Repavement	\$ 125,000					Add appropriation for this project
37th St.& Midlothian Curbs & Gutters				\$ 170,000		Add appropriation for this project
Meadowbridge Lighting	\$ 200,000					Add appropriation for this project
Bellemeade Area – Sidewalks, Curbs and Gutter		\$ 250,000				Increase appropriation for this project (New Sidewalk Program Urban Funded)
Ornamental Lights 25th ST. & M St.	\$ 237,500	\$ 237,500				Add appropriation for this project
Davee Gardens Drainage	\$ 80,000					Add appropriation for this project
Linwood Ave. Sidewalks Project (COF)	\$ 180,000					Add appropriation for this project
Bryce Lane Sidewalk Project (COF)		\$ 150,000	\$ 150,000			Add appropriation for this project
Chesterfield Rd Sidewalk Project (COF)				\$ 320,000		Add appropriation for this project
% For the Arts	\$ 5,000					Add appropriation for this project
Virginia Capital Trail	\$ (5,000)					Decrease appropriation for this project
Storm Sewer Replacement & repairs	\$ 350,000					Add appropriation for this project
Reedy Creek Drainage Improvement	\$ 152,000					Add appropriation for this project
Storm Sewer Replacement & repairs	\$ (50,000)					Decrease appropriation for this project
Project Planning & Programming	\$ (50,000)					Decrease appropriation for this project
Reedy Creek Drainage Improvements	\$ (80,000)					Decrease appropriation for this project
Streets, Sidewalks, Alley Extensions, and Improvements	\$ 50,000	\$ (100,000)				Decrease appropriation for this project
Curb ramps for the Mobility Impaired	\$ (25,000)					Decrease appropriation for this project
Citywide Traffic Calming	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)		Decrease appropriation for this project

Capital Improvement Plan

Adopted Amendments

FY 2007-FY 2011

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	
Gateway Beautification - City of the Future	\$ (450,000)	\$ (406,000)				Decrease appropriation for this project
Sidewalk Projects - City of the Future			\$ (150,000)	\$ (240,000)		Decrease appropriation for this project
Total Infrastructure Construction & Maintenance	\$ 1,198,000	\$ 550,000	\$ -	\$ -	\$ -	
Economic & Neighborhood Development						
Brookland Park CARE.	\$ 15,000					Add appropriation for this project
Meadowbridge CARE,	\$ 50,000					Add appropriation for this project
Hull St. CARE	\$ 50,000					
North Ave. CARE	\$ 50,000					
Slave Trail/ Reconciliation Plaza (COF)	\$ 400,000					Add appropriation for this project
25th St Care	\$ 50,000		\$ (50,000)			Add appropriation for this project in 2007/ Decrease appropriation for this project in 2009
Belt. Blvd CARE	\$ 25,000					Add appropriation for this project
Economic Development Investment Fund	\$ (400,000)					Decrease appropriation for this project
Jackson Place Redevelopment	\$ (300,000)					Decrease appropriation for this project
Total Economic & Neighborhood Development	\$ (60,000)	\$ -	\$ (50,000)	\$ -	\$ -	
City Facility Construction & Maintenance						
Monroe Park Improvements	\$ 750,000					Add appropriation for this project
Carver Community Center (COF)	\$ 750,000	\$ 750,000				Add appropriation for this project
Young's Pond Restoration	\$ 50,000					Add appropriation for this project
Westover Hills library maint. (COF)	\$ 87,333					Add appropriation for this project
Highland Park Teen Center (COF)			\$ 1,500,000			Add appropriation for this project
Church Hill Teen Center	\$ 850,000					Add appropriation for this project
Broad Rock Community Center	\$ 1,900,000	\$ 100,000				Add appropriation for this project
Major building Renovation	\$ (408,000)					Decrease appropriation for this project
% For the Arts	\$ 31,000					Add appropriation for this project
4th Police Precinct	\$ 1,569,000					Add appropriation for this project
Master Plan Implementation	\$ (3,500,000)					Decrease appropriation for this project
Aviation Museum - City of the Future			\$ (1,450,000)			Decrease appropriation for this project
Downtown Law Center City of the Future		\$ (500,000)				Decrease appropriation for this project
Elm./Mid/High Schools- City of the Future	\$ (1,773,333)					Decrease appropriation for this project
Specialized High Schools - City of the Future		\$ (900,000)				Decrease appropriation for this project
Total City Facility Construction & Maintenance	\$ 306,000	\$ (550,000)	\$ 50,000	\$ -	\$ -	
Total CIP Amendments	\$ 1,444,000	\$ -	\$ -	\$ -	\$ -	

FUND SUMMARIES

SUMMARY OF EXPENDITURES AND POSITIONS

ALL FUNDS

Expenditures	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
General Fund *	\$ 406,393,270	\$ 415,503,147	\$ 427,408,274	\$ 456,346,257
Capital Improvement Plan	106,031,667	97,989,748	93,006,866	141,348,419
Special Funds	64,517,389	88,948,405	69,821,246	92,323,347
Enterprise Funds	315,898,672	326,470,849	338,225,063	402,594,593
Internal Service Funds	34,588,020	33,650,037	34,647,033	34,926,656
School Board	244,500,553	259,609,650	260,627,595	260,071,247
Total Expenditures	\$ 1,171,929,571	\$ 1,222,171,836	\$ 1,223,736,077	\$ 1,387,610,519

* General Fund does not include General Fund contribution to Schools - School Board includes General Fund contribution.

Positions	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
General Fund	3,858.33	3,896.69	3,920.57	3,945.32
Capital Improvement Plan	27.75	31.40	31.40	31.40
Special Funds	245.67	229.93	190.24	217.33
Enterprise Funds	742.00	748.13	759.25	733.00
Internal Service Funds	68.60	71.40	71.40	71.40
School Board	3,521.50	3,548.15	3,548.15	3,516.30
Total Positions	8,463.85	8,525.70	8,521.01	8,514.75

GENERAL FUND
SUMMARY OF REVENUE, APPROPRIATIONS
AND UNDESIGNATED FUND BALANCE

	<u>Adopted FY2006</u>	<u>Approved FY2007</u>	<u>Adopted FY2007</u>
Estimated Beginning Fund Balance	\$ 39,052,729	\$ 39,252,729	\$ 39,252,729
General Fund Revenue	557,806,771	567,254,891	617,641,720
Available Balance	<u>596,859,500</u>	<u>606,507,620</u>	<u>656,894,449</u>
LESS:			
General Fund Appropriations	<u>557,806,771</u>	<u>567,254,891</u>	<u>617,641,720</u>
Appropriation to Increase Fund Balance	200,000	200,000	742,500
Estimated Ending Fund Balance (Undesignated)	<u><u>\$ 39,252,729</u></u>	<u><u>\$ 39,452,729</u></u>	<u><u>\$ 39,995,229</u></u>

CITY OF RICHMOND, VIRGINIA

SCHEDULE OF DEBT

	Fiscal Year	Debt at Beginning of Year	Bonds Issued in Year	Bonds Retired or Defeased in Year	Debt at End of Year
Actual	2001-02	\$ 850,004,265	\$ 255,415,000	\$ 164,603,245	\$ 940,816,020
Actual	2002-03	940,816,020	147,475,000	138,208,209	950,082,811
Actual	2003-04	950,082,811	84,912,167	58,151,832	976,843,146
Actual	2004-05	976,843,146	76,191,671	46,834,551	1,006,200,266
Actual	2005-06	1,006,200,266	159,899,392	209,597,270	956,502,388
Projected	2006-07	956,502,388	139,000,000	53,522,604	1,041,979,784
Projected	2007-08	1,041,979,784	97,000,000	55,800,000	1,083,179,784

Schedule of Legal Debt Margin For the Fiscal Year Ended June 30, 2006

Legal Debt Limit

10% of Assessed Value of Taxable Real Estate as of
January 1, 2006 (\$16,151,435,990)

\$ 1,615,143,599

Deduct

Bonds and Notes Payable

635,988,545 ⁽¹⁾

Legal Margin for Creating Additional Debt

\$ 979,155,054

⁽¹⁾ Does not include \$320,513,843 of Public Utility Revenue Bonds, which by State law are not required to be included in calculations for legal margin for creation of additional debt.

The City's constitutional Debt is well within the Legal Debt Limit of 10% of Assessed Value of taxable Real Estate. The City's debt policy restricts this Limit to no more than 7.5% of taxable Real estate, ensuring that General Fund supported debt will not exceed the City's legal limit.

The City's debt service is funded in the General Fund, and as such, the issuance of additional debt will increase the General Fund debt service, which competes with other services provided by the General Fund Budget.

General Obligation Bond Credit Rating

Moody's Investor's Service	Aa3
Standard and Poors Rating Group	AA
Fitch Ratings Ltd.	AA

Utility Revenue Bond Credit Rating

Moody's Investor's Service	A1
Standard and Poors Rating Group	AA-
Fitch Ratings Ltd.	AA-

FY2007 GENERAL FUND REVENUE

The adopted General Fund revenue for FY2007 is estimated to be \$617,641,720, an increase of 10.73 percent over the FY2006 adopted budget. The primary sources of the increase are from State sales taxes, real estate taxes, lodging taxes, and fees for refuse collection, with a significant decrease for the use of fund balance.

	<u>Adopted FY2006</u>	<u>Adopted FY2007</u>
Taxes	\$ 337,908,202	\$ 396,905,760
Licenses, Permits, and Fees	33,545,892	35,396,467
Intergovernmental	122,075,379	119,349,938
Fines and Forfeits	9,453,945	11,589,445
Payments to General Fund	20,780,758	21,691,342
Other Utility Payments	5,537,682	6,405,355
Investment and Interest Income	50,000	0
Charges for Goods and Services	18,272,738	19,902,678
Miscellaneous	580,331	562,331
Other Financing Sources	<u>9,601,844</u>	<u>5,838,404</u>
Total	\$ 557,806,771	\$ 617,641,720

Taxes

The FY2007 estimate for all City taxes is \$396,905,760, an increase of \$58,997,558 from the FY2006 adopted budget. This represents a 17.46 percent increase in General Fund revenue from these sources.

Real Estate Tax receipts are estimated to be \$201,407,353, a budgeted increase of \$17,418,230 compared to FY2006. This growth in tax collections is the result of anticipated moderate increases in the assessed value of local real estate from the expected values as of the May 2006 billing, and expanded use of the Tax Abatement for Rehabilitative Structures Program. The real estate budget assumes a reduction of the tax rate of \$1.33 per \$100 assessed value to \$1.29 per \$100, which will result in approximately \$6.9 million in savings to taxpayers in FY2007 relative to the previous rate. The budget for tax abatements is projected to be approximately \$13,900,000 in FY2007. Additionally, tax relief for the elderly and disabled (as noted in the Non-Departmental budget) is budgeted at \$1,980,000.

Personal Property Taxes are expected to be \$43,203,269, or \$592,291 (1.4 percent) more than the FY2006 adopted budget. After allowing for depreciation, refunds, and abatements, actual collections from this source have remained fairly consistent in recent years. The budget from this source includes the portion of personal property tax relief for vehicles valued at more than \$1,000 supported by the State, as well as the local portion of that tax, and taxes for other tangible personal property.

Machinery and Tools Taxes are estimated to be \$15,267,027, a decrease of \$598,192 compared to FY2006.

Local Option Sales Tax revenue is projected to be \$29,268,976, an increase of \$789,725 (9.3 percent) from the FY2006 adopted budget. The FY2007 budget anticipates moderate growth in taxable sales, after more significant growth during FY2005 and FY2006.

Local State Shared Sales Tax revenue is projected to be \$29,268,976. This revenue was previously directly appropriated by Richmond Public Schools, but is being appropriated as general fund revenue and included as part of the transfer to Schools in FY2007.

FY2007 GENERAL FUND REVENUE

Consumer Utility Taxes, coming from taxes on natural gas, telephone, cable, and electricity use, are expected to decrease by a net \$336,775 (1.0 percent) in FY2007 to a total of \$31,938,823. Receipts from this source tend to be more tied to gross consumption rather than unit price, resulting in little annual change. If adopted, telecommunications tax reform proposed at the State level is expected to replace consumer utility taxes for telephone and cable television services beginning in January 2007 with equivalent amounts of revenue generated from a statewide flat tax.

Bank Franchise Tax collections are expected to increase by \$143,360 in FY2007 to \$2,600,000.

Prepared Food (Meals) Tax collections are anticipated to be \$21,003,214 in FY2007. Beginning in mid-year FY2004, collections from the City's 5% prepared food tax were budgeted in the general fund while a separate 1% increase was budgeted in a Department of Finance special fund for the performing arts. In the FY2007 adopted budget, all proceeds from the combined 6% tax rate are being budgeted in the general fund, with the funding from the 1% increase being utilized to support culture-related debt service expenditures in the general fund as related to the City of the Future Initiative.

Lodging (Transient Occupancy) Tax collections are projected to be \$5,047,122. In recent years, these funds were appropriated in a Department of Finance special fund. Beginning in FY2007, all proceeds from this source, along with a supplement from other general fund sources, will be directly transferred to the Greater Richmond Convention Center Authority (GRCCA) from the Non-Departmental budget.

Delinquent Real Estate and Personal Property Taxes are expected to increase by \$1,032,147 (11.2 percent) over the FY2006 adopted budget based on anticipated improvements in personal property collection procedures and recent trends in real estate collections.

Licenses, Permits and Fees

Revenue from Licenses, Permits, and Fees is estimated to be \$35,396,467, an increase of \$1,850,575.

Business License revenue is estimated to increase by \$2,043,095 (7.8 percent) relative to FY2006, resulting in a forecast of \$28,379,000 based on recent collections.

Intergovernmental Revenue

Intergovernmental revenue is estimated to decrease by 2.23 percent in FY2007 compared to the adopted FY2006 budget, for a total of \$119,349,938.

Federal Revenue is estimated to increase to \$625,000 based on recent collections. This revenue is derived from administrative costs covered by federal grants.

State Revenue for Social Services is estimated to be \$53,125,982, an increase of \$337,827 (0.6 percent) compared to FY2006.

State Revenue from Other Sources is estimated to be \$65,598,956, a 4.6 percent decrease of \$3,128,268 in FY2007. The decrease is primarily due to Public Health revenues no longer being recognized in the general fund; there is a corresponding decrease in Public Health general fund expenditures.

Fines and Forfeitures

The budget for Fines and Forfeitures is \$11,589,445, an increase of \$2,135,500 (22.6 percent). The budgeted increase is primarily in court fines and fees, which have increased significantly in recent years.

FY2007 GENERAL FUND REVENUE

Payments to the General Fund

Payments to the General Fund are estimated to be \$21,691,342, an increase of \$910,584 (4.4 percent). The vast majority of the increase is due to newly budgeted reimbursement revenue for long-term debt expenditures from the Richmond Redevelopment Housing Authority for expected rental payments at Theater Row.

Payments in Lieu of Taxes from the Department of Public Utilities (DPU) are estimated to be \$18,823,888, or \$54,746 less than the FY2006 adopted budget. DPU makes payments to the general fund based on the assessed value of its real estate and personal property and the current tax rate.

Other Utility Payments

Other Utility Payments, from DPU for services provided by the City, are expected to increase by \$867,673 (15.7 percent) to \$6,405,355.

Payments for Administrative Services are determined by an allocated cost formula. DPU is expected to pay an additional \$417,251 in FY2007 compared to FY2006.

Dividend Payments consist of a payment from DPU to the City of 30 percent of profit incurred over the prior two years. This revenue source is expected to increase by \$450,422 to \$3,119,545 in FY2007.

Charges for Goods and Services

Charges for Goods and Services are projected to be \$19,902,678. This represents an increase of \$1,629,940 (8.9 percent) from the FY2006 adopted budget.

Refuse Collection Fees are the monthly charges each household in the City pays for refuse collection. The FY2007 budget includes an increase in this fee from the \$15 within the FY2006 adopted budget to \$17.50 per month. The estimate for this source is \$11,773,650, or \$1,677,750 more than in FY2006. With this fee increase, the City expects to recover the cost of providing this service.

Inspection Fees from building, mechanical, elevator, and plumbing inspections are estimated to increase by \$316,476 in FY2007 compared to the FY2006 budget.

Miscellaneous Revenue is estimated to decrease by \$18,000 to \$562,331. Typically revenue is defined as miscellaneous only if it is one-time revenue or received sporadically throughout the year.

Other Financing Sources

Revenue from Other Financing Sources is expected to decrease by \$3,763,440 to a total of \$5,838,404.

Operating Transfers In revenue is estimated to decrease by \$500,000, as revenue from the sale of City property is not expected in the general fund as previously budgeted.

Fund Balance Transfer revenue is significantly decreasing in FY2007. The one-time use of \$6.2 million from fund balance, designated in support of the Richmond Public Schools FY2006 expenditure budget, is no longer available. However, a separate \$2.95 million from fund balance has been designated to support FY2007 citywide operations.

SUMMARY OF GENERAL FUND REVENUE By AGENCY

Agency	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Assessor	\$26,977	\$47,500	\$47,500	\$47,500
City Treasurer	-	164,900	164,900	175,700
Community Development	4,320,984	3,773,340	3,791,516	4,191,516
Finance	1,454,526	1,317,370	1,337,744	1,337,744
Fire and Emergency Services	51,260	49,500	49,500	49,500
General Registrar	181,383	88,988	91,567	91,567
General Services - Mail & Printing	1,128,962	825,000	835,000	-
Human Resources	-	6,000	6,000	-
Information Technology	1,676,087	1,762,300	1,808,300	1,716,300
Judiciary	9,479,838	8,428,055	8,524,306	10,462,806
Justice Services (Formerly Juvenile Justice Services)	2,018,723	1,963,335	1,963,335	1,898,735
Juvenile and Domestic Relations Court	17,933	19,100	19,100	19,100
Library	302,383	325,403	325,403	307,280
Management Services	239,728	-	-	-
Parks, Recreation, and Community Facilities	349,041	216,200	216,200	192,500
Police	203,668	107,000	107,000	113,000
Procurement Services	3,757	18,000	22,000	12,000
Public Health	4,103,040	4,024,920	4,024,920	-
Public Works	30,565,318	34,183,148	36,708,993	37,164,387
Real Estate Services	148,130	148,130	150,130	143,130
Revenue Not Department Specific	424,808,058	427,942,966	432,554,982	487,092,648
Sheriff and Jail	18,711,221	19,341,443	19,694,871	19,234,307
Social Services	47,649,664	53,054,173	54,811,624	53,392,000
Total	\$547,440,681	\$ 557,806,771	\$ 567,254,891	\$ 617,641,720

SUMMARY OF GENERAL FUND REVENUE By Type

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
<u>Taxes</u>				
Real Estate	\$ 191,952,923	\$ 197,286,274	\$ 204,609,429	\$ 215,307,353
Rehabilitation Tax Credits	(10,780,000)	(13,297,151)	(14,047,151)	(13,900,000)
Personal Property	43,739,697	42,610,978	43,038,588	43,203,269
Machinery and Tools	14,618,256	15,865,219	15,624,906	15,267,027
Penalty and Interest	4,238,052	4,610,000	4,657,000	4,253,000
Local Option Sales Tax	26,302,099	26,774,157	27,563,882	29,268,976
State Shared Sales Tax	-	-	-	29,268,976
Electric Consumer	12,268,852	12,419,538	12,450,587	12,600,000
Cable Consumer	2,176,079	2,067,522	2,088,197	2,388,823
Telephone Consumer	11,368,223	12,214,843	12,275,917	11,600,000
Gas Consumer	5,311,810	5,573,695	5,587,629	5,350,000
Bank Franchise	2,904,338	2,456,640	2,481,207	2,600,000
Prepared Food	16,028,093	16,242,345	16,648,404	21,003,214
Lodging	-	-	-	5,047,122
Admission	1,195,603	1,597,361	1,631,308	1,300,000
Utility Pole and Conduit Tax	150,549	93,137	93,137	98,000
Vehicle Rental Tax	864,415	855,000	872,100	865,000
State Recordation Tax	609,343	598,791	598,791	600,000
1% Property Rental	120,684	165,000	168,300	125,000
Motor Home Title Tax	16,942	10,000	10,000	10,000
Telephone Commissions	466,561	547,000	547,000	475,000
Delinquent Real Estate	7,619,836	6,817,853	7,008,299	7,175,000
Delinquent Personal Property	3,326,636	2,400,000	2,425,500	3,000,000
Total Taxes	\$ 334,498,992	\$ 337,908,202	\$ 346,333,030	\$ 396,905,760
<u>Licenses, Permits and Fees</u>				
Cable TV Franchise Fee	\$ 1,926,096	\$ 1,875,732	\$ 1,894,489	\$ 1,996,467
Business License	28,497,159	26,335,905	26,859,623	28,379,000
Vehicles License	3,453,990	3,415,051	3,432,127	3,500,000
Parking Meter Fees	424,399	475,000	500,000	500,000
Utility Right-of-Way Fees	863,543	975,000	1,000,000	875,000
Other Licenses Permits and Fees	137,974	469,204	469,204	146,000
Total Licenses, Permits and Fees	\$ 35,303,161	\$ 33,545,892	\$ 34,155,443	\$ 35,396,467
<u>Intergovernmental Revenue</u>				
Federal Revenue	\$ 705,421	\$ 560,000	\$ 560,000	\$ 625,000
Social Services State Revenue	47,371,937	52,788,155	54,545,606	53,125,982
Other State Revenue	64,049,908	68,727,224	70,320,389	65,598,956
Total Intergovernmental Revenue	\$ 112,127,266	\$ 122,075,379	\$ 125,425,995	\$ 119,349,938

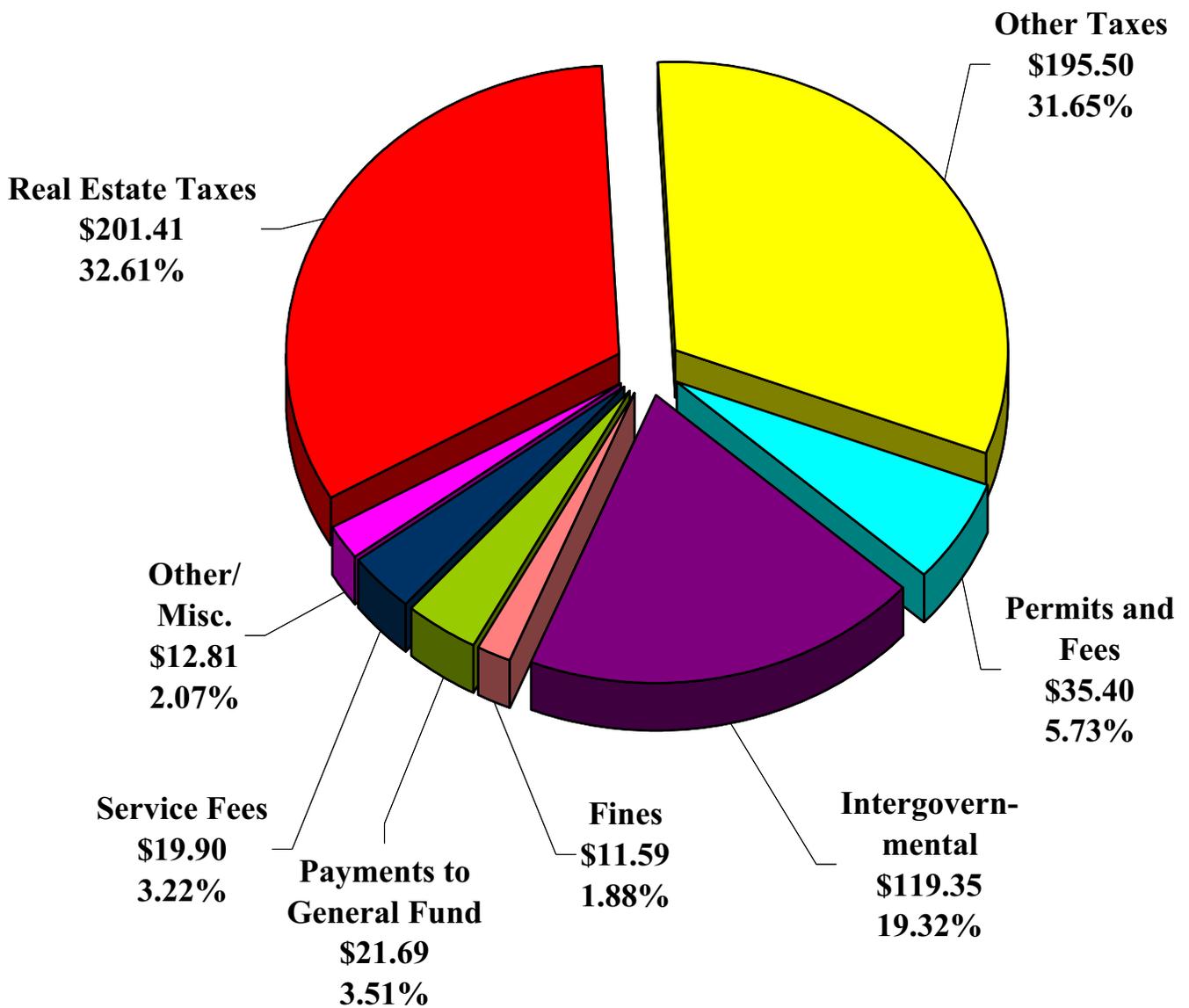
SUMMARY OF GENERAL FUND REVENUE By Type

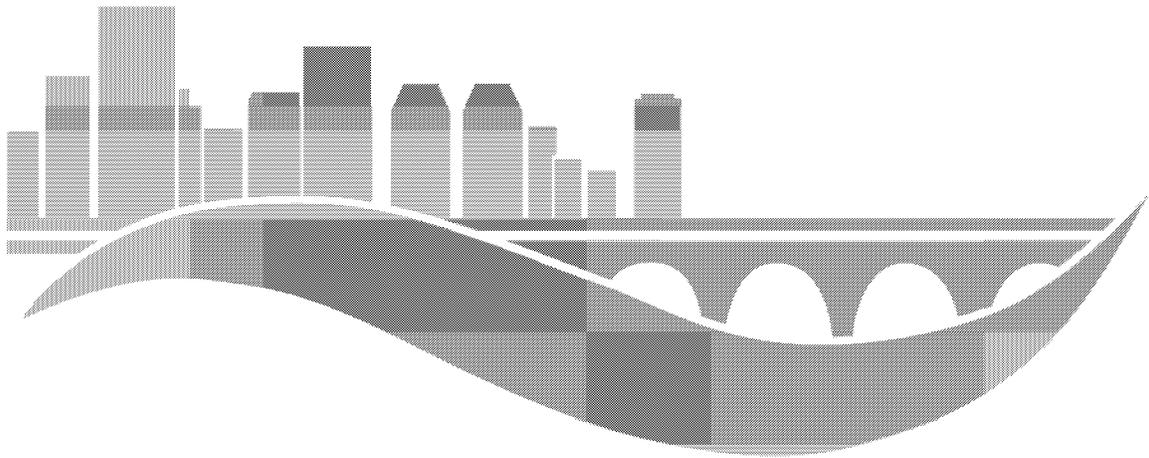
	Actual FY2005		Adopted FY2006		Approved FY2007		Adopted FY2007
<u>Fines and Forfeits</u>							
Courts Fines and Fees	\$ 7,129,392	\$	6,095,445	\$	6,145,445	\$	7,845,445
Parking Violations	3,057,089		3,200,000		3,215,000		3,600,000
Overdue Book Fines	51,699		63,000		63,000		55,000
Other Fines and Charges	90,574		95,500		95,500		89,000
Total Fines and Forfeits	\$ 10,328,754	\$	9,453,945	\$	9,518,945	\$	11,589,445
<u>Payments to the General Fund</u>							
Payments in Lieu of Taxes	\$ 19,630,782	\$	18,878,634	\$	18,978,080	\$	18,823,888
Administrative Payments	1,896,640		1,597,195		1,633,195		2,552,599
Internal Service Fund Payments	314,855		304,929		304,929		314,855
Total Payments to the General Fund	\$ 21,842,277	\$	20,780,758	\$	20,916,204	\$	21,691,342
<u>Other Utility Payments</u>							
Payment for Collection Services	\$ 450,000	\$	450,000	\$	450,000	\$	450,000
Payment for Administrative Services	2,323,069		2,418,559		2,835,810		2,835,810
DPU Dividends	2,528,939		2,669,123		3,661,065		3,119,545
Total Other Utility Payments	\$ 5,302,008	\$	5,537,682	\$	6,946,875	\$	6,405,355
<u>Investment and Interest Income</u>							
Project I	\$ 50,000	\$	50,000	\$	-	\$	-
Total Investment and Interest Income	\$ 50,000	\$	50,000	\$	-	\$	-
<u>Charges for Goods and Services</u>							
Building Service Charges	\$ 576,002	\$	431,840	\$	433,240	\$	535,240
Rental of Property	148,580		237,461		239,461		239,461
Safety Related Charges	445,877		237,500		237,500		346,500
Other Service Charges	1,408,609		1,775,500		1,775,800		1,577,600
Refuse Collection Fees	7,984,037		10,095,900		11,773,650		11,773,650
Recycling Proceeds	1,043,559		1,161,251		1,161,251		1,161,251
Inspection Fees	3,700,760		3,327,000		3,343,476		3,643,476
Health Related Charges	518,529		397,386		397,386		55,000
Other Sales	16,132		23,900		23,900		20,500
Printing and Telecomm Charges	501,875		585,000		600,000		550,000
Total Charges for Goods and Services	\$ 16,343,960	\$	18,272,738	\$	19,985,664	\$	19,902,678

SUMMARY OF GENERAL FUND REVENUE BY TYPE

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
<u>Miscellaneous</u>				
Sundry	712,026	580,331	584,331	562,331
Total Miscellaneous	\$ 712,026	\$ 580,331	\$ 584,331	\$ 562,331
<u>Other Finance Sources</u>				
Operating Transfers In	\$ 1,107,957	\$ 1,414,287	\$ 1,419,287	\$ 919,287
Proceeds from Sale of Debt	2,000,000	1,969,117	1,969,117	1,969,117
Prior Year/Fund Balance Transfer	7,824,282	6,218,440	-	2,950,000
Total Other Finance Sources	\$ 10,932,239	\$ 9,601,844	\$ 3,388,404	\$ 5,838,404
Total General Fund	\$ 547,440,681	\$ 557,806,771	\$ 567,254,891	\$ 617,641,720

GENERAL FUND REVENUES
by TYPE
TOTAL REVENUES \$617,641,720
ADOPTED FY 2007





SUMMARY OF GENERAL FUND EXPENDITURES BY AGENCY

Agency	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Assessor	\$ 2,669,080	\$ 3,028,727	\$ 3,085,589	\$ 2,938,303
Board of Review	16,582	26,748	27,471	32,146
Budget & Strategic Planning	713,764	1,270,448	1,289,396	1,347,061
Chief Administrative Officer (Formerly City Manager)	1,418,637	1,483,754	1,487,216	1,370,420
City Attorney	2,166,313	2,228,456	2,260,791	2,183,341
City Auditor	1,021,714	1,425,899	1,434,319	1,245,721
City Clerk (Formerly City Council & City Clerk)	1,573,528	1,945,133	1,831,480	710,394
City Council	-	-	-	1,734,140
City Treasurer	-	164,900	164,900	176,887
Community Development	6,129,675	7,422,389	7,424,029	7,054,858
Customer Service & Organizational Development	926,723	-	-	-
Debt Service	40,858,429	46,967,900	50,203,000	60,389,581
Economic Development	1,730,681	1,281,711	1,266,153	1,222,782
Finance	7,595,077	8,032,313	8,567,806	7,872,127
Fire & Emergency Services	33,473,743	35,310,730	35,901,758	36,780,090
General Registrar	1,490,294	827,953	811,012	824,991
General Services - Mail and Printing Services	1,023,889	1,031,419	1,040,273	-
Human Resources	1,886,214	3,864,269	3,940,013	2,985,854
Information Technology	9,943,704	10,691,963	10,851,917	10,591,641
Intergovernmental Relations	243,126	-	-	-
Judiciary	7,127,969	7,870,469	8,026,075	8,325,840
Justice Services (Formerly Juvenile Justice Services)	5,732,771	6,591,174	6,668,487	7,137,127
Juvenile & Domestic Relations Court	337,454	417,386	507,061	478,051
Legislative Services	-	-	-	339,207
Library	4,574,947	4,987,534	5,110,255	5,161,979
Management Services	1,409,285	-	-	-
Mayor's Office	550,898	1,273,019	1,276,350	1,088,278
Minority Business Development	-	-	-	437,069
Non-Departmental	33,132,555	22,464,553	21,980,649	43,123,651
Office of Deputy CAO for Human Services (Formerly Human Services Commission)	1,171,028	760,669	793,735	1,070,336
Parks, Recreation & Community Facilities	13,476,528	13,979,184	14,386,448	14,189,065
Police	62,765,989	64,787,606	67,817,346	71,389,394
Press Secretary (Formerly Communications, Media Relations & Marketing)	655,184	628,160	646,888	590,613
Procurement Services	968,047	1,377,685	1,407,175	926,095
Public Health	6,560,199	8,030,515	8,221,640	3,210,014

SUMMARY OF GENERAL FUND EXPENDITURES BY AGENCY

Agency	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Public Works	53,981,056	55,161,869	56,032,631	57,820,791
Real Estate Services	267,411	260,201	261,866	324,511
Richmond Public Schools	135,260,381	142,303,624	139,846,617	161,295,463
Risk Management & Self-Insurance	7,694,319	8,373,754	8,783,116	8,610,000
Sheriff and Jail	27,922,505	26,086,067	26,728,803	26,502,047
Social Services	62,031,289	65,448,590	67,172,626	66,161,852
Transportation Services	1,152,663	-	-	-
Total General Fund Expenditures	\$ 541,653,651	\$ 557,806,771	\$ 567,254,891	\$ 617,641,720

SUMMARY OF GENERAL FUND

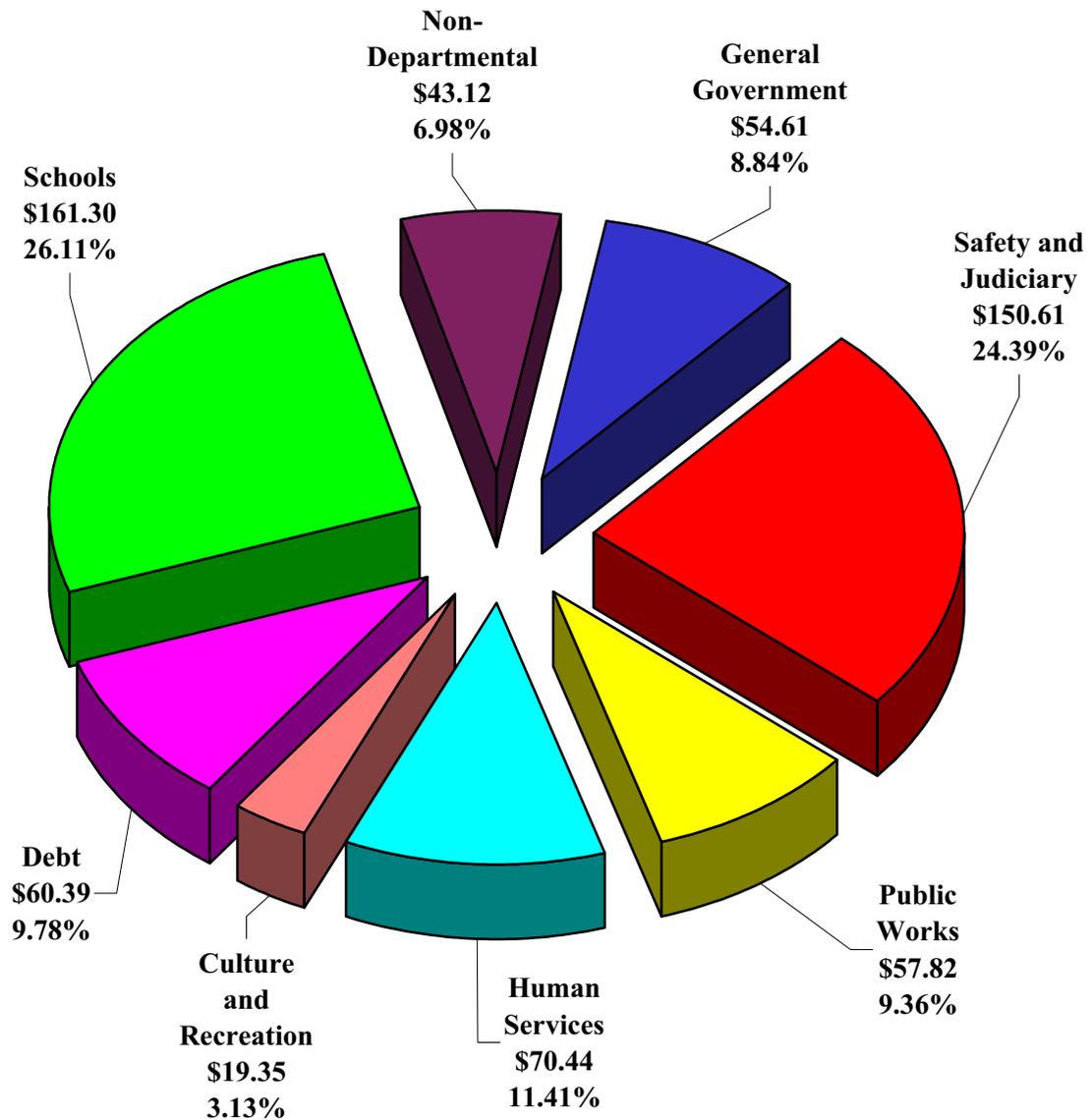
EXPENDITURES BY MAJOR CATEGORY

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
General Government				
Assessor	\$ 2,669,080	\$ 3,028,727	\$ 3,085,589	\$ 2,938,303
Board of Review	16,582	26,748	27,471	32,146
Budget & Strategic Planning	713,764	1,270,448	1,289,396	1,347,061
Chief Administrative Officer (Formerly the City Manager's Office)	1,418,637	1,483,754	1,487,216	1,370,420
City Attorney	2,166,313	2,228,456	2,260,791	2,183,341
City Auditor	1,021,714	1,425,899	1,434,319	1,245,721
City Clerk (Formerly City Council & City Clerk)	1,573,528	1,945,133	1,831,480	710,394
City Council	-	-	-	1,734,140
City Treasurer	-	164,900	164,900	176,887
Community Development	6,129,675	7,422,389	7,424,029	7,054,858
Customer Service & Organizational Development	926,723	-	-	-
Economic Development	1,730,681	1,281,711	1,266,153	1,222,782
Finance	7,595,077	8,032,313	8,567,806	7,872,127
General Registrar	1,490,294	827,953	811,012	824,991
General Services - Mail and Printing Services	1,023,889	1,031,419	1,040,273	-
Human Resources	1,886,214	3,864,269	3,940,013	2,985,854
Information Technology	9,943,704	10,691,963	10,851,917	10,591,641
Intergovernmental Relations	243,126	-	-	-
Legislative Services	-	-	-	339,207
Management Services	1,409,285	-	-	-
Mayor's Office	550,898	1,273,019	1,276,350	1,088,278
Minority Business Development	-	-	-	437,069
Press Secretary (Formerly Communications, Media Relations & Marketing)	655,184	628,160	646,888	590,613
Procurement Services	968,047	1,377,685	1,407,175	926,095
Real Estate Services	267,411	260,201	261,866	324,511
Risk Management & Self-Insurance	7,694,319	8,373,754	8,783,116	8,610,000
Transportation Services	1,152,663	-	-	-
Total General Government	\$ 53,246,808	\$ 56,638,901	\$ 57,857,760	\$ 54,606,439
Safety and Judiciary				
Fire & Emergency Services	\$ 33,473,743	\$ 35,310,730	\$ 35,901,758	\$ 36,780,090
Judiciary	7,127,969	7,870,469	8,026,075	8,325,840
Justice Services (Formerly Juvenile Justice Services)	5,732,771	6,591,174	6,668,487	7,137,127
Juvenile & Domestic Relations Court	337,454	417,386	507,061	478,051
Police	62,765,989	64,787,606	67,817,346	71,389,394
Sheriff and Jail	27,922,505	26,086,067	26,728,803	26,502,047
Total Safety and Judiciary	\$ 137,360,431	\$ 141,063,432	\$ 145,649,530	\$ 150,612,549

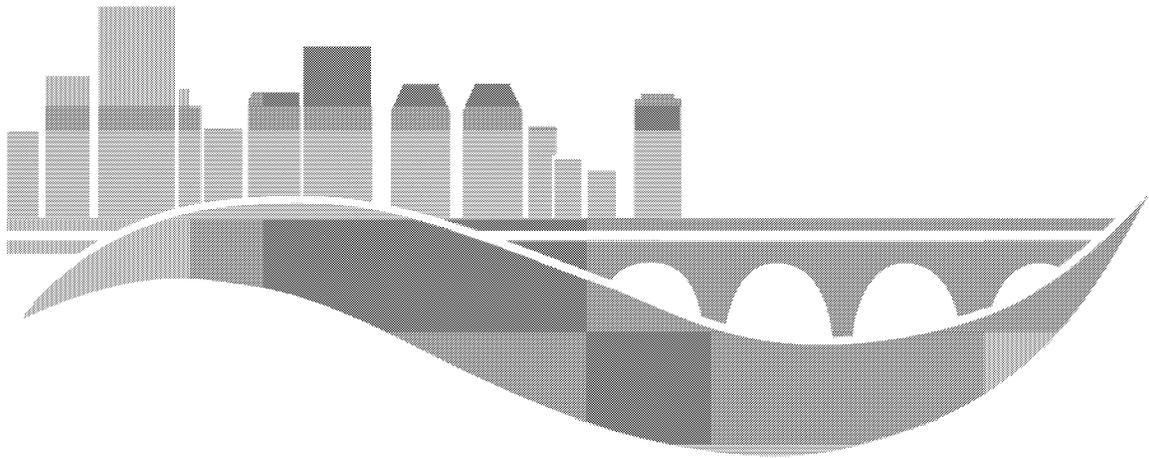
SUMMARY OF GENERAL FUND EXPENDITURES BY MAJOR CATEGORY

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Public Works	\$ 53,981,056	\$ 55,161,869	\$ 56,032,631	\$ 57,820,791
Human Services				
Office of Deputy CAO for Human Services (Formerly Human Services Commission)	\$ 1,171,028	\$ 760,669	\$ 793,735	\$ 1,070,336
Public Health	6,560,199	8,030,515	8,221,640	3,210,014
Social Services	62,031,289	65,448,590	67,172,626	66,161,852
Total Human Services	\$ 69,762,516	\$ 74,239,774	\$ 76,188,001	\$ 70,442,202
Culture and Recreation				
Library	\$ 4,574,947	\$ 4,987,534	\$ 5,110,255	\$ 5,161,979
Parks, Recreation & Community Facilities	13,476,528	13,979,184	14,386,448	14,189,065
Total Culture and Recreation	\$ 18,051,475	\$ 18,966,718	\$ 19,496,703	\$ 19,351,044
Total Debt	\$ 40,858,429	\$ 46,967,900	\$ 50,203,000	\$ 60,389,581
Total Schools	\$ 135,260,381	\$ 142,303,624	\$ 139,846,617	\$ 161,295,463
Total Non-Departmental	\$ 33,132,555	\$ 22,464,553	\$ 21,980,649	\$ 43,123,651
Total General Fund Expenditures	\$ 541,653,651	\$ 557,806,771	\$ 567,254,891	\$ 617,641,720

GENERAL FUND EXPENDITURES
by MAJOR CATEGORY
TOTAL EXPENDITURES: \$617,641,720
ADOPTED FY2007



Millions of Dollars



General Fund Agency Amendments

ASSESSOR

Mission Statement

The mission of the Office of the Assessor is to annually make equitable assessments of all real property at market value for the City, encourage citizen participation in the process, and produce an assessment roll in accordance with state code. The Office of the Assessor works to provide accurate information to the public in a courteous, effective, and professional manner.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$2,197,336	\$2,632,479	\$2,642,803	\$2,557,067	(\$85,736)
Operating Expenses	471,744	396,248	442,786	381,236	(61,550)
Total Expenditures	2,669,080	3,028,727	3,085,589	2,938,303	(147,286)
Total Revenues	26,977	47,500	47,500	47,500	-
Net City Costs	\$2,642,102	\$2,981,227	\$3,038,089	\$2,890,303	(\$147,286)
Total Positions	37.00	39.00	39.00	40.00	1.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The addition of \$51,417 for salaries and benefits for a Title Examiner I position that was not budgeted in FY2006.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.

ASSESSOR

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administrative Support	\$410,429	\$596,057	\$621,562	\$541,812
Technical Support	489,886	393,172	400,753	364,626
Customer Services and Records	434,931	438,176	443,747	348,101
Residential Property Assessments	720,772	830,599	840,876	927,059
Commercial Property Assessments	389,380	518,119	523,266	524,552
New Property and Rehabilitated Property	223,682	252,604	255,385	232,153
Total Program Expenditures	\$2,669,080	\$3,028,727	\$3,085,589	\$2,938,303

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Residential Property Assessments</i>	<i>To maintain an assessment to sales ratio of 95%</i>	97%	95%	95%
<i>Residential Property Assessments</i>	<i>To maintain a coefficient of dispersion between 10% and 15%</i>	8.8%	15%	15%
<i>Commercial Property Assessments</i>	<i>To maintain an assessment to sales ratio of 95%</i>	100%	95%	95%
<i>Commercial Property Assessments</i>	<i>To maintain a coefficient of dispersion between 10% and 15%</i>	9.8%	15%	15%

BUDGET & STRATEGIC PLANNING

Mission Statement

The mission of the Department of Budget and Strategic Planning is to coordinate the development of City budgets and provide long-range planning to balance the needs and resources of the community. The department also maintains corporate financial control and provides financial, management and research assistance.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$667,485	\$1,185,657	\$1,187,282	\$1,260,874	\$73,592
Operating Expenses	46,279	84,791	102,114	86,187	(15,927)
Total Expenditures	713,764	1,270,448	1,289,396	1,347,061	57,665
Total Revenues	-	-	-	-	-
Net City Costs	\$713,764	\$1,270,448	\$1,289,396	\$1,347,061	\$57,655
Total Positions	18.00	15.00	15.00	16.80	1.80

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life Insurance.
- The FY2007 adopted budget includes an increase in one full-time Grant Writer position including salary and benefits.
- Funding for the City Economist position, salary, and benefits was distributed between Budget & Strategic Planning which represents 80% and Finance which represents 20%.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

BUDGET & STRATEGIC PLANNING

Operating

- Adjustments related to citywide efficiency savings and postage rates.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care and telephone.
- The adopted budget includes an increase for one grant writer position for the purpose of obtaining grants for the Library's children and parent education program.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Budget Formulation & Analysis	\$605,501	\$627,447	\$646,395	\$666,022
Strategic Performance Planning	108,263	123,565	123,565	400,064
Grants Writing Coordination	-	519,436	519,436	280,975
Total Program Expenditures	\$713,764	\$1,270,448	\$1,289,396	\$1,347,061

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
Budgeting Formulation	Achieve a balanced or surplus budget by year-end (Actual Revenue minus Actual Expenditures)	\$5.7m	\$0	\$0
Forecasting & Strategic Planning	Percent of actual expenditures forecasted within +/-3 percent	1.4%	+/-3%	+/-3%
Forecasting & Strategic Planning	Percent of service quality targets met for strategic planning activities	85%	100%	100%
Management Analysis	Percent of agencies' performance measures monitored and analyzed	33%	95%	95%
Management Analysis	Percent of Grant applications awarded for City agencies	75%	75%	75%

CHIEF ADMINISTRATIVE OFFICER

Mission Statement

The mission of the Office of the Chief Administrative Officer is to provide leadership in the administration and execution of policies, procedures and priorities formulated by the Mayor and City Council.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$922,907	\$1,100,754	\$1,102,216	\$1,013,595	(\$88,621)
Operating Expenses	495,730	383,000	385,000	356,825	(28,175)
Total Expenditures	1,418,637	1,483,754	1,487,216	1,370,420	(116,796)
Total Revenues	-	-	-	-	-
Net City Costs	\$1,418,637	\$1,483,754	\$1,487,216	\$1,370,420	(\$116,796)
Total Positions	8.00	11.00	11.00	11.00	-

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet costs.

CHIEF ADMINISTRATIVE OFFICER

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes a decrease in miscellaneous operating expenses.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
City-wide Leadership, Administration and Management	\$1,044,098	\$1,483,754	\$1,487,216	\$1,370,420
City Council and Customer Service	374,540	-	-	-
Total Program Expenditures	\$1,418,638	\$1,483,754	\$1,487,216	\$1,370,420

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>City-wide Leadership, Administration and Management</i>	<i>Percent of customers satisfied with overall service quality and delivery as measured by annual external administered surveys</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>

CITY ATTORNEY

Mission Statement

The mission of the City Attorney's Office is to provide competent and professional legal advice to City Administration and City Council, and to vigorously prosecute and defend litigation and other claims involving the City in an equitable and efficient manner.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$1,855,031	\$2,028,478	\$2,034,294	\$1,979,452	(\$54,842)
Operating Expenses	311,282	199,978	226,497	203,889	(22,608)
Total Expenditures	2,166,313	2,228,456	2,260,791	2,183,341	(77,450)
Total Revenues	-	-	-	-	-
Net City Costs	\$2,166,313	\$2,228,456	\$2,260,791	\$2,183,341	(\$77,450)
Total Positions	25.00	25.50	25.50	25.75	0.25

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- There is a 0.25 increase for a full-time Paralegal position in the General Fund as a result of position allocation from the Agency's Delinquent Tax Sales Special Fund.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet costs.

CITY ATTORNEY

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Legal Counsel	\$2,166,313	\$2,228,456	\$2,260,791	\$2,183,341
Total Program Expenditures	\$2,166,313	\$2,228,456	\$2,260,791	\$2,183,341

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$869,159	\$1,133,302	\$1,137,229	\$1,153,494

Please refer to the Special Fund section in this document for details.

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Legal Counsel</i>	<i>Percent of Real Estate Matters, i.e. deeds prepared, legal matters handled, deeds reviewed, condemnations and street closings processed</i>	100%	100%	100%
<i>Legal Counsel</i>	<i>Percent of Risk Management Claims processed within 1 to 3 days of receipt</i>	100%	100%	100%
<i>Legal Counsel</i>	<i>Percent of Civil Cases opened versus number of cases closed</i>	80%	80%	80%
<i>Legal Counsel</i>	<i>Percent of Code Enforcement Cases opened versus number of cases closed</i>	80%	80%	80%
<i>Legal Counsel</i>	<i>Percent of City Council Ordinances, Resolutions and Legal Opinions prepared within the prescribed timeframe</i>	100%	100%	100%

CITY AUDITOR

Mission Statement

The mission of the City Auditor's Office is to provide professional independent auditing services to City agencies in order to promote full financial accountability, efficiency and effectiveness of operations and programs, and compliance with relevant laws and regulations. The City Auditor's Office will help support management's internal control structures and thereby assist the City Council and City Administration to achieve their goals and objectives.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$783,272	\$1,117,753	\$1,120,189	\$966,073	(\$154,116)
Operating Expenses	238,442	308,146	314,130	279,648	(34,482)
Total Expenditures	1,021,714	1,425,899	1,434,319	1,245,721	(188,598)
Total Revenues	-	-	-	-	-
Net City Costs	\$1,021,714	\$1,425,899	\$1,434,319	\$1,245,721	(\$188,598)
Total Positions	11.00	15.00	15.00	12.00	(3.00)

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, an increase in FY2007 for Retirement, Health Care and Group Life Insurance.
- One executive and three administrative FTE's were transferred from the City Auditor to the Office of the City Council in FY2007 reflecting organizational changes.
- This budget also funds 96% of the cost for all positions due to anticipated vacancies.

CITY AUDITOR

Operating

- Adjustments to expenses directly related to the transfer of one executive and three administrative positions from the City Auditor to the Office of the City Council.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care and telephone.
- The adopted budget includes an increase for one Information Technology Auditor for the purpose of increasing the agency's auditing efficiencies.

General Fund Budget By Program

<u>Agency Programs</u>	<u>Actual FY2005</u>	<u>Adopted FY2006</u>	<u>Approved FY2007</u>	<u>Adopted FY2007</u>
Internal Audit	\$814,067	\$895,285	\$899,284	\$995,086
Administration of the External Audit Contract	195,753	234,735	239,156	250,635
Fiscal and Policy Analysis	11,894	295,879	295,879	-
Total Program Expenditures	\$1,021,714	\$1,425,899	\$1,434,319	\$1,245,721

CITY AUDITOR

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Internal Audit</i>	<i>Percent of audits completed per the audit plan adjusted for special requests</i>	72%	85%	85%
<i>Internal Audit</i>	<i>Percent of all open audit recommendations implemented</i>	60%	70%	70%
<i>Administration of the External Audit Contract</i>	<i>Meet targeted date for issuing City-Wide Financial Statements</i>	11-10-05	10-30-06	10-30-07
<i>Internal Audit</i>	<i>Maintain the percentage of recommendations implemented within year at 70 percent</i>	65%	75%	75%
<i>Internal Audit</i>	<i>Reduce percent of recommendations open more than two years</i>	55%	45%	45%
<i>Internal Audit</i>	<i>Maintain an average score of more than 7.5 on Customer Service Survey items</i>	8.1	8.0	8.0

CITY CLERK'S OFFICE

Mission Statement

The Office of the City Clerk plans and directs the administrative functions of the Council as set forth in the City Charter and in City and State Codes. The Office maintains the official record of ordinances and resolutions considered by the Council, preserves an accurate and concise journal of Council proceedings and manages the database of the various authorities, boards, commissions and committees established by Council. The City Clerk is the custodian of the City Seal and certifies and attests official documents. The City Clerk's Office is a user-friendly agency, committed to providing prompt, professional and courteous service.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$1,267,239	\$1,382,701	\$1,387,164	\$486,222	(\$900,942)
Operating Expenses	306,290	562,432	444,316	224,172	(220,144)
Total Expenditures	\$1,573,528	1,945,133	1,831,480	710,394	(1,121,086)
Total Revenues	-	-	-	-	-
Net City Costs	\$1,573,528	\$1,945,133	\$1,831,480	\$710,394	(\$1,121,086)
Total Positions	25.00	28.00	28.00	7.00	(21.00)

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care and Group Life Insurance.
- The transfer of the following 21 full-time positions to the Office of the City Council: nine council members, nine council liaisons, and three administrative staff positions.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

CITY CLERK'S OFFICE

Operating

- Adjustments related to citywide efficiency savings and postage rates.
- A transfer of \$220,045 to the Office of the City Council.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes an increase for miscellaneous operating funds.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Office of the City Clerk	\$1,081,44	\$987,569	\$873,836	\$710,394
Council Liaisons	492,044	478,387	480,172	-
City Council Operations	-	479,177	477,472	-
Total Program Expenditures	\$1,573,528	\$1,945,133	\$1,831,480	\$710,394

CITY COUNCIL

Mission Statement

The mission of Richmond City Council is to represent citizens in creating and amending local laws, providing government policy and oversight, and approving the city budget. The vision of Richmond City Council is to create a vibrant community that is a great place to live, work, learn, play, visit and raise a family.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	-	-	-	\$1,378,698	\$1,378,698
Operating Expenses	-	-	-	355,442	355,442
Total Expenditures	-	-	-	1,734,140	1,734,140
Total Revenues	-	-	-	-	-
Net City Costs	-	-	-	\$1,734,140	\$1,734,140
Total Positions	-	-	-	25.00	25.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care and Group Life Insurance.
- The transfer of one executive and three administrative full-time positions from the City Auditor's Office along with the transfer of 21 full-time positions from the City Clerk's Office: nine council members, nine council liaisons, and three administrative staff positions.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

CITY COUNCIL

Operating

- Adjustments related to citywide efficiency savings and postage rates.
- The transfer of \$220,045 from the City Clerk's Office, \$31,250 transferred from the City Auditor's Office, and \$25,000 transferred from Non-Departmental plus an additional \$35,000 totaling \$60,000 for Council's televised announcements.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care expenses.
- The adopted budget include operating increases for Council public information support, matching funds for Cherokee Road Dredging Project, Council training expenses, Green Elementary School marquee, Reid Elementary School computers, and a Woodville Elementary School kiosk.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Council District Operations	-	-	-	\$40,010
Council District Fund - District 1	-	-	-	12,664
Council District Fund - District 2	-	-	-	12,664
Council District Fund - District 3	-	-	-	12,664
Council District Fund - District 4	-	-	-	20,164
Council District Fund - District 5	-	-	-	12,664
Council District Fund - District 6	-	-	-	17,664
Council District Fund - District 7	-	-	-	12,664

CITY COUNCIL

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Council District Fund - District 8	-	-	-	12,664
Council District Fund - District 9	-	-	-	28,664
Chief of Staff Operations	-	-	-	388,928
Policy & Analysis	-	-	-	286,768
City Council and Liaisons	-	-	-	875,958
Total Program Expenditures	-	-	-	\$1,734,140

CITY TREASURER

Mission Statement

As a Constitutional Office of the Commonwealth of Virginia, the City Treasurer is committed to providing year-round practical and comprehensive tax services in a prompt, courteous, and professional manner to all Richmond taxpayers. Staff are instrumental in assisting taxpayers in problem resolution and amendments up to three years prior to the current year. This is done at no cost to the taxpayer. The City Treasurer continues to focus on providing additional services to the citizenry, the City, and the State. The most recent addition has been the processing of US passports.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	-	\$162,000	\$162,000	\$173,187	\$11,187
Operating Expenses	-	2,900	2,900	3,700	800
Total Expenditures	-	164,900	164,900	176,887	11,987
Total Revenues	-	\$164,900	\$164,900	\$175,700	\$10,800
Net City Costs	-	-	-	1,187	1,187
Total Positions	-	3.00	3.00	3.00	-

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.

Operating

- An \$800 budgeted increase in office supplies.

Revenues

- A budgeted increase of \$10,800 in State reimbursement revenue.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.

COMMUNITY DEVELOPMENT

Mission Statement

The mission of the Department of Community Development is to plan and guide community development in order to enhance the quality of life in Richmond.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$5,173,178	\$6,203,605	\$6,252,652	\$5,931,537	(\$321,115)
Operating Expenses	956,497	1,218,784	1,171,377	1,123,321	(48,056)
Total Expenditures	6,129,675	7,422,389	7,424,029	7,054,858	(369,171)
Total Revenues	4,320,984	3,773,340	3,791,516	4,191,516	400,000
Net City Costs	\$1,808,691	\$3,649,049	\$3,632,513	\$2,863,342	(\$769,171)
Total Positions	104.45	109.81	109.81	107.75	(2.06)

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The reduction of \$96,834 for salaries and benefits for a vacant Deputy Director II position that was deleted in FY2006.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.

COMMUNITY DEVELOPMENT

Revenues

- A budgeted increase in Inspection Fees from building, mechanical, elevator, and plumbing inspections based on recent collections.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes an increase for relocation assistance, and a separate decrease in miscellaneous operating funds.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Current Planning	\$460,104	\$537,036	\$553,301	\$539,906
Building Construction & Land Development Regulation	3,335,610	3,758,400	3,816,804	3,625,588
Program Support	480,474	569,093	573,914	461,671
Codes Compliance	1,459,516	2,092,602	2,010,065	1,973,739
Housing and Neighborhood Preservation	82,916	118,020	119,421	119,514
Comprehensive Planning	311,055	347,238	350,524	334,440
Total Program Expenditures	\$6,129,675	\$7,422,389	\$7,424,029	\$7,054,858

COMMUNITY DEVELOPMENT

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$494,000	\$450,000	\$875,000	\$766,000
Special Fund	\$9,929,305	\$10,928,070	-	\$9,669,922

Please refer to the FY2007 Capital Improvement Plan & Special Fund sections in this document for details. The above FY2005 figure for the Capital Improvement Plan represents the budget, rather than the actual expenditures.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
Building Construction and Land Development Regulation	Percent of customers rating Permits and Inspections services as good or better	83.8%	85%	85%
Codes Compliance	Properties brought into compliance within established time frames	8,684	8,000	8,000
Comprehensive Planning	Achieve a satisfaction rating of 3.75 or better on a scale of 1 - 5 based on a survey of board and commission members	3.96	3.75	3.75
Housing and Neighborhood Preservation	Evaluate alternatives for 400 vacant buildings per year	231	400	400
Housing and Neighborhood Preservation	Percent of permits issued within five working days based on 80% staffing	73%	70%	70%
Building Construction and Land Development Regulation	Percent of inspections completed within one working day of the requested day	95%	90%	90%

CUSTOMER SERVICE & ORGANIZATIONAL DEVELOPMENT

Transition

The fiscal plan recognizes a transition in government from a City Council/City Manager method to a popular elected Mayor/City Council approach. The FY2006 and FY2007 budgets for the Department of Customer Service and Organizational Development reflect a new vision of local government. The transition resulted in the elimination of this agency, however, some of the functions were transferred to Human Resources and subsequently to Public Works and Human Services.

Mission Statement

The mission of the Office of Customer Service and Organizational Development was to provide learning and educational opportunities for City employees, customers, interns, and citizens, to become the City of Choice.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$722,701	-	-	-	-
Operating Expenses	204,022	-	-	-	-
Total Expenditures	926,723	-	-	-	-
Total Revenues	-	-	-	-	-
Net City Costs	\$926,723	-	-	-	-
Total Positions	13.00	-	-	-	-

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Customer Service	\$554,996	-	-	-
Workforce Development	296,922	-	-	-
Administration Program	74,806	-	-	-
Total Program Expenditures	\$926,724	-	-	-

DEBT SERVICE

Mission Statement

The Debt Service Division will ensure that the City's capital and cash flow borrowings are done in a timely manner and in accordance with the City's charter, State Public Finance Acts, and the City's debt policy. The timing and structure of each financing will be closely examined to maintain the lowest overall interest for each debt issue.

Agency Overview

The Debt Service budget funds long-term and short-term debt.

Long-term debt is issued for the purpose of acquiring or constructing capital projects and for making major renovations to existing projects. The maturity of any debt will not exceed the expected useful life of the project for which debt is incurred. Long-term debt includes payments on the City's General Obligation Bonds.

The City uses short-term borrowings to optimize the use of cash and to provide liquidity throughout the year. Because of the timing of tax revenue receipts, the City has issued short-term notes in November of each year with repayment occurring in mid-June from tax collections.

The following pages detail debt allocation by agency, compliance with our legal debt limit, authorized but unused bonds and notes, tax supported debt ratios, details of long term indebtedness, and our debt service fund budget for FY2007.

Total Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Debt Service	\$40,858,429	\$46,967,900	\$50,203,000	\$60,389,581	\$10,186,581
Total Debt Service	\$40,858,429	\$46,967,900	\$50,203,000	\$60,389,581	\$10,186,581

Explanation of Amendments

Adopted Amendments Include

- The transfer of \$9,672,928 for Richmond Public Schools Debt Service in FY2007.
- Additional net debt costs of \$513,653.

Debt Service Fund Budget Fiscal Year 2007

Debt Service Fund Revenues

			Fund 010 General Fund	Fund 030 Debt Service Fund
	Project/Purpose	Source of Funding		
<i>General Obligation Bonds and Notes - Principal Payments</i>				
G.O. Bonds	General Government-CIP	General Fund	\$17,664,214	\$17,664,214
G.O. Bonds	General Government - Equipment	General Fund	\$1,763,250	\$1,763,250
Equipment Note	General Government - Equipment	General Fund	\$800,000	\$800,000
G.O. Bonds	Coliseum	General Fund	\$901,297	\$901,297
G.O. Bonds	Richmond Center	General Fund	\$501,986	\$501,986
G.O. Bonds	Landmark Theater	General Fund	\$326,980	\$326,980
G.O. Bonds	Streets and Bridges	General Fund	\$2,956,662	\$2,956,662
G.O. Bonds	Theatre Row Office Bldg	General Fund	\$1,043,094	\$1,043,094
G.O. Bonds	Cemeteries	General Fund	\$40,290	\$40,290
G.O. Bonds	Schools	R P Schools	\$4,609,023	\$4,609,023
VPSA Bonds	Schools	R P Schools	\$223,226	\$223,226
QZAB Bonds	Schools	R P Schools	\$267,480	\$267,480
G.O. Bonds	Internal Services Fund - Fleet	Internal Services Fund		\$3,971,750
Equipment Note	Internal Services Fund - Fleet			\$2,000,000
G.O. Bonds	Public Utility	Department of Public Utilities		\$10,313,275
G.O. Bonds	Richmond Ambulance Authority	Richmond Ambulance Authority		\$54,617
G.O. Bonds	RMA Expressway Parking Deck	Richmond Metropolitan Authority		\$650,725
G.O. Bonds	Hospital Authority of Richmond	Hospital Authority of Richmond		\$12,713
Total Principal General Obligation Bonds & Notes			\$31,097,502	\$48,100,582
HUD Section 108 Loans		Community Development Block Grants		\$555,000
	Permanent Notes			
Capital Lease-Coliseum HVAC Sytem			\$149,506	\$149,506
Certificates of Participation		Special Revenue Fund 388 ("800 Megahertz")		\$690,000
Total Other				\$1,394,506
Total Principal - Long Term Debt & Leases			\$31,247,008	\$49,495,088

Debt Service Fund Budget Fiscal Year 2007

Revenues - continued	Purpose	Source of Funding	Fund 010 General Fund	Fund 030 Debt Service Fund
<i>General Obligation Bonds - Interest Payments</i>				
G.O. Bonds	General Government-CIP	General Fund	\$15,882,779	\$15,882,779
G. O. Bonds	General Government - Equipment	General Fund	\$159,345	\$159,345
Equipment Note	General Government - Equipment	General Fund	\$97,200	\$97,200
G.O. Bonds	Coliseum	General Fund	\$618,057	\$618,057
G.O. Bonds	Richmond Centre	General Fund	\$820,696	\$820,696
G.O. Bonds	Landmark Theater	General Fund	\$232,041	\$232,041
G.O. Bonds	Streets and Bridges	General Fund	\$2,785,723	\$2,785,723
G.O. Bonds	Theatre Row Office Bldg	General Fund	\$1,041,817	\$1,041,817
G.O. Bonds	Cemeteries	General Fund	\$32,302	\$32,302
G.O. Bonds	Schools	R P Schools	\$4,395,078	\$4,395,078
VPSA Bonds	Schools	R P Schools	\$141,775	\$141,775
G.O. Bonds	Internal Services Fund - Fleet	Internal Services Fund		\$238,306
Equipment Notes	Internal Services Fund - Fleet	Internal Services Fund		\$368,000
G.O. Bonds	Public Utility	Department of Public Utilities		\$12,948,118
G.O. Bonds	Richmond Ambulance Authority	Richmond Ambulance Authority		\$16,162
G.O. Bonds	RMA Expressway Parking Deck	Richmond Metropolitan Authority		\$861,275
G.O. Bonds	Hospital Authority of Richmond	Hospital Authority of Richmond		\$26,343
Total Interest General Obligation Bonds & Notes			\$26,206,813	\$40,665,017
HUD Section 108 Loans		Community Development		\$311,818
	Permanent Notes	Block Grants		
Capital Lease-Coliseum HVAC Sytem			\$60,760	\$60,760
Cetificates of Participation		Special Revenue Fund : ("800 Megahertz")		\$772,513
Total Other			\$60,760	\$1,145,091
Total Interest - Long Term Debt & Leases			\$26,267,573	\$41,810,108

Debt Service Fund Budget Fiscal Year 2007

			Fund 010 General Fund	Fund 030 Debt Service Fund
Short - Term Borrowing				
GO Revenue Anticipation Notes	Short-Term Debt	General Fund	\$1,500,000	\$1,500,000
Bond Anticipation Notes (Line of Credit)	Short-Term Debt	General Fund	\$375,000	\$375,000
	Bond Issuance Costs	General Fund	\$750,000	\$750,000
	Bond Counsel	General Fund	\$250,000	\$250,000
	Total Revenues from Other Funds		\$60,389,581	\$94,180,196
 Debt Service Fund Expenditures				
	General Obligation Bonds & Notes - Principal Due			\$48,100,582
	Section 108 Loan Principal Due			\$555,000
	Capital Leases Payable-Principal			\$149,506
	Certificates of Participation Principal Due			\$690,000
	Total Debt Service Fund Principal Payments			<u>\$49,495,088</u>
	General Obligation Bonds & Notes Interest Due			\$40,665,017
	Section 108 Loan Interest Due			\$311,818
	Certificates of Participation Interest Due			\$772,513
	Capital Leases Payable-Interest			\$60,760
	Short - Term Debt Interest			\$1,875,000
	Total Debt Service Fund Interest Payments			<u>\$43,685,108</u>
	Bond Issuance Costs, Legal, Trust Administrative Fees, and other costs related to debt			\$1,000,000
	Total Debt Service Fund Expenditures			<u><u>\$94,180,196</u></u>

EAST DISTRICT INITIATIVE

Transition

This fiscal plan recognizes a transition in government from a City Council/City Manager method to a popular elected Mayor/City Council approach. The FY2006 and FY2007 budgets for the East District Initiative reflect a new vision of local government. The transition resulted in the elimination of this specific program, however, some of the functions have been transferred to other agencies within the organization.

Mission Statement

The mission of the East District Initiative (EDI), launched in 1993 as a community-based public service delivery system, was to improve the quality of life for all East District residents.

EDI's overall strategy was to systematically build human capital, i.e., improving outcomes for children and families; neighborhood capital, i.e., improving the physical and economic infrastructure of the neighborhood; and social capital, i.e., strengthening the capacity of neighborhood residents, associations, organizations, and institutions simultaneously in the East District. This approach was guided by such principles as comprehensiveness, coordination, collaboration, family focus, holistic, community participation, capacity building/strengthening, and community building. The simultaneous addressing of all three "capital" categories represented a major paradigm shift - a "Change in the Way that We do Business" at the community level.

Agency Overview

The East District Initiative functioned as a program within the Human Services portfolio and received financial support from various City agencies as well as Community Development Block Grants and other outside funding and served as a satellite center for community services at 701 North 25th Street.

The East District Initiative worked with various stakeholders to create a redevelopment plan to facilitate the commercial development initiative along 25th Street and Nine Mile Road corridors. EDI also facilitated meetings through the East District Housing Partners/Neighborhoods In Bloom program to coordinate meetings with Richmond Redevelopment and Housing Authority, Better Housing Coalition, Interfaith Housing Corporation, Habitat for Humanity, Elder Homes, Housing Opportunities Made Equal, and the Association of Community Organizations for Reform Now (ACORN) to eliminate blight, increase the availability of affordable housing, provide home-buyer workshops, and provide minor home repairs in the East District.

EAST DISTRICT INITIATIVE

Total Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Department of Social Services	\$405,482	-	-	-
Department of Parks, Recreation and Community Facilities	20,000	-	-	-
Department of Management Services	-	-	-	-
**Community Development Block Grant Funds	160,000	-	-	-
**Department of Public Health (East District Families First/ Healthy Families Richmond)	482,582	-	-	-
Total Program Expenditures	\$1,068,064	-	-	-
Total Positions	14.00	-	-	-

***Source of Funding - Special Fund/Non City's General Fund*

Agency Highlights

Personnel

- With the adoption of the FY2006 budget, six positions that represented the East District Families First and the Healthy Families Richmond programs were transferred to the Department of Social Services. Additionally four FTEs, two office support positions (the Administrative Program Support Assistant and Office Support Specialist I) and two Social Worker positions, were transferred to the Department of Social Services for the purpose of providing administrative support for East District programs. The Assistant Director position previously supported by CDBG funding was transferred to the Department of Justice Services and reallocated to a Program Manager.
- The following three positions were eliminated in FY2006 - the District Initiative Manager, Administrative Project Analyst and Project Management Analyst.

Operating

- The East District Center located at 701 North 25th Street will remain open and continue to operate as a satellite billing and neighborhood municipal use complex.

ECONOMIC DEVELOPMENT

Mission Statement

The mission of the Department of Economic Development is to attract, expand, and retain economic enterprises that will generate revenue and economic growth for the City of Richmond. The agency also seeks to improve per capita income, expand the City's tax base and fiscal strength, foster neighborhood development projects, and stimulate private-sector investment and infrastructure improvements to provide a safe environment for Richmond residents.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$1,419,698	\$1,058,418	\$1,061,497	\$880,750	(\$180,747)
Operating Expenses	310,983	231,239	204,656	342,032	137,386
Total Expenditures	1,730,681	1,281,711	1,266,153	1,222,782	(43,361)
Total Revenues	-	-	-	-	-
Net City Costs	\$1,730,682	\$1,281,711	\$1,266,153	\$1,222,782	(\$43,361)
Total Positions	21.41	13.98	13.98	12.64	(1.34)

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The reduction of \$61,134 for salaries and benefits for a vacant Project Management Analyst position that was deleted in FY2006.
- The redistribution of the salaries and benefits of several positions between the general fund and the Community Development Block program, and the reallocation of a former Deputy Director I position to become a Project Development Manager.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

ECONOMIC DEVELOPMENT

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.
- The addition of \$60,000 for six months of rental payments, with the expectation of a move to a City-owned facility in January 2007.
- The addition of \$100,000 for economic development incentives.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administration/Executive Management	\$804,608	\$772,644	\$758,741	\$699,649
Business and Project Development	202,311	198,507	200,890	264,015
Minority Business Enterprise	427,902	-	-	-
17th Street Farmers' Market	217,989	225,869	220,930	158,298
Neighborhood Development	77,871	84,691	85,592	100,820
Total Program Expenditures	\$1,730,681	\$1,281,711	\$1,266,153	\$1,222,782

ECONOMIC DEVELOPMENT

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$1,206,667	\$1,985,900	\$866,666	\$2,506,709
Special Fund	\$2,152,677	\$432,300	\$233,468	\$20,440,000

Please refer to the FY2007 Capital Improvement Plan & Special Fund sections in this document for details. The above FY2005 figure for the Capital Improvement Plan represents the budget, rather than the actual expenditures.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Business and Project Development</i>	<i>Number of new businesses retained, attracted, and expanded in the City, and receiving assistance from the agency</i>	145	150	160
<i>Business and Project Development</i>	<i>Number of new jobs created in the City</i>	1,500	1,500	1,500
<i>Business and Project Development</i>	<i>Amount of new business investment in the City</i>	\$85M	\$50m	\$50m
<i>17th Street Farmers' Market</i>	<i>Number of annual visitors to the 17th Street Market</i>	48,555	60,000	70,000
<i>Neighborhood Development</i>	<i>Number of neighborhood businesses retained and recruited through the CARE, NIB, and Growth the Ward programs</i>	94	65	70

FINANCE

Mission Statement

The mission of the Department of Finance is to provide leadership and support in the City's financial affairs such that all financial matters are conducted in an efficient, effective, responsive, and professional manner.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$6,329,236	\$6,561,726	\$6,648,917	\$6,158,845	(\$490,072)
Operating Expenses	1,265,841	1,470,587	1,918,889	1,713,282	(205,607)
Total Expenditures	7,595,077	8,032,313	8,567,806	7,872,127	(695,679)
Total Revenues	1,454,526	1,317,370	1,337,744	1,337,744	-
Net City Costs	\$6,140,551	\$6,714,943	\$7,230,062	\$6,534,383	(\$695,679)
Total Self Insurance	\$7,694,319	\$8,373,754	\$8,783,116	\$8,610,000	(\$173,116)
Total Positions	123.50	114.50	114.50	112.70	(1.80)

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The reduction of \$145,243 for salaries and benefits for the Director of Finance position that was deleted in FY2006, as those duties have been assumed by the Chief Financial Officer.
- The reduction of \$82,419 for salaries and benefits for a vacant Financial Pre-Auditor position that was deleted in FY2006, and the addition of \$19,498 for a portion of the salaries and benefits of the City Economist position.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

FINANCE

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget reflects an additional decrease to Self Insurance.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Finance Management	\$1,779,279	\$1,854,530	\$1,909,958	\$1,575,434
General Accounting	747,801	864,088	876,060	864,136
Disbursements	825,524	911,065	926,085	811,506
Revenue Administration - Collections	2,035,604	2,126,140	2,516,847	2,360,063
Revenue Administration - Licenses Assessments, & Tax Audits (LATA)	2,041,413	2,276,490	2,338,856	2,260,988
City Treasurer	165,456	-	-	-
Total Program Expenditures	\$7,595,077	\$8,032,313	\$8,567,806	\$7,872,127

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$5,663,684	\$11,100,000	\$11,910,000	\$6,685,000
Internal Service Fund	\$13,784,804	\$13,079,675	\$13,729,541	\$13,946,425

Please refer to the Special Fund & Internal Service Fund sections in this document for details.

FINANCE

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Financial Management</i>	<i>Maintenance or improvement of current bond rating</i>	<i>Maintained</i>	<i>Maintain or Improve</i>	<i>Maintain or Improve</i>
<i>General Accounting</i>	<i>Receipt of Unqualified Audit Opinion</i>	<i>Yes</i>	<i>Yes</i>	<i>Yes</i>
<i>Disbursements</i>	<i>Percent of checks issued within 15 days of documentation received</i>	<i>95%</i>	<i>85%</i>	<i>85%</i>
<i>Revenue Collections</i>	<i>Actual revenue collected as percent of budgeted revenue</i>	<i>101.9%</i>	<i>100%</i>	<i>100%</i>
<i>Revenue LATA</i>	<i>Percent of bills mailed within 14 days of due date</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>
<i>General Accounting</i>	<i>Percent of reconciliations completed within 45 days after month end</i>	<i>63%</i>	<i>90%</i>	<i>90%</i>
<i>Revenue Collections</i>	<i>Percent of each day's receipts deposited within one business day</i>	<i>100%</i>	<i>90%</i>	<i>90%</i>

FIRE & EMERGENCY SERVICES

Mission Statement

The mission of the Department of Fire and Emergency Services is to provide emergency services to the citizens, businesses, and industries of the City of Richmond, at fires and other disasters. In addition, the department will provide public safety education, as well as inspection and investigative services, for code enforcement and fires of suspicious origin. The department will strive to provide said services in a prompt, courteous, professional manner, consistent with the high standards of City Administration.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$29,326,538	\$30,397,748	\$30,539,428	\$31,951,533	\$1,412,105
Operating Expenses	4,147,205	4,912,982	5,362,330	4,828,557	(533,773)
Total Expenditures	33,473,743	35,310,730	35,901,758	36,780,090	878,332
Total Revenues	51,260	49,500	49,500	49,500	-
Net City Costs	\$33,422,483	\$35,261,230	\$35,852,258	\$36,730,590	\$878,332
Total Positions	425.00	426.00	426.00	427.00	1.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care and Group Life Insurance.
- Additional funding for one new full time Deputy Director II position for the Office of Emergency Management Program.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

FIRE & EMERGENCY SERVICES

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.
- Reductions for Fire's monthly fleet expenditures.

City Council Action

- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes an increase for firefighters step pay plan and a decrease of one position for Office of Emergency Management.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Fire Prevention	\$1,763,165	\$2,010,601	\$2,022,632	\$1,865,611
Fire Training	1,552,414	1,412,461	1,421,685	674,055
Fire Suppression	28,551,156	30,354,274	31,058,047	32,651,344
Fire Administration	1,607,008	1,330,046	1,196,046	1,249,790
Emergency Management	-	203,348	203,348	339,290
Total Program Expenditures	\$33,473,743	\$35,310,730	\$35,901,758	\$36,780,090

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$250,000	\$100,000	\$100,000	\$850,000
Special Fund	\$603,244	\$1,409,021	\$459,521	\$1,367,513

Please refer to the FY2007 Capital Improvement Plan & Special Fund sections in this document for details.

FIRE & EMERGENCY SERVICES

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Fire Prevention</i>	<i>Number of fire related deaths</i>	2	0	0
<i>Fire Prevention</i>	<i>Percent of inspections conducted within prescribed time frames</i>	94%	96%	99%
<i>Fire Prevention</i>	<i>Number of community programs coordinated and participated in</i>	582	573	598
<i>Fire Prevention</i>	<i>Percentage of elementary schools participating in 5th Grade Fire Safety Education Program training</i>	100%	100%	100%
<i>Fire Training:</i>	<i>Percent of sworn Fire personnel attending or participating in training</i>	100%	100%	100%
<i>Fire Training</i>	<i>Percent of Fire Recruits completing training</i>	93.75%	100%	100%
<i>Fire Training</i>	<i>Number of Customer Service Academies conducted</i>	1	4	4
<i>Fire Suppression</i>	<i>Percent of incidents responded to within 4 minutes</i>	74%	75%	85%
<i>Fire Suppression</i>	<i>Number of responses to emergency incidents</i>	28,593	31,746	33,246
<i>Fire Suppression</i>	<i>Number of Home Safety Survey visits annually</i>	2,007	2,500	2,500
<i>Fire Admin.</i>	<i>Percent of program and departmental annual outcomes accomplished</i>	98%	97%	97%

GENERAL REGISTRAR

Mission Statement

The mission of the General Registrar's Office is to provide opportunities, in an equitable and courteous manner, for all qualified citizens of the City of Richmond to register to vote; to promote the integrity of the electoral process by maintaining accurate and current voter registration records used in elections; to coordinate elections so they are conducted in a manner that secures the qualified citizen's right to vote and ensures that the results accurately reflect the voters' will; and to be an information resource for citizens regarding voter registration, elections, and elected officials.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$533,139	\$483,234	\$482,724	\$462,075	(\$20,649)
Operating Expenses	957,156	344,719	328,288	362,916	34,628
Total Expenditures	1,490,294	827,953	811,012	824,991	13,979
Total Revenues	181,383	88,988	91,567	91,567	-
Net City Costs	\$1,308,911	\$738,965	\$719,445	\$733,424	\$13,979
Total Positions	9.20	9.20	9.20	11.20	2.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and an benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- Five part-time Voting Machine/Warehouse Technician positions were added, which equals two full-time positions.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

GENERAL REGISTRAR

Operating

- Adjustments related to citywide efficiency savings, postage rates, fleet costs, and warehouse rental.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Electoral Board and Office of the General Registrar	\$1,490,294	\$827,953	\$811,012	\$824,991
Total Program Expenditures	\$1,490,294	\$827,953	\$811,012	\$824,991

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Electoral Board and Office of the General Registrar</i>	<i>Percentage of elections conducted that comply with legal requirements</i>	100%	100%	100%
<i>Electoral Board and Office of the General Registrar</i>	<i>Voter Registration Transactions</i>	45,277	35,648	35,648
<i>Electoral Board and Office of the General Registrar</i>	<i>Registered Voters</i>	99,700	101,000	101,000
<i>Electoral Board and Office of the General Registrar</i>	<i>Average Cost per Election Conducted</i>	\$109,579	\$100,000	\$95,000
<i>Electoral Board and Office of the General Registrar</i>	<i>Elections Conducted</i>	2	2	2

GENERAL SERVICES MAIL & PRINTING

Mission Statement

The mission of the Department of General Services-Mail Services and Printing Services is to provide assigned services and support functions to City agencies in a responsive and professional manner so all departments can have the necessary resources to accomplish their missions.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$745,233	\$769,412	\$772,678	-	(\$772,678)
Operating Expenses	278,656	262,007	267,595	-	(267,595)
Total Expenditures	1,023,889	1,031,419	1,040,273	-	(1,040,273)
Total Revenues	1,128,962	825,000	835,000	-	(835,000)
Net City Costs	(\$105,073)	\$206,419	\$205,273	-	(\$205,273)
Total Positions	14.00	14.50	14.50	-	(14.50)

Explanation of Amendments

Adopted Amendments Include

Personnel

- 14.50 FTE's were transferred from General Services - Mail and Printing to the Department of Public Works in FY2007 due to organizational changes.

Operating

- This fiscal plan transfers out all operating expenses of General Services - Mail and Printing to the Department of Public Works reflecting organizational changes.

Revenues

- This fiscal plan transfers out all revenues of General Services - Mail and Printing to the Department of Public Works reflecting organizational changes.

GENERAL SERVICES MAIL & PRINTING

City Council Action

- No amendments were made to the FY2007 proposed budget.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administrative Support Services	\$249,779	\$294,745	\$295,672	-
Printing Services	605,876	587,434	593,096	-
Mail Services	168,234	149,240	151,505	-
Total Program Expenditures	\$1,023,889	\$1,031,419	\$1,040,273	-

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$5,466	-	-	-

Please refer to the Special Fund section in this document for details.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Administrative Support Services</i>	<i>Percent of program and departmental outcomes accomplished</i>	98%	95%	-
<i>Printing Services</i>	<i>Percent of customers who rate printing services as good or excellent</i>	95%	90%	-
<i>Mail Services</i>	<i>Percent of customers who rate mail services as good or excellent</i>	98%	90%	-

HUMAN RESOURCES

Mission Statement

The Department of Human Resources works in partnership with City leadership and business units to continuously develop human and organizational capacity that supports the City in achieving its strategic goals.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$1,442,261	\$3,040,494	\$3,059,010	\$2,468,887	(\$590,123)
Operating Expenses	443,953	823,775	881,003	516,967	(364,036)
Total Expenditures	1,886,214	3,864,269	3,940,013	2,985,854	(954,159)
Total Revenues	-	6,000	6,000	-	(6,000)
Net City Costs	\$1,886,214	\$3,858,269	\$3,934,013	\$2,985,854	(\$948,159)
Total Positions	23.50	48.00	48.00	38.00	(10.00)

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salaries and benefits and an increase in FY2007 for Retirement, Health Care, and Group Life Insurance.
- A reduction of 10.00 FTEs - Two Hispanic Liaison positions were transferred to the Office of the Deputy Chief Administrator for Human Services. Seven Customer Service positions were transferred to the General Services section of Public Works. The remaining Human Resource position was transferred to Police to work directly within the Police Department for recruiting and other HR-related functions.
- A restructuring of all positions that resulted in the creation of unclassified (at-will) Human Resource Division Chief positions. A Deputy Director position was also added.
- This budget also funds 96% of the cost for all full time positions due to anticipated vacancies.

HUMAN RESOURCES

Operating

- A reduction of \$310,525 due to the transfer of Customer Service and Hispanic Liaison personnel to other agencies.
- Other decreases totalling \$32,298 are related to citywide efficiency savings.

Revenues

- A \$6,000 decrease in employment application fees that will not be implemented.

City Council Action

- City Council amended the Mayor's Proposed budget by adding \$10,000 for a Human Resource Mentoring Program. Additional changes include an overall one percent reduction; Human Resources' proportionate share of citywide fleet, fuel, and telephone reductions; and a health care reduction consistent with funding all positions at 96 percent of their full cost.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
HR Management	\$942,877	\$1,896,674	\$1,918,904	\$1,110,149
Recruitment & External Agency Support	157,537	259,120	241,233	474,520
Benefits Administration	148,729	175,466	177,203	282,678
Employee Relations	276,437	210,624	212,351	307,672
Classification and Compensation	238,708	256,005	292,646	320,627
Payroll Administration	121,924	131,813	133,183	172,083
Training & Development	-	934,567	964,493	318,125
Total Program Expenditures	\$1,886,214	\$3,864,269	\$3,940,013	\$2,985,854

HUMAN RESOURCES

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Employee Relations</i>	<i>Percent of employee grievances resolved before passing from management control</i>	85%	85%	85%
<i>Benefits Administration</i>	<i>Percent of employees surveyed rating benefits as good or excellent</i>	74%	80%	80%
<i>Classification and Compensation</i>	<i>Percent of job classes evaluated annually and found to be within market</i>	91%	88%	90%
<i>Human Resource Management</i>	<i>Percent of clients surveyed that report being satisfied that HR helped them meet their goals and objectives</i>	75%	80%	80%
<i>Recruitment, Selection, and Retention</i>	<i>Percent of customers rating Recruitment and Selection services as good or excellent</i>	75%	80%	80%
<i>Classification and Compensation</i>	<i>Percent of salary surveys completed within 30 days</i>	92%	85%	85%
<i>Customer Service and Organizational Development</i>	<i>Percent of positive change in behavior on the job as a result of performance-based course offerings</i>	N/A	70%	N/A
<i>Customer Service and Organizational Development</i>	<i>Percent of calls monitored with a rating of satisfactory or above</i>	N/A	95%	N/A

INFORMATION TECHNOLOGY

Mission Statement

The mission of the Department of Information Technology is to provide, operate, and maintain a secure and stable infrastructure as the foundation of City automation, data communications and voice transmission; lead the development of application software to meet the evolutionary needs of client departments; provide cost effective client services within a performance envelope that meets user requirements; and to establish Citywide guidelines to maintain technological currency and provide direction for strategic change.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$6,437,200	\$7,068,720	\$7,087,573	\$7,022,610	(\$64,963)
Operating Expenses	3,506,504	3,623,243	3,764,344	3,569,031	(195,313)
Total Expenditures	9,943,704	10,691,963	10,851,917	10,591,641	(260,276)
Total Revenues	1,676,087	1,762,300	1,808,300	1,716,300	(92,000)
Net City Costs	\$8,267,617	\$8,929,663	\$9,043,617	\$8,875,341	(\$168,276)
Total Positions	85.00	85.00	85.00	87.00	2.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- There is an increase of two full-time positions made up of two Systems Operations Analyst I positions that were transferred from the Department of Social Services.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

INFORMATION TECHNOLOGY

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet costs.
Revenues
- Adjustments related to the share of data processing revenue from Enterprise Funds.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administration	\$1,005,393	\$1,067,103	\$1,212,034	\$1,091,605
Systems Engineering	2,750,927	3,238,990	3,263,722	3,075,977
Applications Development	3,529,977	3,875,632	3,886,356	3,814,369
Computer Operations	1,093,772	1,354,227	1,361,841	1,276,294
Master Equipment Note	980,007	-	-	-
Telecommunication and Network Team	581,637	1,156,011	1,127,964	1,333,396
Total Program Expenditures	\$9,943,704	\$10,691,963	\$10,851,917	\$10,591,641

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Administration</i>	<i>Percent of program and departmental annual outcomes accomplished</i>	92.2%	90%	90%

INFORMATION TECHNOLOGY

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Systems Engineering</i>	<i>Percent of uptime all systems are operational</i>	<i>99.8%</i>	<i>99%</i>	<i>99%</i>
<i>Applications Development</i>	<i>Percent of systems developed and maintained in accordance with established performance standards</i>	<i>98.7%</i>	<i>95%</i>	<i>95%</i>
<i>Computer Operations</i>	<i>Percent of operational services delivered on schedule</i>	<i>99.9%</i>	<i>99%</i>	<i>99%</i>
<i>Telecommunications and Network Team</i>	<i>Percent of Uptime</i>	<i>99.9%</i>	<i>99%</i>	<i>99%</i>
<i>Systems Engineering</i>	<i>Percent of Effectiveness Measures met or exceeded for Help Desk Problem Calls</i>	<i>97.8%</i>	<i>95%</i>	<i>95%</i>
<i>Systems Engineering</i>	<i>Percent of Effectiveness Measures met or exceeded for Infrastructure Support</i>	<i>99.8%</i>	<i>99%</i>	<i>99%</i>
<i>Applications Development</i>	<i>Percent of Effectiveness Measures met or exceeded for Help Desk Problem Calls</i>	<i>99.8%</i>	<i>100%</i>	<i>100%</i>
<i>Applications Development</i>	<i>Percent of Effectiveness Measures met or exceeded for Work Order Requests</i>	<i>97%</i>	<i>95%</i>	<i>95%</i>
<i>Applications Development</i>	<i>Percent of Effectiveness Measures met or exceeded for Information Service Requests</i>	<i>87.5%</i>	<i>90%</i>	<i>90%</i>
<i>Computer Operations</i>	<i>Percent of Effectiveness Measures met or exceeded for Infrastructure Support</i>	<i>99.9%</i>	<i>99%</i>	<i>99%</i>
<i>Computer Operations</i>	<i>Percent of Effectiveness Measures met or exceeded for Help Desk Calls Dispatched</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>
<i>Telecommunications and Network Team</i>	<i>Percent of Effectiveness Measures met or exceeded for Help Desk Problem Calls</i>	<i>92.5%</i>	<i>90%</i>	<i>90%</i>
<i>Telecommunications and Network Team</i>	<i>Percent of Effectiveness Measures met or exceeded for Work Order Requests</i>	<i>95.5%</i>	<i>92%</i>	<i>92%</i>
<i>Telecommunications and Network Team</i>	<i>Percent of Effectiveness Measures met or exceeded for Telecom Systems Infrastructure Support</i>	<i>99.9%</i>	<i>99%</i>	<i>99%</i>

INTERGOVERNMENTAL RELATIONS

Transition

The fiscal plan recognizes a transition in government from a City Council/City Manager method to a popular elected Mayor/City Council approach. The FY2006 and FY2007 budget for Intergovernmental Relations reflects a new vision of local government. The transition resulted in the elimination of this agency, however, some of the functions have been transferred to the Mayor's Office.

Mission Statement

The mission of the Office of Intergovernmental Relations was to represent the City and promote its best interests for all legislative concerns on the state and federal levels.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$187,193	-	-	-	-
Operating Expenses	55,933	-	-	-	-
Total Expenditures	243,126	-	-	-	-
Total Revenues	-	-	-	-	-
Net City Costs	\$243,126	-	-	-	-
Total Positions	2.00	-	-	-	-

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Intergovernmental Relations	\$243,126	-	-	-
Total Program Expenditures	\$243,126	-	-	-

JUDICIARY

Mission Statement

The mission of the Judiciary is to contribute to an orderly society by providing speedy and equitable justice to individuals charged with offenses against State and City laws, and by encouraging respect for law and the administration of justice.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$5,683,734	\$6,163,409	\$6,209,946	\$6,618,575	\$408,629
Operating Expenses	1,444,235	1,707,060	1,816,129	1,707,265	(108,864)
Total Expenditures	7,127,969	7,870,469	8,026,075	8,325,840	299,765
Total Revenues	9,479,838	8,428,055	8,524,306	10,462,806	1,938,500
Net City Costs	(\$2,351,869)	(\$557,586)	(\$498,231)	(\$2,136,966)	(\$1,638,735)
Total Positions	108.00	109.00	109.00	113.50	4.50

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 Virginia State Compensation Board increase for salary and benefits, an increase in FY2007 for Health Care and Group Life Insurance.
- Circuit Court's personnel additional funding for health care expenses and existing funding transferred from the temporary personnel budget to the part-time budget for one and a half full-time equivalents (FTEs) or three part-time law clerks performing duties for the Circuit Court Judges.
- Adult Drug Court's personnel additional funding for three full-time positions which are off-set by federal and state revenue obtained from the State of Virginia Supreme Court.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

JUDICIARY

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.

Revenues

- A budgeted increase of \$2,183,000 in revenues from court fines and fees due to increased court case loads and a decrease of \$476,500 based on the reduction of debt collections for traffic and City ordinance violations.
- Revenue budget includes an increase of \$232,000 from the Virginia State Supreme Court which offsets three full-time Adult Drug Court employees and associated operating expenses accounted for in the Adult Drug Court's special revenue fund.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes increases for the Commonwealth Attorney's Salary Supplements (total salary supplement is now \$610,000) and training expenses for Assistant Commonwealth Attorneys.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Commonwealth Attorney	\$3,866,306	\$4,298,246	\$4,411,826	\$4,596,284
Special Magistrate	47,681	46,109	47,356	46,510
Circuit Courts	2,982,847	3,213,739	3,297,588	3,262,557
Criminal Court	19,391	34,495	35,428	35,079
Manchester Court	30,876	39,343	40,406	38,593
Traffic Court	70,575	76,047	78,103	76,233

JUDICIARY

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Civil Court	84,498	84,990	87,125	84,339
Adult Drug Court	25,795	77,500	28,243	186,245
Total Program Expenditures	\$7,127,969	\$7,870,469	\$8,026,075	\$8,325,840

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$3,000,000	\$12,674,000	-	-
Special Fund	\$2,664,729	\$3,895,493	\$3,689,178	\$2,223,170

Please refer to the FY2007 Capital Improvement Plan & Special Fund sections in this document for details.

JUSTICE SERVICES

Transition

Since August of 2005, the Department of Justice Services has played a major role in developing, monitoring and enforcing Truancy programs for the City of Richmond. The adopted FY2006 and FY2007 fiscal plan reflected that change and transfers all truancy related activities and funding from Richmond Public Schools to the Department of Justice Services.

Mission Statement

The mission of the Richmond Department of Justice Services (formerly known as Juvenile Justice Services) is to promote public safety, reduce recidivism, prevent juvenile delinquency and adult criminal behavior through the provision of a continuum of services which promotes offender accountability and rehabilitation.

In FY2006 the department's name change signaled a renewed focus by the City to expand outreach programming that targets adult offenders and their families.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$4,726,485	\$5,623,931	\$5,780,632	\$6,345,545	\$564,913
Operating Expenses	1,006,287	967,243	887,855	791,582	(96,273)
Total Expenditures	5,732,771	6,591,174	6,668,487	7,137,127	468,640
Total Revenues	2,018,723	1,963,335	1,963,335	1,898,735	(64,600)
Net City Costs	\$3,714,048	\$4,627,839	\$4,705,152	\$5,238,392	\$533,240
Total Positions	98.75	102.25	102.25	121.50	19.25

JUSTICE SERVICES

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- In FY2006, the Department of Justice Services became one of two City Departments responsible for truancy-related activities and added 14 FTEs (12 Outreach Case Manager II's and 2 Youth Counselor Supervisor II's) for the purpose of monitoring and enforcing truancy programming. With the adoption of the FY2006-FY2007 Biennial Fiscal Plan, \$410,000 was added in both fiscal years. The noted positions are a reflection of that appropriation and do not require any additional funding in FY2007.
- Four Social Work Specialist FTEs were added in FY2006 to support specialized substance abuse groups, self-esteem development and anger management programming for youth offenders and their families.
- In FY2006, the Department of Justice Services become the primary City department responsible for Gang Reduction and Intervention Programming (GRIP). A Program Manager position was added to support GRIP implementation and coordination.
- In FY2007, \$275,000 was added to support the creation of three Pre-trial and three Post-trial Probation Officers to enhance Community Correction programming.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility cost.

Revenues

- A budgeted decrease of \$64,600 in funding associated with Day Reporting based on recent collections and other minor adjustments.

JUSTICE SERVICES

City Council Action

- The FY2007 budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes a reduction of \$15,000. The Human Services portfolio has asked to fund an operational budget increase for the Richmond Behavioral Health Authority. The decrease for the Department of Justice Services is directly linked to the Non-Departmental increase for Richmond Behavioral Health Authority.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administration	\$745,165	\$562,632	\$573,685	\$731,372
Criminal Justice Services	97,978	64,545	66,317	346,712
Juvenile Drug Court	51,668	52,425	54,197	54,205
Outreach Phase I	27,480	5,184	5,184	25,645
Parole Surveillance	58,934	71,011	72,574	60,580
Secure Detention Operations	3,426,950	3,723,490	3,778,379	3,492,913
Community Service	73,006	73,660	75,223	82,324
Specialized Services	27,457	32,947	32,947	28,550
Outreach Program	404,947	318,172	329,113	389,152
Intensive Supervision	120,668	134,427	137,553	129,418
Diversion Program	304,875	838,520	846,335	1,049,265
Therapeutic Day	10,309	52,041	52,041	55,146

JUSTICE SERVICES

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Cultural Enrichment	18,232	-	-	10,661
Emergency Shelter	62,528	50,000	50,000	30,346
Family Support	246,296	533,847	515,103	503,619
Aftercare	56,278	78,273	79,836	35,595
Functional Families	-	-	-	111,624
Total Program Expenditures	\$5,732,771	\$6,591,174	\$6,668,487	\$7,137,127

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$695,848	\$1,387,923	\$796,215	\$2,015,237

Please refer to the Special Fund section in this document for details.

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Community Monitoring</i>	<i>Percent of clients achieving "fair" or "higher" for their performance goals</i>	75%	80%	75%
<i>Community Service</i>	<i>Percent of clients who complete their court ordered service hours within prescribed timeframes</i>	86%	90%	90%
<i>Family Ties</i>	<i>Percent of clients achieving "fair" or "higher" for their performance goals</i>	66%	75%	75%
<i>Diversion services</i>	<i>Number of truant students who are returned to school with a service plan and follow-up support</i>	398	600	2000
<i>Outreach</i>	<i>Percent of clients who attend their dispositional hearing with no new charges</i>	71%	75%	75%
<i>Secure Detention</i>	<i>Number of youth provided safe and secure housing while awaiting trial</i>	849	1,100	900

JUVENILE & DOMESTIC RELATIONS COURT

Mission Statement

The mission of the Juvenile and Domestic Relations Court is to restrain and protect wayward children by providing a program of supervision, rehabilitation, and detention when necessary. The Court will also attempt to resolve violations of law in family abuse cases where adults have been accused of child abuse or neglect, and criminal cases where the defendant and alleged victim are family or household members.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$85,246	\$110,622	\$111,188	\$101,359	(\$9,829)
Operating Expenses	252,208	306,764	395,873	376,692	(19,181)
Total Expenditures	337,454	417,386	507,061	478,051	(29,010)
Total Revenues	17,933	19,100	19,100	19,100	-
Net City Costs	\$319,521	\$398,286	\$487,961	\$458,951	(\$29,010)
Total Positions	2.00	2.00	2.00	2.00	-

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.

JUVENILE & DOMESTIC RELATIONS COURT

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Court Functions	\$163,491	\$212,222	\$296,061	\$281,695
Probation Services	106,974	127,158	131,000	123,325
Dispute Resolution/Mediation	66,989	78,006	80,000	73,031
Total Program Expenditures	\$337,454	\$417,386	\$507,061	\$478,051

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	-	\$336,744	-	\$1,000,000
Special Fund	\$7,939	-	-	-

Please refer to the FY2007 Capital Improvement Plan & Special Fund sections in this document for details.

LEGISLATIVE SERVICES

Mission Statement

The mission of Legislative Services is to provide professional support to City Council in the facilitation of the City's legislative process, policy development, research and analysis. This Department also serves as a City Council resource for ensuring adopted ordinances and resolutions help to achieve the desired outcomes. A primary goal of the Legislative Services Department is to provide timely and accurate analysis for all members of City Council to support informed and effective decision making.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	-	-	-	\$167,611	\$167,611
Operating Expenses	-	-	-	171,596	171,596
Total Expenditures	-	-	-	339,207	339,207
Total Revenues	-	-	-	-	-
Net City Costs	-	-	-	\$339,207	\$339,207
Total Positions	-	-	-	2.00	2.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- Full-time salary and fringe expenses for one newly created position as Director of Legislative Services and one Council Fiscal Analyst.

Operating

- Funding for general operating expenses, furniture and computer equipment, employee membership and training, and structural maintenance for office renovations.

LEGISLATIVE SERVICES

City Council Action

Funding was provided to establish a newly created Department of Legislative Services. This Department shall be responsible for the following:

- Performing research and interacting with the City Attorney for legal assistance on behalf of City Council members;
- Preparing preliminary drafts of ordinances, resolutions, and amendments on behalf of City Council members for submission to the City Attorney;
- Conducting studies and providing research and analysis relevant to subjects of proposed legislation;
- Providing administrative support to City Council Standing Committees and other Council-established boards, commissions, and committees;
- Developing lobbying strategies to promote council priorities; and,
- Other powers and duties as may be assigned to the Department by ordinance.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Legislative Services	-	-	-	\$339,207
Total Program Expenditures	-	-	-	\$339,207

LIBRARY

Mission Statement

The mission of the Richmond Public Library is to enrich lives and expand opportunities for all citizens by promoting reading and the active use of cultural, intellectual, and informational resources through a dedication to excellence and professional service.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$3,688,888	\$3,916,071	\$3,933,720	\$3,996,256	\$62,536
Operating Expenses	886,058	1,071,463	1,176,535	1,165,723	(10,812)
Total Expenditures	4,574,947	4,987,534	5,110,255	5,161,979	51,724
Total Revenues	302,383	325,403	325,403	307,280	(18,123)
Net City Costs	\$4,272,565	\$4,662,131	\$4,784,852	\$4,854,699	\$69,847
Total Positions	84.54	82.55	82.55	83.05	.50

Explanation of Amendments

Adopted Amendments Include

Personnel:

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The addition of a new Assistant Director of Public Service to oversee all public programs and services at the Main and Branch Libraries. To offset the cost of the new position, one permanent part time position has been eliminated.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

LIBRARY

Operating:

- Adjustments related to citywide efficiency savings, postage rates, and fleet costs.
- An increase of \$35,000 to fund landscaping improvements to the branch libraries.

Revenue:

- A budgeted decrease in State aid, and fines paid on overdue and lost and damaged books. The reduction in revenue is primarily due to FY2006 trends.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments in health care, fleet, fuel, and telephone expenses.
- The adopted budget includes funding to support the purchase of computers at the Broad Rock, East End, and Hull Street branches.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Library Administration	\$313,145	\$403,209	\$404,254	\$552,065
Adult and Family Services	3,109,362	3,665,006	3,785,083	\$3,721,281
Children and Family Services	598,731	502,918	504,504	\$431,576
Youth and Family Services	470,340	290,646	290,652	\$293,840
City Records Center	64,482	67,693	67,693	\$71,759
Neighborhood Community Services	18,887	58,062	58,069	\$91,458
Total Program Expenditures	\$4,574,957	\$4,987,534	\$5,110,255	\$5,161,979

LIBRARY

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	-	-	-	\$237,333
Special Fund	\$559,587	\$552,400	\$552,400	\$1,276,979

Please refer to the FY2007 Capital Improvement Plan & Special Fund sections in this document for details.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Adult and Family Services</i>	<i>Percent of users who consider Adult and Family Services a valuable program and an enhancement to the life-long learning process</i>	<i>N/A</i>	<i>80%</i>	<i>80%</i>
<i>Children and Family Services</i>	<i>Percent of users who consider Children and Family Services a valuable program and an enhancement to the quality of education</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Neighborhood Community Services</i>	<i>Percent of citizens and users who consider Neighborhood Community Services a valuable program and an enhancement to the quality of life</i>	<i>N/A</i>	<i>80%</i>	<i>80%</i>
<i>Youth and Family Services</i>	<i>Percent of patrons who consider the Youth and Family Services as valuable and an enhancement to their knowledge and skills</i>	<i>N/A</i>	<i>80%</i>	<i>80%</i>
<i>Adult and Family Services</i>	<i>Number of visitors to the main library subject departments</i>	<i>189,134</i>	<i>195,000</i>	<i>195,000</i>
<i>Adult and Family Services</i>	<i>Number of students using after school library assistance</i>	<i>N/A</i>	<i>5,000</i>	<i>5,000</i>
<i>Children and Family Services</i>	<i>Number of children's books circulated</i>	<i>55,507</i>	<i>75,000</i>	<i>75,000</i>
<i>Children and Family Services</i>	<i>Number of patrons enrolled in the summer reading program</i>	<i>1,149</i>	<i>1,300</i>	<i>1,300</i>
<i>Youth and Family Services</i>	<i>Number of students hired via the work study program</i>	<i>12</i>	<i>12</i>	<i>12</i>

MANAGEMENT SERVICES

Transition

The fiscal plan recognizes a transition in government from a City Council/City Manager method to a popular elected Mayor/City Council approach. The FY2006 and FY2007 budget for the Department of Management Services reflects a new vision of local government. The transition resulted in the elimination of this agency, however, some of the functions have been transferred to other agencies within the organization.

Mission Statement

The mission of the Department of Management Services was to provide departments with internal consulting services in performance measurement, process improvement, strategic planning, grants training, coordination and writing, and geographic information systems (GIS), aimed at transforming the City of Richmond into a customer-driven, high performance organization.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$1,087,432	-	-	-	-
Operating Expenses	321,852	-	-	-	-
Total Expenditures	1,409,285	-	-	-	-
Total Revenues	239,728	-	-	-	-
Net City Costs	\$1,169,557	-	-	-	-
Total Positions	13.00	-	-	-	-

MANAGEMENT SERVICES

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Management Analysis	\$641,143	-	-	-
Grants Coordination	212,592	-	-	-
Geographic Information Systems	555,550	-	-	-
Total Program Expenditures	\$1,409,285	-	-	-

MAYOR'S OFFICE

Mission Statement

With the implementation of the new form of government, the mission of the Mayor's Office has changed to provide leadership and vision in the administration and execution of policies, procedures and municipal priorities. The Mayor serves as the head of City government and formulates solutions to community problems. The Mayor is also responsible for directing the activities of the Chief Administrative Officer.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$429,167	\$1,037,927	\$1,038,963	\$948,209	(\$90,754)
Operating Expenses	121,732	235,092	237,387	140,069	(97,318)
Total Expenditures	550,898	1,273,019	1,276,350	1,088,278	(188,072)
Total Revenues	-	-	-	-	-
Net City Costs	\$550,898	\$1,273,019	\$1,276,350	\$1,088,278	(\$188,072)
Total Positions	4.00	11.00	11.00	11.00	-

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings and postage rates.

MAYOR'S OFFICE

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care and telephone.
- The adopted budget includes a decrease in miscellaneous operating expenses.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Mayor's Office	\$426,394	\$1,273,019	\$1,276,350	\$1,088,278
International Programs	124,504	-	-	-
Total Program Expenditures	\$550,898	\$1,273,019	\$1,276,350	\$1,088,278

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Mayor's Office</i>	<i>Percent of customers satisfied with overall service quality and delivery as measured by annual external surveys</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Mayor's Office</i>	<i>Number of rating agencies maintaining and/or upgrading City's bond rating</i>	<i>3</i>	<i>3</i>	<i>3</i>
<i>Mayor's Office</i>	<i>Percent of service requests responded to within the targeted time frame</i>	<i>N/A</i>	<i>96%</i>	<i>96%</i>

MINORITY BUSINESS DEVELOPMENT

Mission Statement

The mission of the Office of Minority Business Development (formerly known as the Office of Minority Business Enterprise) facilitates, produces and advances opportunities that enable minority, disadvantaged, and emerging businesses to successfully participate in the full array of contracting opportunities available in the City.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	-	-	-	\$400,283	\$400,283
Operating Expenses	-	-	-	36,786	36,786
Total Expenditures	-	-	-	437,069	437,069
Total Revenues	-	-	-	-	-
Net City Costs	-	-	-	\$437,069	\$437,069
Total Positions	-	-	-	5.00	5.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 Retirement, Health Care and Group Life Insurance.
- Prior to the middle of FY2006, the Office of Minority Business Development (OMBD) was budgeted as a program in Procurement Services. (Please refer to that agency's description for historical information). With the restructuring and improvement for this department's efficiency for FY2007, the OMBD has been removed from Procurement Services and designated as its own agency as well as adding a Deputy Director II position.
- This budget also funds 96% of the cost for all positions due to anticipated vacancies.

MINORITY BUSINESS DEVELOPMENT

Operating

- Adjustments related to citywide efficiency savings, and postage rates.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet and telephone.
- The adopted budget includes an increase to the OMBD operating budget.

NON-DEPARTMENTAL

The Non-Departmental budget includes funding for quasi-governmental and other non-departmental programs and activities that either span departments or are not department specific. This budget also includes funds for Tax Relief for the Elderly and Disabled and the Reserve for Contingencies.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$2,876,214	(\$8,823,799)	(\$7,131,160)	\$5,894,052	\$13,025,211
Operating Expenses	30,256,341	31,288,352	29,111,809	37,229,599	8,117,791
Total Expenditures	\$33,132,555	\$22,464,553	\$21,980,649	\$43,123,651	\$21,143,002

Explanation of Amendments

Adopted Amendments Include

- An increase of \$16,849,604 that offset a matching placeholder amount of (\$16,849,604). That negative amount was for efficiency, turnover, and vacancy savings that was ultimately re-distributed among all City agencies as a part of overall departmental adjustments.
- An increase of \$5,539,120 for the Greater Richmond Convention Center Authority (GRCCA). Revenue that was previously accounted for in a special fund account is now being recognized and included in Non-Departmental.
- An increase of \$1,114,553 for the City's share of the Peumansend Regional Jail operating costs. The original adopted amount was for debt service only.
- An increase of \$1,100,001 for a subsidy increase for the GRTC Transit System.
- An increase of \$550,000 for an additional contribution to the City's Undesignated Fund Balance.
- Additional increases totaling \$780,062 for several other Non-Departmental Agencies.
- A decrease of \$3,517,528 in the funds set aside for employee performance-based pay adjustments. Most of this is now incorporated in the re-projected FY2007 baseline salary costs.

NON-DEPARTMENTAL

- A decrease of \$718,445 in Retiree Healthcare attributed to rate increases that were less than originally projected.
- Additional decreases totaling \$655,153 for several other Non-Departmental Agencies.
- Some of the above amendments were further impacted by the citywide 1 percent overall reduction and/or other Council amendments as follows.

City Council Action

- City Council added funding for several additional agencies including ACORN, Bethel Community Center, Black History Museum (matching funds), Communities in Schools, Delta House, Greater Richmond Partnership, Old Manchester Pre-development Study, and Slave Trail Commission Support.
- City Council also eliminated funding for Extension Services and James River Development Corporation.
- Other Non-Departmental agencies were impacted by the overall 1 percent reduction and/or other Council additions or subtractions.

Non-Departmental Agency	Adopted FY2007	Amendments FY2007
ACORN - Marketing Old Richmond Neighborhoods	\$19,800	\$19,800
Airport Commission Low Fare Local Match	167,143	67,143
Appropriation for 3% Average Pay Adjustments net Healthcare Savings Due to Vacancies	2,924,052	(3,075,948)
ARC of Richmond	24,750	(250)
Arts Consortium	346,500	(3,500)
Bethel Community Services	14,850	14,850
Black History Museum Match Funding	74,250	74,250
Boaz & Ruth	24,750	(250)
Carytown Parking Deck	54,951	(3,080)

NON-DEPARTMENTAL

Non-Departmental Agency	Adopted FY2007	Amendments FY2007
Central Virginia Legal Aid Society	59,400	24,400
Communities in Schools	67,320	67,320
Daily Planet	24,750	(250)
Delta House	24,750	24,750
East End Teen Center	24,750	(250)
Economic Development Consortium	1,048,000	(152,000)
Elegba Folklore Society	24,750	(250)
Extension Services	0	(38,000)
Family Advocacy Center	19,800	(200)
Fund Balance Appropriation	742,500	542,500
GRCCA (Great Richmond Convention Center Authority)	7,562,729	5,462,729
Greater Richmond Partnership (GRP)	390,000	390,000
GRTC Transit Corporation	8,508,160	911,804
GRTC Transit Corporation Equipment Note	697,500	(142,500)
Homeward	47,025	(475)
idea Stations	0	(25,000)
J. Sargeant Reynolds Community College Capital	101,970	101,970
J. Sargeant Reynolds Community College Operating	57,243	2,479
James River Development Corporation	0	(16,621)
Marriott Parking	787,050	(112,950)
Maymont Contribution	297,000	(3,000)
Meal On Wheels	99,000	(1,000)
Mobile Health Care-A-Van	198,000	198,000
Offender Aid and Restoration	138,600	88,600
Old Manchester Pre-development Study	24,750	24,750
Peumansend Regional Jail	1,429,653	1,100,112

NON-DEPARTMENTAL

Non-Departmental Agency	Adopted FY2007	Amendments FY2007
RBHA	1,635,500	185,500
RCAP	148,500	(1,500)
Reimbursement to CIP Economic Development Fund	0	(666,666)
Retirees Healthcare	2,970,000	(748,445)
Richmond Regional Planning District Commission	115,980	(4,020)
Ridefinders	7,425	(75)
RMA - The Diamond	82,632	(835)
RMA Expressway Deck	617,750	(327,458)
RMCVB	885,618	(8,946)
RRHA - Old Manchester Debt	2,805,075	57,440
RRHA - Property Maintenance	74,250	(750)
Senior Connections	52,455	(530)
Slave Trail Commission Support	19,800	19,800
Strive to Stay Alive	0	(60,000)
Virginian High Speed Rail	9,900	(100)
Tax Relief for the Elderly and Disabled	1,980,000	(20,000)
Vision 2020 / Comprehensive Strategy	331,500	331,500
VJ Harris Health Clinic	99,000	(1,000)
William Byrd Community House	27,750	(250)
YMCA North Richmond Teen Center	19,800	(200)
Additional Efficiency & Turnover Savings To Be Allocated Among City Agencies	0	16,849,604
Total Non - Departmental Amendments	\$37,905,651	\$21,143,002

Non-Departmental

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Quasi-governmental and Other Non Departmental Programs and Activities					
ACORN-Marketing Old Richmond Neighborhoods	\$ 20,000	\$ -	\$ -	\$ 19,800	\$ 19,800
Airport Commission	12,250	12,000	12,000	12,000	-
Airport Commission Low Fare Local Match	-	100,000	100,000	167,143	67,143
Appropriation For Pay Adjustments	25,235	3,533,276	6,000,000	2,924,052	(3,075,948)
ARC of Richmond	18,719	25,000	25,000	24,750	(250)
Arts Consortium	349,206	350,000	350,000	346,500	(3,500)
Bethel Community Services Inc	15,000	-	-	14,850	14,850
Bethlehem Center	-	-	-	-	-
Bilingual Staff	1,759	-	-	-	-
Black History Museum Match Funding	-	-	-	74,250	74,250
Boaz & Ruth	25,000	25,000	25,000	24,750	(250)
Carytown Parking	51,796	63,466	58,031	54,951	(3,080)
CASA	10,000	-	-	-	-
CDA	-	650,000	650,000	650,000	-
Central Virginia Legal Aid Society	14,966	35,000	35,000	59,400	24,400
Children's Museum of Richmond	9,977	-	-	-	-
citycelebrations	540,818	-	-	-	-
Citywide Comprehensive Strategy	508,322	632,505	-	-	-
Citywide Security Services	11,134	-	-	-	-
Clean & Safe Partnership	700,000	700,000	700,000	700,000	-
Communities In Schools	47,392	-	-	67,320	67,320
Council for America's First Freedom	50,000	-	-	-	-
Daily Planet	24,943	25,000	25,000	24,750	(250)
Delmont Apartment Study	17,314	-	-	-	-
Delta House	-	-	-	24,750	24,750
East End Teen Center	-	25,000	25,000	24,750	(250)
Economic Development Consortium	-	1,200,000	1,200,000	1,048,000	(152,000)
Education Initiative	25,000	-	-	-	-
Elegba Folklore Society - Kwaanza & Down Home Family Reunion	19,997	25,000	25,000	24,750	(250)
Extension Services	38,429	38,000	38,000	-	(38,000)
Family Advocacy Center	22,449	20,000	20,000	19,800	(200)
Fulton Redevelopment Program	30,161	-	-	-	-
Fund Balance Appropriation	-	200,000	200,000	742,500	542,500
Gold Bowl Classic	19,955	-	-	-	-
Governor's School Delinquent Taxes	944,670	-	-	-	-
GRCCA Operating Subsidy	-	1,700,000	2,100,000	7,562,729	5,462,729
Greater Richmond Partnership	390,000	390,000	-	390,000	390,000
GRTC Board	5,000	6,000	6,000	6,000	-
GRTC Equipment Note	721,881	840,000	840,000	697,500	(142,500)
GRTC Senior Rate Break	200,000	200,000	200,000	200,000	-
GRTC Transit Corporation	5,844,495	7,596,356	7,596,356	8,508,160	911,804

Non-Departmental

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Henricus Foundation	\$ 4,989	\$ -	\$ -	\$ -	\$ -
Homeward	47,143	47,500	47,500	47,025	(475)
idea Stations	52,977	25,000	25,000	-	(25,000)
Interim Transition Costs New					
Government	102,311	-	-	-	-
J Sargent Reynolds CC (Capital)	153,001	-	-	101,970	101,970
J Sargent Reynolds CC (Oper)	44,287	54,764	54,764	57,243	2,479
James River Advisory Council	-	10,000	-	-	-
James River Development Corp	16,621	16,621	16,621	-	(16,621)
Liability Account Adjustments	6,390	-	-	-	-
Marriott Parking	963,858	925,000	900,000	787,050	(112,950)
Maymont Contribution	-	300,000	300,000	297,000	(3,000)
Meals On Wheels	142,392	100,000	100,000	99,000	(1,000)
Metro Richmond Sportsbackers	9,977	-	-	-	-
Metropolitan Business League	44,898	-	-	-	-
Miller & Rhoads Project Costs	114,000	-	-	-	-
Minority Youth Appreciation Society	37,465	-	-	-	-
Mobile Health Care-A-Van	-	-	-	198,000	198,000
Natural Disaster Matching Funds	1,500,000	-	-	-	-
NFBPA National Conference Host	10,000	-	-	-	-
Offender Aid and Restoration	139,682	50,000	50,000	138,600	88,600
Old Manchester Pre-development Study	-	-	-	24,750	24,750
Peumansend Regional Jail	1,345,440	1,391,481	329,511	1,429,623	1,100,112
Pine Camp Customer Service Zone 5th					
Satellite Location	5,708	-	-	-	-
Project Community	2,500	-	-	-	-
RBHA	1,450,000	1,450,000	1,450,000	1,635,500	185,500
RCAP	172,216	150,000	150,000	148,500	(1,500)
READ Center	17,959	-	-	-	-
Reimbursement to CIP Economic Development Fund	666,667	366,667	666,666	-	(666,666)
Retirees Health Care	2,802,045	3,527,090	3,718,445	2,970,000	(748,445)
Richmond Ambulance Authority	3,290,000	3,450,000	3,450,000	3,450,000	-
Richmond Ballet Capital	105,141	-	-	-	-
Richmond Economic Development Council	80,000	-	-	-	-
Richmond Forum	17,959	-	-	-	-
Richmond Region 2007 Celebration	200,000	-	-	-	-
Richmond Regional Planning District Comm	117,180	117,074	120,000	115,980	(4,020)
Richmond Riverfront Corporation	180,000	-	-	-	-
Ridefinders	7,483	7,500	7,500	7,425	(75)
River District Alliance	150,000	-	-	-	-
RMA - The Diamond	261,696	83,467	83,467	82,632	(835)
RMA Expressway Deck	645,739	881,626	945,208	617,750	(327,458)
RMCVB	848,507	913,215	894,564	885,618	(8,946)

Non-Departmental

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
RRHA - Old Manchester Debt	\$ 2,693,099	\$ 2,747,635	\$ 2,747,635	\$ 2,805,075	\$ 57,440
RRHA 6th Street Marketplace	1,311,082	750,000	-	-	-
RRHA Property Maintenance & Insurance	68,551	125,000	75,000	74,250	(750)
SCAN of Greater Richmond	4,989	-	-	-	-
Senior Connections	30,930	52,475	52,985	52,455	(530)
Slave Trail Commission Support	-	-	-	19,800	19,800
Special Events	15,000	-	-	-	-
Strive To Stay Alive	26,939	60,000	60,000	-	(60,000)
Theater Row Project Costs	136,000	-	-	-	-
Tredegar National Civil War Center	-	-	-	-	-
Turnover / Vacancy Savings	-	(15,884,165)	(16,849,604)	-	16,849,604
VHA/RNH Subsidy	74,169	-	-	-	-
Virginia High Speed Rail	9,977	10,000	10,000	9,900	(100)
Vision 2020	-	-	-	331,500	331,500
VJ Harris Health Clinic	19,955	100,000	100,000	99,000	(1,000)
William Byrd Community Center	-	25,000	25,000	24,750	(250)
YMCA North Richmond Teen Center	10,000	20,000	20,000	19,800	(200)
Youth Matters	24,943	-	-	-	-
Total Quasi-governmental and Other Non Departmental Programs and Activities	\$ 30,897,733	\$ 20,264,553	\$ 19,780,649	\$ 40,943,651	\$ 21,163,002
Reserve for Contingency	28,700	200,000	200,000	200,000	-
Tax Relief - Elderly/Disabled	2,206,121	2,000,000	2,000,000	1,980,000	(20,000)
Total Non-Departmental	\$ 33,132,555	\$ 22,464,553	\$ 21,980,649	\$ 43,123,651	\$ 21,143,002

OFFICE OF DEPUTY CAO FOR HUMAN SERVICES

Transition

In February of 2005, Mayor Wilder appointed a special Committee to undertake a review of the City's health and human services status in order to advise him on where and how Richmond could best target its resources to improve the City's woeful economic, social, health, public safety and education indicators. The Mayor 'charged' the Committee with developing a "vision" for Richmond's health and social needs. The Committee's comprehensive assessment of the agencies in the City's Human Services portfolio produced a report entitled the "Mayor's 2020 Vision", that articulated a number recommendations. One of the major recommendations of the Committee was to create and designate a Deputy Chief Administrative Officer for Human Services position as the City's lead for Human Services initiatives. The City's FY2007 fiscal plan recognizes a retooling and strengthening of the programming formerly operated by the Human Services Commission.

The renaming of the agency reflects a change in organizational structure with regard to the City's health and human services agencies. The Office of the Deputy CAO for Human Services will coordinate and oversee Health and Human Services umbrella agencies and implement a wide range of Committee recommendations designed to improve operations, address service gaps, and better coordinate service delivery to City residents.

Mission Statement

The mission of the Office of Deputy (CAO) for Human Services is to improve the health, safety and well-being of Richmond residents and promote self-reliance and self-sufficiency.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$898,882	\$416,093	\$423,278	\$691,664	\$268,386
Operating Expenses	272,146	344,576	370,457	378,672	8,215
Total Expenditures	1,171,028	760,669	793,735	1,070,336	276,601
Total Revenues	-	-	-	-	-
Net City Costs	\$1,171,028	\$760,669	\$793,735	\$1,070,336	\$276,601
Total Positions	6.00	6.00	6.00	14.00	8.00

OFFICE OF DEPUTY CAO FOR HUMAN SERVICES

Explanation of Amendments

Adopted Amendments Include

Personnel

- This budget includes the FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The Hispanic Liaison Office (HLO), transferred from the Department of Human Resources. That transfer included two FTEs. The FY2007 budget adds one additional FTE (Customer Service Representative) to strengthen programming.
- In FY2007, an Executive Assistant III position transferred from the Department of Social Services to the Office of the DCAO for Human Services for the purpose of providing administrative support.
- In FY2007, four new positions (Executive Staff Assistant, Program Management Analyst and two Human Services Administrators) were added to aid in the implementation of the “Mayor’s 2020 Vision” initiatives.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.

City Council Action

- The FY2007 budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

OFFICE OF DEPUTY CAO FOR HUMAN SERVICES

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administration	\$962,980	\$447,231	\$463,968	-
Advocacy	31,521	-	11,329	-
Youth	176,527	313,438	318,438	-
DCAO Administration	-	-	-	183,478
Hispanic Liaison Office	-	-	-	133,474
Youth Development	-	-	-	697,094
The Aging & Special Needs	-	-	-	56,290
Total Program Expenditures	\$1,171,028	\$760,669	\$793,735	\$1,070,336

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$319,849	\$482,725	\$482,725	\$382,797

Please refer to the Special Fund section in this document for details.

OFFICE OF DEPUTY CAO FOR HUMAN SERVICES

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Youth Employment Program</i>	<i>Percent of increase in youth employment</i>	<i>N/A</i>	<i>10%</i>	<i>10%</i>
<i>Youth Employment Program</i>	<i>Number of youth participating in Job Readiness Training</i>	<i>1,168</i>	<i>500</i>	<i>500</i>
<i>Youth Advisory Council</i>	<i>Number of annual forums hosted on youth, women, elderly/ disabled issues</i>	<i>3</i>	<i>8</i>	<i>8</i>
<i>Advocacy</i>	<i>Number of projects completed through committees relating to public safety, youth employment, transportation accessibility, public health and conflict resolution</i>	<i>13</i>	<i>6</i>	<i>6</i>

PARKS, RECREATION & COMMUNITY FACILITIES

Mission Statement

The mission of the Department of Parks, Recreation, and Community Facilities is to promote appreciation of and participation in Richmond's unique parks, recreation and other life enhancing facilities.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$9,103,618	\$10,404,718	\$10,493,958	\$10,109,288	(\$384,670)
Operating Expenses	4,372,910	3,574,466	3,892,490	4,079,777	187,287
Total Expenditures	13,476,528	13,979,184	14,386,448	14,189,065	(197,383)
Total Revenues	349,041	216,200	216,200	192,500	(23,700)
Net City Costs	\$13,127,487	\$13,762,984	\$14,170,248	\$13,996,565	(\$173,683)
Total Positions	317.83	229.43	229.43	236.03	6.60

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care and Group Life Insurance.
- The elimination of 3.4 FTEs, including a vacant Deputy Director II position and several vacant part-time Recreation Aide and Recreation Instructor positions.
- This budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to city wide efficiency savings, postage rates, and fleet and utility costs.

PARKS, RECREATION & COMMUNITY FACILITIES

Revenues

- A budgeted decrease in rental fees at Hickory Hill Community Center.
- A budgeted increase in the park facility users fee.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet and telephone.
- The adopted budget includes additional funding for Parks & Recreation enhancements (adding 10 FTE's), city-wide youth activities, audio-visual equipment for Hickory Hill Community Center, and computers for Hotchkiss Field Community Center and Bellemeade Community Center.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administration	\$1,953,363	\$1,412,657	\$1,419,662	\$1,261,486
Park Maintenance	1,990,425	1,893,121	2,007,894	1,990,989
Infrastructure Maintenance	1,351,708	1,386,629	1,423,760	1,443,264
Hickory Hill Community Center	-	177,443	178,107	195,566
Parks Permits Scheduling	161,823	177,590	178,867	180,417
Special Recreation Services	-	1,881,820	1,890,955	1,834,922
General Recreation	7,163,596	4,178,390	4,394,816	4,640,791
James River Parks	-	254,580	266,748	250,848

PARKS, RECREATION & COMMUNITY FACILITIES

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
After School Program	-	1,810,828	1,813,539	1,526,939
Marketing	203,004	176,603	177,296	174,594
Cultural Arts	652,609	629,523	634,804	689,249
Total Program Expenditures	\$13,476,528	\$13,979,184	\$14,386,448	\$14,189,065

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$2,905,000	\$2,121,479	\$1,100,000	\$6,722,290
Special Fund	\$1,479,503	\$3,603,346	\$3,554,000	\$4,834,911
Enterprise Fund (excludes Public Utilities and Port of Richmond)	\$2,498,044	\$2,377,210	\$2,412,661	\$2,347,646

Please refer to the FY2007 Capital Improvement Plan, Special Fund & Enterprise Fund sections in this document for details.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Administration</i>	<i>Percent of departmental and administration annual outcomes accomplished</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Park Maintenance</i>	<i>Percent of customers who rate parks maintenance as good to excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Infrastructure Maintenance</i>	<i>Percent of parks infrastructure rated in satisfactory condition</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Hickory Hill Community Center</i>	<i>Percent of customers rating programs and amenities at the center as good or excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>

PARKS, RECREATION & COMMUNITY FACILITIES

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Parks Permits and Scheduling</i>	<i>Percent of customers who rate the park permits and scheduling office's services as good to excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Special Recreation Services</i>	<i>Percent of participants rating recreation programs as good or excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>General Recreation</i>	<i>Percent of participants rating recreation programs as good or excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>James River Parks</i>	<i>Percent of customers who rate James River Park maintenance and amenities as good-to-excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>After School Program</i>	<i>Percent of customers who rate the program as good-to-excellent in promoting positive character development and the constructive use of leisure</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Marketing</i>	<i>Percent of customers who rate department communications as good to excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>
<i>Cultural Arts</i>	<i>Percent of cultural program participants rating the service as good or excellent</i>	<i>N/A</i>	<i>85%</i>	<i>85%</i>

POLICE

Mission Statement

The mission of the Police Department is to recognize that citizen involvement is the cornerstone of community policing. We dedicate ourselves to becoming part of the community by way of improved communication and access, mutual setting of goals and priorities, and a shared commitment to the crime prevention responsibility. We seek to improve the quality of life for all residents of Richmond through a proactive team approach to timely, innovative intervention in community problems. We will be the catalyst for positive social change through persistent, personalized and cost-effective application of public safety resources. We recognize and value the diverse and unique contributions made by both citizens and employees alike to the common goal of excellence in public safety.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$54,488,069	\$56,400,113	\$58,179,158	\$62,269,143	\$4,089,985
Operating Expenses	8,277,920	8,387,493	9,638,188	9,120,251	(517,937)
Total Expenditures	62,765,989	64,787,606	67,817,346	71,389,394	3,572,048
Total Revenues	203,668	107,000	107,000	113,000	6,000
Net City Costs	\$62,562,321	\$64,680,606	\$67,710,346	\$71,276,394	\$3,566,048
Total Positions	821.50	832.50	867.50	886.50	19.00

Explanation Of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increased for salary and benefits, and an increase in FY2007 for Retirement, Health Care and Group Life Insurance.
- Pay range increases for 738 sworn police officers to address salary inequities and to support the goal of improving employment retention and longevity based on the Department of Human Resources's market analysis and surveys of surrounding communities.

POLICE

- Funding for an additional 22 civilian positions are as follows: twelve Truancy Program positions; three human resource function positions; and seven administrative positions for crime analysis and crime data entry into the Records Management System.
- A reduction of funding and the transfer of three positions (one sworn police captain, one program manager, and one administrative assistant) to the special revenue fund Department of Emergency Communications.
- The budget also funds 95% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, fleet and utility costs.

Revenues

- The revenue budget increased due to police application fees.

City Council Action

- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes an increase for the police witness protection program and a reduction in other miscellaneous operating expenses.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Proposed FY2007
Special Services	\$6,269,991	-	-	-
Police Administration	4,021,843	-	-	-
Investigative Operations	10,385,061	-	-	-
Training & Development	1,137,678	-	-	-
Planning & Personal	224,947	-	-	-
Records & Technology	1,012,623	-	-	-

POLICE

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Patrol Operations	28,003,737	-	-	-
Financial Management	11,040,946	-	-	-
Emergency Communications	178,892	-	-	-
Administrative Services	15,272	-	-	-
Customer Service Zone East	12,912	-	-	-
Customer Service Zone South	15,771	-	-	-
Customer Service Zone North	15,779	-	-	-
Customer Service Central	109,731	-	-	-
Organized Crime	216,236	-	-	-
Tactical Response Program	66,457	-	-	-
Administration	38,113	-	-	-
<i>The Richmond Police Department reorganized their programs into the following services:</i>				
Financial Management	-	12,897,190	13,868,598	8,650,220
Community Service	-	6,577,369	6,699,175	2,305,512
Chief of Police	-	\$3,240,685	\$3,224,950	3,217,090
Support Services	-	11,030,607	11,045,417	14,943,551
Area I	-	28,638,093	30,476,532	16,562,001
Area II	-	55,256	86,150	17,303,138
Police Administration	-	2,348,406	2,416,524	8,407,882
Total Program Expenditures	\$62,765,989	\$64,787,606	\$67,817,346	\$71,389,394

POLICE

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	-	-	-	\$3,069,000
Special Fund	\$5,719,187	\$5,387,103	\$4,282,006	\$5,412,532

Please refer to the FY2007 Capital Improvement Plan or the Special Fund section in this document for details.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Personnel</i>	<i>Reduce RPD's vacancy rate to 10% annually</i>	<i>6%</i>	<i>5%</i>	<i>5%</i>
<i>Detective Services</i>	<i>Percent of cases cleared</i>	<i>70%</i>	<i>80%</i>	<i>80%</i>
<i>Financial Management</i>	<i>Percent of all departmental organizations ending the fiscal year in a balance position</i>	<i>50%</i>	<i>100%</i>	<i>100%</i>
<i>Records and Technology</i>	<i>Percent of data available to officers, staff, and public within 24 hours</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>
<i>Planning and Accreditation</i>	<i>Percent of applicable Accreditation Standards complied with through department policies and proofs of compliance</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>
<i>Division of Emergency Communications (DEC)</i>	<i>Percent of all E-911 calls answered within 12 seconds and the appropriate response rendered</i>	<i>95%</i>	<i>95%</i>	<i>95%</i>
<i>Training</i>	<i>Number of training class hours officers attend during a fiscal year</i>	<i>1,300</i>	<i>1,300</i>	<i>1,300</i>
<i>Field Services</i>	<i>Percent of all Emergency calls for service that are responded to within 7 minutes</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>

PRESS SECRETARY'S OFFICE

Mission Statement

The Office of Communications, Media Relations and Marketing has been changed to Office of the Press Secretary. The mission of the Office of the Press Secretary is to increase citizen interest and participation in City of Richmond government and to make the public aware of services and programs available to them.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$504,118	\$476,555	\$478,678	\$453,485	(\$25,193)
Operating Expenses	151,065	151,605	168,210	137,128	(31,082)
Total Expenditures	655,184	628,160	646,888	590,613	(56,275)
Total Revenues	-	-	-	-	-
Net City Costs	\$655,184	\$628,160	\$646,888	\$590,613	(\$56,275)
Total Positions	8.50	7.00	7.00	7.00	-

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet costs.

PRESS SECRETARY'S OFFICE

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Communications, Media Relations and Marketing	\$655,184	\$628,160	\$646,888	\$590,613
Total Program Expenditures	\$655,184	\$628,160	\$646,888	\$590,613

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Communications, Media Relations and Marketing</i>	<i>Percent of customers satisfied with overall service quality and delivery as measured by annual surveys internally and externally administered</i>	<i>N/A</i>	<i>80%</i>	<i>80%</i>
<i>Communications, Media Relations and Marketing</i>	<i>Percent of publications produced on schedule</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>
<i>Communications, Media Relations and Marketing</i>	<i>Percent of City-related media stories covered</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>
<i>Communications, Media Relations and Marketing</i>	<i>Percent of presentations evaluated as "good" or above</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>
<i>Communications, Media Relations and Marketing</i>	<i>Percent of marketing plan activities completed</i>	<i>100%</i>	<i>100%</i>	<i>100%</i>

PROCUREMENT SERVICES

Mission Statement

The mission of Procurement Services is to provide high quality procurement services in an effective and efficient manner.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$809,215	\$1,197,143	\$1,233,813	776,197	(\$457,616)
Operating Expenses	158,832	180,542	173,362	149,898	(23,464)
Total Expenditures	968,047	1,377,685	1,407,175	926,095	(481,080)
Total Revenues	3,757	18,000	22,000	12,000	(10,000)
Net City Costs	\$964,290	\$1,359,685	\$1,385,175	914,095	(\$471,080)
Total Positions	16.00	18.00	18.00	13.00	(5.00)

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The transfer of the Office of Minority Business Development program, approximately \$418,656 in personnel expenses and approximately \$10,000 in operating expenses, to its own separate agency.
- The elimination of an Assistant Director position.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings and postage rates.

PROCUREMENT SERVICES

Revenues:

- A budgeted decrease of \$10,000 in advertising and the sale of salvage material. The reduction in revenue is primarily due to FY2006 trends.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care and telephone expenses.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Procurement Services	\$360,636	\$450,829	\$466,593	\$297,232
Solicitation Processing	487,075	504,406	518,104	501,714
Contracts Administration	120,336	135,660	135,688	127,149
MBE Administration	-	286,790	286,790	-
Total Program Expenditures	\$968,046	\$1,377,685	\$1,407,175	\$926,095

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Solicitation Processing</i>	<i>Percent of bids/proposals processed within established cycle time</i>	80%	80%	85%
<i>Contract Administration</i>	<i>Percent of City procurement contracts in compliance with applicable policies and regulations</i>	90%	98%	98%
<i>Solicitation Processing</i>	<i>Percent of persons receiving training rating the training as good or excellent</i>	N/A	75%	75%
<i>Contract Administration</i>	<i>Percent of contracts renewed before expiration</i>	93%	90%	95%
<i>Contract Administration</i>	<i>Percent of contract protests favorably resolved</i>	85%	80%	85%

PUBLIC HEALTH

Transition

In February of 2005, Mayor Wilder appointed a special Committee to undertake a review of the City's health and human services status in order to advise him on where and how Richmond could best target its resources to improve the City's woeful economic, social, health, public safety and education indicators. The Mayor 'charged' the Committee with developing a "vision" for Richmond's health and social needs. The Committee's comprehensive assessment of the agencies in the city's Human Services portfolio produced a report entitled the "Mayor's 2020 Vision" that articulated a number recommendations. The primary recommendation of the Committee was to have the City's Department of Public Health reaffiliate with the Commonwealth's health system.

Based on a pending cooperative agreement between the City and the Commonwealth, and the adoption of the FY2007 fiscal plan, the State would recognize the Richmond City Health department as a state operated health district. The City's health department would be renamed the Richmond City Health District and the Virginia Department of Health would become the primary party responsible for oversight and delivery of health services to City of Richmond residents. This fiscal plan recognizes a transition in oversight and transfers all health department programming, with the exception of Animal Control, to the Virginia Department of Health.

With the adoption of the FY2007 fiscal plan, the Animal Control division transferred to the Department of Public Works.

Mission Statement

The mission of the Department of Public Health is to increase healthy lifestyles and wellness through prevention, protection and promotion. It is the vision of the Department of Public Health to serve as the leader in building healthy communities today and tomorrow.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$4,010,588	\$5,011,394	\$5,278,519	-	(\$5,278,519)
Operating Expenses	2,549,612	3,019,121	2,943,121	3,210,014	266,893
Total Expenditures	6,560,199	8,030,515	8,221,640	3,210,014	(5,011,626)
Total Revenues	4,103,040	4,024,920	4,024,920	-	(4,024,920)
Net City Costs	\$2,457,159	\$4,005,595	\$4,196,720	\$3,210,014	(\$986,706)
Total Positions	78.66	93.00	93.00	-	(93.00)

PUBLIC HEALTH

Explanation of Amendments

Adopted Amendments Include

Personnel

The proposed FY2007 personnel budget reflects the transfer of 73 FTEs from the City to the Virginia Department of Health.

- A Program Manager position was transferred from the Department of Public Health to the Department of Social Services for the purpose of providing administrative oversight for the Healthy Start program.
- The Animal Control division, which includes 19 FTEs, transferred from the Department of Public Health to the Department of Public Works.

Operating

- The FY2007 operating budget of \$3,210,014 reflects the City's share of the City-State Cooperative Budget in the amount of \$2,579,872 plus \$630,142 additional Local-Only funding to support health initiatives specific to the City of Richmond.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Health Administration	\$1,430,252	\$1,467,095	\$1,397,591	-
Disaster Preparedness	3,731	38,750	38,750	-
Environmental Health	758,742	976,392	1,015,909	-
Human Services Internal Support (HSIS)	208,730	501,748	511,952	-
Chronic Disease	243,867	-	-	-
Family and Child Health Services	552,596	577,734	590,210	-

PUBLIC HEALTH

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Health Promotion	89,375	553,993	566,995	-
Women & Men's Health	-	-	-	-
Nurse Case Management	1,135,257	-	-	-
Clinical Services	1,098,278	2,926,235	3,079,993	3,210,014
Animal Control	976,189	988,568	1,020,240	-
Emerging Infectious Diseases	63,182	-	-	-
Total Program Expenditures	\$6,560,199	\$8,030,515	\$8,221,640	\$3,210,014

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$2,754,097	\$2,987,228	\$2,987,228	-

Please refer to the Special Fund section in this document for details.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
Environmental Health	100% of City's restaurants that receive a health permit will be in compliance with the State's food regulations	N/A	100%	N/A
Chronic Disease	90% of ROCK! Richmond participants will self report improvements in health knowledge on the annual evaluation form	N/A	90%	N/A
WIC	The number of pregnant women enrolled in WIC will increase by 10% above previous year's levels annually	N/A	10%	N/A

PUBLIC HEALTH

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Family and Child Health</i>	<i>Teen pregnancy prevention education will be provided to at least 10% of Richmond's middle and high school students annually</i>	<i>N/A</i>	<i>100%</i>	<i>N/A</i>
<i>Family Planning</i>	<i>100% of post partum patients followed by RCDPH Case Management will receive education on interconceptional care</i>	<i>N/A</i>	<i>100%</i>	<i>N/A</i>
<i>Nurse Case Management</i>	<i>100% of RCDPH maternity case management referrals will receive case management services until their child's first birthday</i>	<i>N/A</i>	<i>100%</i>	<i>N/A</i>
<i>Clinical Services</i>	<i>100% of patients diagnosed with active TB will be followed until they meet CDC TB discharge criteria</i>	<i>N/A</i>	<i>100%</i>	<i>N/A</i>
<i>Animal Control</i>	<i>A minimum of 90% of calls regarding animal control issues will be responded to in a timely and appropriate manner</i>	<i>N/A</i>	<i>90%</i>	<i>N/A</i>
<i>Animal Control</i>	<i>Animal care practices will result in a 60% placement rate for adoptable animals</i>	<i>N/A</i>	<i>60%</i>	<i>N/A</i>
<i>Emerging Infectious Diseases</i>	<i>100% of requests for WNV infection information will be responded to within 72 hours</i>	<i>N/A</i>	<i>100%</i>	<i>N/A</i>

PUBLIC WORKS

Mission Statement

The mission of the Department of Public Works is to be a partner in shaping an attractive community that is safe, clean, and vibrant.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$21,183,603	\$23,409,148	\$22,950,965	\$24,856,919	\$1,905,954
Operating Expenses	32,797,452	31,752,721	33,081,666	32,963,872	(117,794)
Total Expenditures	53,981,055	55,161,869	56,032,631	57,820,791	1,788,160
Total Revenues	30,565,318	34,183,148	36,708,993	37,164,387	455,394
Net City Costs	\$23,415,737	\$20,978,721	\$19,323,638	\$20,656,404	\$1,332,766
Total Positions	419.35	512.98	501.85	572.60	70.75

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life Insurance.
- 14.50 FTE's were transferred from the Department of General Services - Mail and Printing reflecting the entire transfer of that department to the Department of Public Works due to organizational changes.
- Seven customer service FTE's were transferred from Human Resources for the City "One Number" Call Center.

PUBLIC WORKS

Personnel

- Nineteen FTE's were transferred from the Department of Public Health - Animal Control reflecting the transfer of that function to the Department of Public Works due to organizational changes
- 28.25 FTE's were added to the FY2007 stormwater management budget reflecting a delay in the implementation of the Stormwater Utility where those positions were previously budgeted.
- Three FTE's were transferred from the Parking Management Special Fund budget to consolidate all parking related functions.
- Decreased overtime funding by \$195,000.
- This budget also funds 95% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.
- This fiscal plan includes increases directly related to the transfer of General Services - Mail and Printing, the City "One Number" Call Center, Animal Control, and Parking Management resulting from organizational changes.
- This fiscal plan adds operating expenses of \$1,753,573 related to Storm Water Management reflecting a delay in the implementation of the Stormwater Utility.
- A reduction of \$300,000 in contract construction funds.
- This fiscal plan adds \$400,000 in previously unbudgeted security costs at City hall and the East District Center.
- \$200,000 added for the "One Number" implementation costs.

Revenues

- Budgeted increase of \$250,000 in Public Utilities payments for leaf pick-up and street renovations.
- Includes increases due to the transfer in of General Services - Mail and Printing, and Animal Control.

PUBLIC WORKS

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures including the reduction of one Equipment Operator I position related to the elimination of the hazardous waste program
- The adopted budget includes adjustments for health care, fleet, telephone, and GIS expenses.
- The adopted budget includes additional funds for the Bellview Arch restoration and Brookland Park Boulevard tree removal.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administration	\$10,652,724	\$10,122,433	\$10,954,004	\$10,622,505
Urban Forestry	2,413,119	2,608,226	2,676,301	2,525,282
Grounds Maintenance	2,508,288	3,090,490	3,159,537	2,882,143
Facilities Management	8,796,692	8,404,968	8,615,961	8,405,027
Solid Waste Management	12,174,040	12,036,439	12,572,222	12,155,311
Surface Cleaning	3,682,836	3,165,292	3,288,202	3,158,021
Storm Water Management	1,827,101	1,196,132	-	1,693,737
Transportation System Management	1,723,741	2,968,928	2,981,474	3,231,452
Development of Transportation Systems	674,643	378,639	383,010	224,730
Operate, Maintain and Preserve Transportation Systems	9,231,637	10,301,672	10,411,795	9,602,451
Operate and Maintain Local Flood Protection	296,234	337,642	340,868	323,368
Geographic Information Services	-	551,007	551,007	551,265
General Services Administration	-	-	-	272,432
General Services - Mail Services	-	-	-	113,584
General Services - Printing Services	-	-	-	574,194
City "One Number" Call Center	-	-	-	490,948
Animal Control	-	-	-	994,341
Total Program Expenditures	\$53,981,055	\$55,161,869	\$56,032,631	\$57,820,791

PUBLIC WORKS

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$46,560,000	\$11,647,625	\$8,060,200	\$33,196,087
Special Fund	5,114,339	\$6,949,645	\$6,751,397	\$6,647,397
Internal Service Fund	\$20,803,216	\$20,570,362	\$20,917,492	\$20,980,231

Please refer to the FY2007 Capital Improvement Plan, Special Fund, & Internal Service Fund sections in this document for details.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
Facilities Management	Percent of customers who rate facility related services as good or excellent	N/A	85%	85%
Solid Waste Management	Percent of customers who rate solid waste management as good or excellent	N/A	85%	85%
Develop Transportation Systems	Construction Project Cost Growth ((Final Cost-Initial Cost)/Initial Cost) X 100 (Initial Target: 7%)	17.2%	7%	7%
Operate, Maintain and Preserve Transportation Systems	Percent of citizen survey respondents that rate the quality of street maintenance as "very good" or "excellent"	N/A	40%	40%
Administration	Percent of calls answered within 12 seconds	90%	98%	98%
Facilities Management	Percent of maintenance work orders completed on schedule	85%	85%	85%
Surface Cleaning	Street Cleaning - Lane miles of streets swept	17,921	24,000	24,000
Surface Cleaning	Percent of street sweeping routes completed on schedule	99%	99%	99%
Surface Cleaning	Leaf Collection - Tons of leaves removed from City streets	8,698	15,500	15,500

PUBLIC WORKS

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Surface Cleaning</i>	<i>Cost per ton of leaves collected</i>	\$38.00	\$67.00	\$67.00
<i>Surface Cleaning</i>	<i>Percent of leaf collection routes completed on schedule</i>	95%	95%	95%
<i>Maintain Transportation</i>	<i>Lane miles of pavement maintained</i>	175	175	175
<i>Maintain Transportation</i>	<i>Miles of sidewalk maintained</i>	3.5	3.5	3.5
<i>Transportation Services</i>	<i>Number of parking tickets issues</i>	N/A	100,000	100,000
<i>Transportation Services</i>	<i>Number of parking meters maintained</i>	783	825	850
<i>Grounds Management</i>	<i>Percent of locations maintenance on schedule</i>	95%	95%	95%
<i>Geographic Information Systems (GIS)</i>	<i>Data hours of development and editing</i>	3,268	2,100	2,100
<i>Employee Trip Reduction Program</i>	<i>Percent of Employees Enrolled</i>	N/A	23%	23%
<i>Parking Management</i>	<i>Percent of parking revenue increased</i>	N/A	1%	5%
<i>Public Transportation</i>	<i>Percent of total ridefinders increased</i>	N/A	2%	2%
<i>Printing Services</i>	<i>Percent of customers who rate printing services as good or excellent</i>	N/A	N/A	90%
<i>Mail Services</i>	<i>Percent of customers who rate mail services as good or excellent</i>	N/A	N/A	90%
<i>Animal Control</i>	<i>Percent of calls responded to in a timely and appropriate manner</i>	N/A	N/A	90%
<i>Animal Control</i>	<i>Percent of placement of adoptable animals</i>	N/A	N/A	25%

REAL ESTATE SERVICES

Mission Statement

The mission of Real Estate Services is to provide services and support functions for acquisition, disposition, and leasing of real property, in a prompt and courteous manner.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$250,096	\$235,915	\$237,465	\$292,427	\$54,962
Operating Expenses	17,315	24,286	24,401	32,084	7,683
Total Expenditures	267,411	260,201	261,866	324,511	62,645
Total Revenues	148,130	148,130	150,130	143,130	(7,000)
Net City Costs	\$119,281	\$112,071	\$111,736	\$181,381	\$69,645
Total Positions	3.00	3.00	3.00	4.00	1.00

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life Insurance.
- One Administrative Project Analyst FTE was added to improve department efficiency.
- This budget also funds 96% of the cost of all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings and postage rates.

Revenues

- Budgeted decrease in General Property Rentals.

REAL ESTATE SERVICES

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Real Estate Services	\$267,411	\$260,201	\$261,866	\$324,511
Total Program Expenditures	\$267,411	\$260,201	\$261,866	\$324,511

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Real Estate Services</i>	<i>Amount of revenue generated from sales and leases</i>	\$842,054	\$500,000	\$500,000
<i>Real Estate Services</i>	<i>Percent of acquisitions initiated and completed within specified time frame</i>	90%	90%	90%
<i>Real Estate Services</i>	<i>Number of tax delinquent properties sold and returned to the tax rolls</i>	99	140	140
<i>Real Estate Services</i>	<i>Cost per acquisition completed</i>	15% of project acquisition cost	15% of project acquisition cost	15% of project acquisition cost

RICHMOND PUBLIC SCHOOLS CITY CONTRIBUTION

Mission Statement

The mission of the Richmond School Board is to provide our students with high quality educational experiences so that our public schools are the choice of all Richmonders; to ensure that parents, families, and the community-at-large are involved in the activities of students; to ensure that students: master the essential skills of reading, writing, mathematics, and reasoning; grow creatively, culturally and physically in order to become life-long learners; and learn to appreciate cultural diversity, become responsible citizens, and lead productive lives.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Net City Costs	\$135,260,381	\$142,303,624	\$139,846,617	\$161,295,463	\$21,448,846

Explanation of Amendments

Proposed Amendments Include

- The removal of \$9,672,928 for debt service costs previously reflected in the Richmond Public Schools budget, which will now be budgeted with other debt service expenses.
- The addition of \$29,268,976 in State Sales Taxes, which were previously only included in the Richmond Public Schools budget and not the City's general fund budget.

City Council Action

- The FY2007 proposed budget was increased by \$1,852,798 for teacher salary adjustments.

Non-General Fund Budget

Fund Type	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$4,500,000	\$2,000,000	\$3,470,000	\$9,286,667

Please refer to the FY2007 Capital Improvement Plan section in this document for details.

SHERIFF & JAIL

Mission Statement

The mission of the Richmond City Sheriff's Office is to continually uphold the integrity and pride of the Commonwealth of Virginia. We will work together with the purity of heart for a common goal: to uphold the public trust, diligently protect and serve our city and its citizens, and faithfully protect and maintain the safety of this institution and those entrusted to our care.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$21,460,066	\$20,198,386	\$20,340,711	\$20,343,488	\$2,777
Operating Expenses	6,462,438	5,887,681	6,388,092	6,158,559	(229,533)
Total Expenditures	27,922,505	26,086,067	26,728,803	26,502,047	(226,756)
Total Revenues	18,711,221	19,341,443	19,694,871	19,234,307	(460,564)
Net City Costs	\$9,211,284	\$6,744,624	\$7,033,932	\$7,267,740	\$233,808
Total Positions	466.00	466.00	466.00	466.00	-

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

Operating

- Adjustments related to citywide efficiency savings, postage rates, and fleet and utility costs.

SHERIFF & JAIL

Revenues

- A budgeted decrease of \$476,064 in State per diem payments based on recent collections (due to a decline in the average daily number of State-responsible inmates), and other minor adjustments.

City Council Action

- The FY2007 proposed budget was reduced by 1% for efficiency measures.
- The adopted budget includes adjustments for health care, fleet, and telephone.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Jail Administration	\$1,862,417	\$1,601,192	\$1,615,199	\$2,021,025
Court Administration	4,231,390	3,947,344	3,984,499	4,255,716
Jail Human Services	2,647,999	2,324,641	2,334,132	2,567,917
Jail Operations	19,180,699	18,212,890	18,794,973	17,657,389
Total Program Expenditures	\$27,922,505	\$26,086,067	\$26,728,803	\$26,502,047

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan	\$1,000,000	-	-	\$1,000,000
Special Fund	\$11,069	\$61,796	\$5,000	\$48,686

Please refer to the FY2007 Capital Improvement Plan & Special Fund sections in this document for details. The above FY2005 figure for the Capital Improvement Plan represents the budget, rather than the actual expenditures.

SHERIFF & JAIL

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Jail Administration</i>	<i>Percent of Administration and departmental annual outcomes accomplished</i>	100%	100%	100%
<i>Jail Operations</i>	<i>Investigated and cleared all inmate-on-inmate assault reports within ten working days</i>	98%	100%	100%
<i>Jail Human Services</i>	<i>Meet State recreation standards for inmates at all times (unless restrictions prohibit doing so)</i>	96%	100%	100%
<i>Jail Operations</i>	<i>Maintain an inmate escape level of zero, 100 percent of the time from jail and detention facility</i>	N/A	100%	100%
<i>Jail Operations</i>	<i>Classify all inmates within 72 hours of arraignment</i>	96%	100%	100%
<i>Jail Human Services</i>	<i>Increase the number of inmates completing GED requirements by 5 percent</i>	9%	5%	5%
<i>Court Administration</i>	<i>Increase the level of training/ cross training and certifications held by deputies and supervisors</i>	6	10	12

SOCIAL SERVICES

Mission Statement

The mission of the Department of Social Services is to meet the basic financial needs of citizens and enable their attaining maximum capacity for economic and social functioning.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$22,211,961	\$23,714,185	\$24,056,947	\$24,024,926	(\$32,021)
Operating Expenses	39,819,330	41,734,405	43,115,679	42,136,925	(978,754)
Total Expenditures	62,031,289	65,448,590	67,172,626	66,161,851	(1,010,775)
Total Revenues	47,649,664	53,054,173	54,811,624	53,392,000	(1,419,624)
Net City Costs	\$14,381,625	\$12,394,417	\$12,361,002	\$12,769,851	\$408,849
Total Positions	472.64	464.50	464.50	471.30	6.80

Explanation of Amendments

Adopted Amendments Include

Personnel

- The FY2006 performance evaluation increase for salary and benefits, and an increase in FY2007 for Retirement, Health Care, and Group Life insurance.
- In FY2006, the Department of Social Services enhanced Fraud Investigation programming and added seven FTEs (seven Welfare Fraud Investigators) for the purpose researching fraud referrals from the community.
- Two Systems Operations Analyst II FTEs were transferred from the Department of Social Services to the Department of Information Technology to enhance citywide desktop support.
- In FY2006, two Administrative Services Manager II FTEs were added to improve core service delivery.
- The budget also funds 96% of the cost for all full-time positions due to anticipated vacancies.

SOCIAL SERVICES

Operating

- Adjustments related to citywide efficiency savings, postage rates, fleet and utility costs.
- This fiscal plan adds \$185,000 for the purpose of supporting the Family Drug Treatment Court and is the local funding match needed to meet federal programming requirements.
- This fiscal plan adds \$187,000 for the purpose of supporting Healthy Start and is the local funding match needed to meet federal programming requirements.
- This fiscal plan reduces funding for Child Welfare Services programming by \$1,200,000. This reduction is based on actual expenditure trends from FY2006.

Revenues

- A budgeted decrease of \$1,419,624 in funding associated with Child Welfare Services programming based on recent collections and other minor adjustments.

City Council Action

- The adopted budget includes adjustments for health care, fleet, and telephone.
- The adopted budget includes a reduction of \$65,000. The Human Services portfolio has asked to fund an operational budget increase for the Richmond Behavioral Health Authority. The decrease for the Department of Social Services is directly linked to the Non-Departmental increase for Richmond Behavioral Health Authority.

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Administration	\$4,344,503	\$4,057,369	\$4,051,105	\$4,303,205
Records Management	383,405	407,518	399,751	385,096
Customer Support Services	583,912	710,894	720,410	712,415

SOCIAL SERVICES

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Financial Assist Administration	6,284,821	7,007,701	7,120,732	6,898,306
General Relief	916,847	1,425,321	1,459,344	1,459,344
Auxil. Grants-Aged, Blind & Disabled	3,414,633	3,717,784	3,824,587	3,803,462
Auxil. Grants-ADC, EM Asst, etc.	79,769	120,000	120,000	120,000
Emergency Assistance	6,419	4,000	4,000	4,001
Food Stamp Issuance	72,287	111,382	112,970	106,658
Adult/Family Administration	922,460	884,566	892,332	890,269
Child Welfare Services	16,751,899	17,279,941	18,584,042	17,712,262
Family Services	1,313,173	1,592,136	1,606,663	1,520,235
Adult Services	734,614	621,844	625,381	617,614
Adoption	5,380,112	5,580,763	5,587,322	5,554,186
Adult Protective Services	452,369	484,443	489,427	477,939
Family Stabilization	1,967,193	2,044,854	2,071,959	2,005,051
Emergency Fuel Program	153,782	196,973	197,767	188,347
Fraud Free	416,708	115,317	116,857	427,700
J.O.B.S	4,794,790	4,330,828	4,371,376	4,143,950
Food Stamp Employee/Training	95,471	89,234	90,538	97,448
Hospital Based Eligibility	555,952	680,632	690,421	633,868
Fraud Investigation	172,345	196,198	198,460	178,921
Fee Day Care	7,951,763	9,356,934	9,367,178	9,643,394
Southside Community Service Center	349,713	406,049	407,895	398,762

SOCIAL SERVICES

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Family Violence Prevention	275,096	201,805	204,383	209,904
Second Responder	614,420	660,054	668,891	706,110
Foster Parent Training	313,512	283,261	287,132	291,930
Human Service Internal Support (HSIS)				
Human Services Administration	374,235	234,432	238,528	11,826
Human Service Internal Support (HSIS)				
Technology	611,205	754,688	759,395	553,429
Support	261,522	284,158	286,720	285,570
Finance	1,020,139	1,037,993	1,049,917	1,000,331
Human Services Automation	5,765	6,713	6,713	6,713
Family Preservation	161,022	237,882	237,882	237,882
District Initiative	295,433	324,922	322,547	575,723
Total Program Expenditures	\$62,031,289	\$65,448,590	\$67,172,626	\$66,161,851

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$21,429,154	\$29,152,849	\$30,324,841	\$26,757,406

Please refer to the Special Fund section in this document for details.

SOCIAL SERVICES

Performance Measures

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Adoption</i>	<i>Percent of children achieving permanency through adoption</i>	<i>N/A</i>	<i>32%</i>	<i>35%</i>
<i>Child Protective Services</i>	<i>Percent of families receiving no additional abuse complaints 90 days after initial investigation by Child Protective Services</i>	<i>N/A</i>	<i>97%</i>	<i>98%</i>
<i>Comprehensive Services Act</i>	<i>Percent of state performance standards achieved</i>	<i>N/A</i>	<i>95%</i>	<i>95%</i>
<i>Adult Protective Services</i>	<i>Percent of cases with no additional complaints 90 days after interventions are provided</i>	<i>N/A</i>	<i>94%</i>	<i>96%</i>
<i>VIEW</i>	<i>Percent of participants enrolled in work activities within 30 days</i>	<i>N/A</i>	<i>75%</i>	<i>75%</i>
<i>VIEW</i>	<i>The percent of VIEW customers who remain employed for at least three months after their initial employment date</i>	<i>N/A</i>	<i>75%</i>	<i>75%</i>
<i>VIEW</i>	<i>Average monthly wage for a VIEW participant</i>	<i>N/A</i>	<i>946</i>	<i>946</i>
<i>VIEW</i>	<i>The percent of employed customers enrolled in the VIEW program (VIEW Percent Employed)</i>	<i>N/A</i>	<i>50%</i>	<i>50%</i>
<i>Adoption</i>	<i>Average time (years) children are in Adoption Unit</i>	<i>N/A</i>	<i>1.2</i>	<i>1</i>
<i>Adoption</i>	<i>Percent of adoptive home placements with no disruptions</i>	<i>N/A</i>	<i>96%</i>	<i>97%</i>
<i>Child Protective Services</i>	<i>Percent of investigations completed within 45 days</i>	<i>N/A</i>	<i>90%</i>	<i>92%</i>
<i>Comprehensive Services Act</i>	<i>Cost per child served</i>	<i>N/A</i>	<i>13,168</i>	<i>12,799</i>

TRANSPORTATION SERVICES

Transition

The fiscal plan recognizes a transition in government from a City Council/City manager method to a popular elected Mayor/City Council approach. The FY2006 and FY2007 budgets for the Department of Transportation Services reflect a new vision of local government. The transition resulted in the elimination of this agency, however, some of the functions have been transferred to the Department of Public works.

Mission Statement

The mission of the Transportation Services was to provide coordination in the development and implementation of a strategic plan for transportation to include parking and other transportation issues for the City.

General Fund Budget

Description	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007	Amendments FY2007
Personnel	\$306,279	-	-	-	-
Operating Expenses	846,384	-	-	-	-
Total Expenditures	1,152,663	-	-	-	-
Total Revenues	-	-	-	-	-
Net City Costs	\$1,152,663	-	-	-	-
Total Positions	3.50	-	-	-	-

General Fund Budget By Program

Agency Programs	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Transportation	\$1,152,663	-	-	-
Total Program Expenditures	\$1,152,663	-	-	-

TRANSPORTATION SERVICES

Non-General Fund Budget

Fund Type	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Special Fund	\$310,475	-	-	-

Please refer to the Special Fund section in this document for details.

Performance Measures

Agency Programs	Program Measures	Actual FY2005	Target FY2006	Target FY2007
<i>Employee Trip Reduction Program</i>	<i>Percent of employees enrolled</i>	10%	N/A	N/A
<i>Parking Management</i>	<i>Percent of parking revenue increased</i>	1%	N/A	N/A
<i>Public Transportation</i>	<i>Percent of Total of Ridefinders increased</i>	2%	N/A	N/A

Capital Improvement Plan

CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan for FY2007-FY2011 is \$782,076,419, of which \$141,348,419 is adopted for FY2007. For details, please see the Adopted Capital Improvement Plan.

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Project Estimates

Citywide Summary	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Schools	\$ 157,722,716	\$ 145,162,716	\$ 3,360,000
Infrastructure	163,321,238	55,913,818	23,042,420
Economic Development	12,150,802	10,209,136	416,666
Neighborhood Development	27,179,168	19,036,125	2,825,043
City Facilities	324,568,021	42,555,731	23,063,290
Public Utilities	857,550,000	487,538,000	88,641,000
Total	\$ 1,542,491,945	\$ 760,415,526	\$ 141,348,419

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Project Estimates

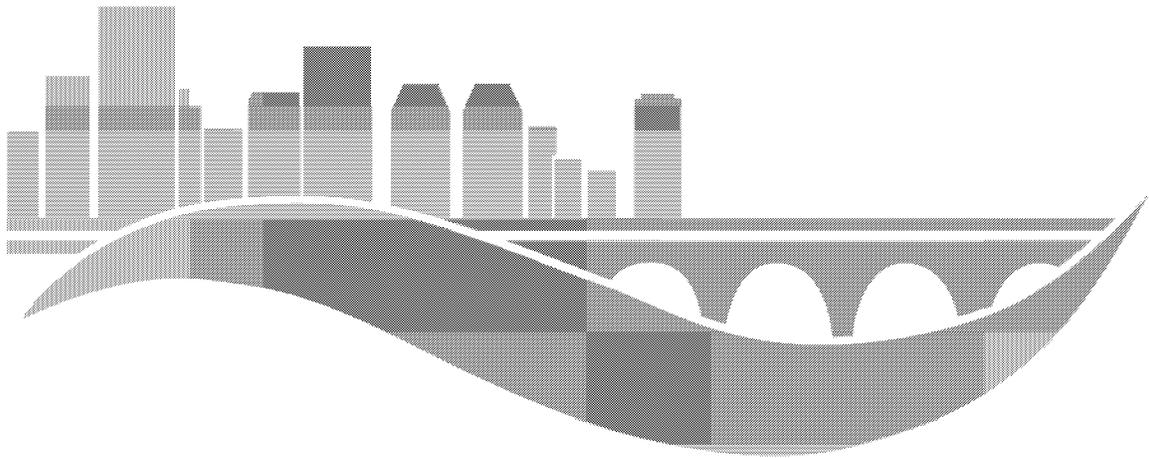
	Planning Years				Five-Year Total
	FY2008	FY2009	FY2010	FY2011	
\$ 3,980,000	\$ 3,580,000	\$ 1,180,000	\$ 460,000	\$ 12,560,000	
10,745,000	18,013,000	28,686,000	26,921,000	107,407,420	
325,000	400,000	400,000	400,000	1,941,666	
1,423,000	1,565,000	1,165,000	1,165,000	8,143,043	
94,017,000	43,397,000	112,915,000	8,620,000	282,012,290	
86,138,000	72,707,000	66,471,000	56,055,000	370,012,000	
\$ 196,628,000	\$ 139,662,000	\$ 210,817,000	\$ 93,621,000	\$ 782,076,419	

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of CIP Categories and Funding Sources

	FY2007	Planning Years				Five-Year Total
	Adopted Appropriations	FY2008	FY2009	FY2010	FY2011	
CIP Categories						
Schools	\$ 3,360,000	\$ 3,980,000	\$ 3,580,000	\$ 1,180,000	\$ 460,000	\$ 12,560,000
Infrastructure	23,042,420	10,745,000	18,013,000	28,686,000	26,921,000	107,407,420
Economic Development	416,666	325,000	400,000	400,000	400,000	1,941,666
Neighborhood Development	2,825,043	1,423,000	1,565,000	1,165,000	1,165,000	8,143,043
City Facilities	23,063,290	94,017,000	43,397,000	112,915,000	8,620,000	282,012,290
Subtotal	52,707,419	110,490,000	66,955,000	144,346,000	37,566,000	412,064,419
Public Utilities						
Gas Utility	23,623,000	23,523,000	23,136,000	24,494,000	25,935,000	120,711,000
Water Utility	32,324,000	24,959,000	11,025,000	11,434,000	8,163,000	87,905,000
Electric Utility	7,355,000	5,077,000	4,363,000	2,862,000	1,953,000	21,610,000
Wastewater Utility	25,339,000	32,579,000	34,183,000	27,681,000	20,004,000	139,786,000
Stores Division	-	-	-	-	-	-
Subtotal	88,641,000	86,138,000	72,707,000	66,471,000	56,055,000	370,012,000
Total	141,348,419	196,628,000	139,662,000	210,817,000	93,621,000	782,076,419
Funding Sources						
General Obligation Bonds	14,215,000	14,301,000	15,982,000	12,980,000	9,997,000	67,475,000
General Obligation Bonds - Prior Appropriations	6,255,333	-	-	-	-	6,255,333
Line of Credit - City of the Future	15,000,000	90,000,000	45,000,000	125,000,000	25,000,000	300,000,000
Regional STP Funds (TEA-21)	1,023,000	-	-	-	-	1,023,000
TEA-21 Safety Funds	-	-	-	-	-	-
Federal Planning Funds	1,600,000	-	-	-	-	1,600,000
Capital Project Revenue Sharing	187,420	-	-	-	-	187,420
State Urban Funds	1,526,000	2,929,000	2,889,000	2,961,000	2,264,000	12,569,000
State Urban Funds Prior Appropriations	8,128,000	-	-	-	-	8,128,000
CMAQ Funds	1,030,000	-	-	-	-	1,030,000
Federal Urban Funds	1,632,000	3,240,000	3,064,000	3,385,000	285,000	11,606,000
General Fund Revenue	266,666	-	-	-	-	266,666
VDHC	502,000	-	-	-	-	502,000
Reserve for Permanent Public Improvements	1,342,000	-	-	-	-	1,342,000
Windsor Farms Local Match	-	20,000	20,000	20,000	20,000	80,000
Electric Utility General Obligation Bonds	7,355,000	5,077,000	4,363,000	2,862,000	1,953,000	21,610,000
Utility Revenue Bonds	81,286,000	81,061,000	68,344,000	63,609,000	54,102,000	348,402,000
Total	\$ 141,348,419	\$ 196,628,000	\$ 139,662,000	\$ 210,817,000	\$ 93,621,000	\$ 782,076,419

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011 General Obligation Bonds -
Prior Appropriations

Projects	Prior Appropriations		
Capital Fund - Debt Service Interest	\$	73,284	Project Complete
CONSOL-Greater Rich.Center Area Imprv		180,974	Funds Not Committed
MCV Research Park Development		17,744	Project Complete
Coliseum Restoration		24,729	Project Complete
City Parking Garage Condominim		62	Project Complete
Richmond Ambulance Auth Reloc		64,970	Project Complete
CONSOL-New Space For Rich Courts Sys		18,560	Project Complete
CONSOL-Mosque Renovation		7,833	Project Complete
CONSOL-Remodl Halls Marshall Cts Bldg		20,528	Project Complete
Fire Stations Modifications		1,120	Project Complete
Downtown/Canal Signage		7,463	Project Complete
Library Park Plaza		482	Project Complete
Maple-Guthrie-St Chris Trans Enhancement		22,482	Project Complete
CONSOL-Neighborhood Traffic Calm Prog		47,822	Project Complete
Security Improvements in Crime Areas		300,000	Funds Not Committed
Downtown Pedestrian Crosswalks		50,000	Funds Not Committed
CONSOL-Misc Urban Aid Project		75,000	Funds Not Committed
CONSOL-Neighborhood Improvements		728,298	Funds Not Committed
Lombardy Street: Leigh Street And Admiral Street		10,568	Project Complete
Lombardy Street – Brook Road to Chamberlayne Ave		10,253	Project Complete
Sandlot - 18th & Grace Street		69,404	Project Complete
CONSOL - Jordan's Branch Drainage		75,000	Funds Not Committed
CONSOL - Shockoe Bottom Drainage Sys-Gaston		40,000	Funds Not Committed
CONSOL - Shockoe Basin Storm Water Ret-Gaston		50,000	Funds Not Committed
CONSOL - Shockoe Bottom Drainage Interceptor		50,000	Funds Not Committed
Byrd Theater Renovation		150,000	Funds Not Committed
CONSOL-Fulton Neighborhood		85,529	Project Complete
Fulton Redevelopment		35,292	Project Complete
Central Business District Conservation		170,527	Funds Not Committed
CONSOL-Riverfront Development Area		367,409	Funds Not Committed
New Courts Facility		3,500,000	Funds Not Committed
Total General Obligation Bonds - Prior Appropriations	\$	6,255,333	



**Richmond Public Schools
Capital Improvement Plan
FY2007-FY2011**

The Mayor's Adopted Capital Budget includes the following amounts for Richmond Public Schools:

FY2007	\$ 3,360,000
FY2008	3,980,000
FY2009	3,580,000
FY2010	1,180,000
FY2011	<u>460,000</u>
Total	\$ 12,560,000

The City is continuing to commit a substantial portion of the investment of its Capital dollars to Richmond Public Schools and the youth it serves over the next five years. The investments in FY2007 will be utilized to correct numerous building deficiencies related to the age of the school system's facilities. Plans call for replacing mechanical systems, roofs, and electrical wiring services. These investments also address asbestos abatement and upgrading heating and air-conditioning systems. Also planned is concrete and curb repairs, auditorium seating improvements and energy management upgrades.

In addition to these investments, \$197,326,667 is also included for Richmond Public Schools over the next four years in the City Facility Construction and Maintenance category as part of the Mayor's City of the Future initiative. These capital projects include new school facilities, renovations to elementary, middle, and high schools, new specialized high schools and closing outdated/underutilized facilities. Specific projects will be determined at or before the beginning of FY2007.

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Transportation Projects - City of the Future	\$ 36,000,000	\$ -	\$ -
Line of Credit - City of the Future	36,000,000	-	-
Sidewalk Projects - City of the Future	9,610,000	-	-
Line of Credit - City of the Future	9,610,000	-	-
Gateway Beautification - City of the Future	2,894,000	-	550,000
Line of Credit - City of the Future	2,894,000	-	550,000
Bellemeade Area - Sidewalks, Curb and Gutter	700,000	200,000	50,000
General Obligation Bonds	450,000	200,000	50,000
Line of Credit - City of the Future	250,000	-	-
Fan Lighting Expansion	1,000,000	-	250,000
General Obligation Bonds	250,000	-	-
Line of Credit - City of the Future	750,000	-	250,000
Brookland Park Boulevard Lighting	440,347	168,347	103,500
General Obligation Bonds	180,847	168,347	-
Line of Credit - City of the Future	259,500	-	103,500
Meadow Street Repavement	200,000	-	200,000
Line of Credit - City of the Future	200,000	-	200,000
Ornamental Lights 25th Street & M Street	475,000	-	237,500
General Obligation Bonds	237,500	-	-
Line of Credit - City of the Future	237,500	-	237,500
Linwood Avenue Sidewalks	180,000	-	180,000
Line of Credit - City of the Future	180,000	-	180,000
Bryce Lane Sidewalk	300,000	-	-
Line of Credit - City of the Future	300,000	-	-
Chesterfield Road Sidewalk	320,000	-	-
Line of Credit - City of the Future	320,000	-	-
Handicap Crossing at Forest Hill	25,000	-	25,000
General Obligation Bonds	10,000	-	10,000
Line of Credit - City of the Future	15,000	-	15,000
Traffic Control Installations	3,778,000	2,003,000	200,000
General Obligation Bonds	3,778,000	2,003,000	200,000
Street Signs Program	765,000	515,000	-
General Obligation Bonds	765,000	515,000	-
Richmond Signal System Improvements (CMAQ)	2,323,200	1,293,200	1,030,000
CMAQ Funds	\$ 2,323,200	\$ 1,293,200	\$ 1,030,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

							Planning Years				
FY2008		FY2009		FY2010		FY2011		Five-Year Total			
\$	-	\$	5,000,000	\$	16,000,000	\$	15,000,000	\$	36,000,000		
	-		5,000,000		16,000,000		15,000,000		36,000,000		
	-		1,850,000		2,760,000		5,000,000		9,610,000		
	-		1,850,000		2,760,000		5,000,000		9,610,000		
	594,000		1,000,000		750,000				2,894,000		
	594,000		1,000,000		750,000				2,894,000		
	450,000		-		-		-		500,000		
	200,000		-		-		-		250,000		
	250,000		-		-		-		250,000		
	500,000		250,000		-		-		1,000,000		
	-		250,000		-		-		250,000		
	500,000		-		-		-		750,000		
	168,500		-		-		-		272,000		
	12,500		-		-		-		12,500		
	156,000		-		-		-		259,500		
	-		-		-		-		200,000		
	-		-		-		-		200,000		
	237,500		-		-		-		475,000		
	237,500		-		-		-		237,500		
	-		-		-		-		237,500		
	-		-		-		-		180,000		
	-		-		-		-		180,000		
	150,000		150,000		-		-		300,000		
	150,000		150,000		-		-		300,000		
	-		-		320,000		-		320,000		
	-		-		320,000		-		320,000		
	-		-		-		-		25,000		
	-		-		-		-		10,000		
	-		-		-		-		15,000		
	275,000		400,000		400,000		500,000		1,775,000		
	275,000		400,000		400,000		500,000		1,775,000		
	50,000		100,000		100,000		-		250,000		
	50,000		100,000		100,000		-		250,000		
	-		-		-		-		1,030,000		
\$	-	\$	-	\$	-	\$	-	\$	1,030,000		

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Hull Street Signal System	\$ 657,420	\$ 220,000	\$ 187,420
General Obligation Bonds	470,000	220,000	-
Capital Projects Revenue Sharing	187,420		187,420
Safety Improvement Contingency Account	454,406	204,406	50,000
General Obligation Bonds	454,406	204,406	50,000
Overhead Traffic Sign Structure Enhancements	650,000	-	-
General Obligation Bonds	650,000	-	-
Richmond Signal System Improvements (RSTP)	1,082,000	659,000	423,000
Regional STP Funds (TEA-21)	1,082,000	659,000	423,000
Cary Street/River Road Signalization	820,000	-	-
General Obligation Bonds	820,000	-	-
Semmes Avenue Dundee to Cowardin Signalization	220,000	-	-
General Obligation Bonds	220,000	-	-
Duval Street Circulation	200,000	-	200,000
General Obligation Bonds	200,000	-	200,000
Bicycle and Pedestrian Enhancements	240,000	-	-
General Obligation Bonds	240,000	-	-
Citywide Traffic Calming	2,750,000	-	500,000
General Obligation Bonds	2,750,000	-	500,000
Streets, Sidewalks, Alley Extensions, and Improvements	11,029,517	9,009,517	270,000
General Obligation Bonds	10,904,517	8,784,517	370,000
Capital Project Revenue Sharing	225,000	225,000	-
Transfer Out Capital Project Revenue Sharing	(100,000)	-	(100,000)
Matching Funds for Federal Grants (VDOT)	775,500	445,500	50,000
General Obligation Bonds	775,500	445,500	50,000
Midlothian Turnpike: Belt Boulevard to Chippenham Parkway (VDOT)	575,000	375,000	35,000
General Obligation Bonds	575,000	375,000	35,000
German School Road: Glenway To Warwick Road (VDOT)	263,000	123,000	70,000
General Obligation Bonds	263,000	123,000	70,000
Windsor Farms Neighborhood Improvement	540,000	380,000	-
General Obligation Bonds	270,000	190,000	-
Windsor Farms Match	270,000	190,000	-
Jefferson Davis Hwy (US-301): Chesterman Avenue to Decatur Street (VDOT)	563,000	263,000	200,000
General Obligation Bonds	\$ 563,000	\$ 263,000	\$ 200,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Planning Years						Five-Year Total
FY2008	FY2009	FY2010	FY2011			
\$	-	-	-	250,000	\$	437,420
	-	-	-	250,000		250,000
						187,420
	50,000	50,000	50,000	50,000		250,000
	50,000	50,000	50,000	50,000		250,000
	100,000	-	-	550,000		650,000
	100,000	-	-	550,000		650,000
	-	-	-	-		423,000
	-	-	-	-		423,000
	-	-	-	820,000		820,000
	-	-	-	820,000		820,000
	-	-	-	220,000		220,000
	-	-	-	220,000		220,000
	-	-	-	-		200,000
	-	-	-	-		200,000
	-	-	-	240,000		240,000
	-	-	-	240,000		240,000
	500,000	500,000	500,000	750,000		2,750,000
	500,000	500,000	500,000	750,000		2,750,000
	300,000	400,000	500,000	550,000		2,020,000
	300,000	400,000	500,000	550,000		2,120,000
	-	-	-	-		-
	-	-	-	-		(100,000)
	70,000	70,000	70,000	70,000		330,000
	70,000	70,000	70,000	70,000		330,000
	90,000	50,000	25,000	-		200,000
	90,000	50,000	25,000	-		200,000
	70,000	-	-	-		140,000
	70,000	-	-	-		140,000
	40,000	40,000	40,000	40,000		160,000
	20,000	20,000	20,000	20,000		80,000
	20,000	20,000	20,000	20,000		80,000
	100,000	-	-	-		300,000
\$	100,000	-	-	-	\$	300,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Curb Ramps for the Mobility Impaired	\$ 1,247,000	\$ 850,000	\$ 25,000
General Obligation Bonds	1,247,000	850,000	25,000
Project Planning and Programming	1,250,000	300,000	150,000
General Obligation Bonds	1,250,000	300,000	150,000
Broad Street Bus Lanes	890,000	640,000	250,000
Regional STP Funds (TEA-21)	640,000	640,000	-
State Urban Funds	20,000	-	20,000
Federal Urban Funds	80,000	-	80,000
General Obligation Bonds	150,000	-	150,000
Jahnke Road: Blakemore to Clarence	6,230,000	850,000	516,000
Regional STP Funds (TEA-21)	850,000	850,000	-
State Urban Funds	932,000	-	57,000
Federal Urban Funds	4,345,000	-	453,000
General Obligation Bonds	103,000	-	6,000
Forest Hill Avenue: Hathaway to Powhite Parkway	3,537,000	1,050,000	1,224,000
Regional STP Funds (TEA-21)	1,350,000	1,050,000	300,000
State Urban Funds	394,000	-	167,000
Federal Urban Funds	1,749,000	-	739,000
General Obligation Bonds	44,000	-	18,000
Midlothian & Belt Blvd Bridge Intersection	300,000	-	300,000
Regional STP Funds (TEA-21)	300,000	-	300,000
TEA-21 Safety Improvements	6,424,000	6,424,000	-
TEA-21 Safety Funds	6,424,000	6,424,000	-
Randolph West Lighting	331,000	231,000	100,000
General Obligation Bonds	331,000	231,000	100,000
Virginia Capital Trail	495,000	250,000	245,000
General Obligation Bonds	495,000	250,000	245,000
Alley Repair - Gaston Storm Damage	400,000	200,000	100,000
General Obligation Bonds	400,000	200,000	100,000
Miscellaneous Gaston Expenses and Matching Funds	500,000	250,000	250,000
General Obligation Bonds	500,000	250,000	250,000
Libbie Hill Park Slope Repairs	800,000	600,000	200,000
General Obligation Bonds	800,000	600,000	200,000
Belvidere Street Gateway, I-95 to Clay	450,000	315,000	135,000
General Obligation Bonds	450,000	315,000	135,000
Highland Park Roundabout	325,000	-	325,000
Transfer In Capital Projects Revenue Sharing	100,000	-	100,000
General Obligation Bonds	\$ 225,000	\$ -	\$ 225,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

		Planning Years					
		FY2008	FY2009	FY2010	FY2011	Five-Year Total	
\$	50,000	\$	122,000	\$	100,000	\$	397,000
	50,000		122,000		100,000		397,000
	200,000		200,000		200,000		950,000
	200,000		200,000		200,000		950,000
	-		-		-		250,000
	-		-		-		-
	-		-		-		20,000
	-		-		-		80,000
	-		-		-		150,000
	617,000		1,511,000		2,380,000		356,000
	-		-		-		5,380,000
	111,000		272,000		428,000		-
	494,000		1,209,000		1,904,000		64,000
	12,000		30,000		48,000		285,000
	1,263,000		-		-		7,000
	-		-		-		103,000
	227,000		-		-		2,487,000
	1,010,000		-		-		300,000
	26,000		-		-		394,000
	-		-		-		1,749,000
	-		-		-		44,000
	-		-		-		300,000
	-		-		-		300,000
	-		-		-		-
	-		-		-		-
	-		-		-		100,000
	-		-		-		100,000
	-		-		-		245,000
	-		-		-		245,000
	100,000		-		-		200,000
	100,000		-		-		200,000
	-		-		-		250,000
	-		-		-		250,000
	-		-		-		200,000
	-		-		-		200,000
	-		-		-		135,000
	-		-		-		135,000
	-		-		-		325,000
	-		-		-		100,000
\$	-	\$	-	\$	-	\$	225,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Martin Agency - Shockoe Slip Subsurface General Obligation Bonds	\$ 300,000 300,000	\$ - -	\$ 300,000 300,000
Maple Avenue Curbs and Gutter General Obligation Bonds	100,000 100,000	- -	100,000 100,000
Brookland Park Boulevard Sidewalk Improvements General Obligation Bonds	50,000 50,000	- -	50,000 50,000
Meadowbridge Lighting	400,000	200,000	200,000
Transfer of Prior Appropriations	(200,000)	-	(200,000)
General Obligation Bonds	400,000	200,000	200,000
Transfer of General Obligation Bonds	(200,000)	-	(200,000)
Allen Street Repavement General Obligation Bonds	125,000 125,000	- -	125,000 125,000
37th and Midlothian Curbs and Gutters General Obligation Bonds	170,000 170,000	- -	- -
Mayo Bridge Conceptual Study Federal Planning Funds	1,600,000 1,600,000	- -	1,600,000 1,600,000
Storm Water BMP Repair General Obligation Bonds	210,000 210,000	- -	- -
German School Rd./Deter Rd. Drainage General Obligation Bonds	897,000 897,000	- -	- -
Broad Rock Creek Drainage Improvements General Obligation Bonds	170,000 170,000	- -	- -
Cherokee Road Drainage Improvements General Obligation Bonds	250,000 250,000	- -	- -
Rattlesnake Creek Drainage Improvements General Obligation Bonds	395,000 395,000	- -	- -
Reedy Creek - Bassett & Forest Hill Drainage General Obligation Bonds	175,000 175,000	- -	- -
Waste Pad Upgrades General Obligation Bonds	300,000 300,000	150,000 150,000	150,000 150,000
Storm Sewer Replacements and Repairs General Obligation Bonds	7,464,000 7,010,875	5,864,000 5,410,875	1,200,000 1,200,000
Prior Year Appropriation	\$ 453,125	\$ 453,125	\$ -

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

		Planning Years				
		FY2008	FY2009	FY2010	FY2011	Five-Year Total
\$	-	\$	-	\$	-	\$ 300,000
	-		-		-	300,000
	-		-		-	100,000
	-		-		-	100,000
	-		-		-	50,000
	-		-		-	50,000
	-		-		-	200,000
	-		-		-	(200,000)
	-		-		-	200,000
	-		-		-	(200,000)
	-		-		-	125,000
	-		-		-	125,000
	-		-	170,000	-	170,000
	-		-	170,000	-	170,000
	-		-		-	1,600,000
	-		-		-	1,600,000
	-	160,000		50,000	-	210,000
	-	160,000		50,000	-	210,000
	-	847,000		50,000	-	897,000
	-	847,000		50,000	-	897,000
	-	120,000		50,000	-	170,000
	-	120,000		50,000	-	170,000
	-	200,000		50,000	-	250,000
	-	200,000		50,000	-	250,000
	-	350,000		20,000	25,000	395,000
	-	350,000		20,000	25,000	395,000
	-	125,000		50,000	-	175,000
	-	125,000		50,000	-	175,000
	-				-	150,000
	-				-	150,000
	400,000					1,600,000
	400,000					1,600,000
\$	-	\$	-	\$	-	\$ -

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Reedy Creek Drainage Improvements	\$ 14,958,690	\$ 13,936,690	\$ 1,022,000
General Obligation Bonds	14,958,690	13,936,690	1,022,000
Davey Gardens Drainage	80,000	-	80,000
General Obligation Bonds	80,000	-	80,000
Deep Water Terminal Road	2,316,000	1,116,000	-
State Urban Funds	2,300,000	1,100,000	-
General Obligation Bonds	16,000	16,000	-
Hull Street: Dixon Drive to Elkhardt Road -Urban	13,618,158	6,828,158	451,000
General Obligation Bonds	213,158	78,158	9,000
Federal Urban Funds	11,050,000	5,618,000	360,000
State Urban Funds	2,355,000	1,132,000	82,000
New Curb and Gutter Program Urban Funded	3,228,000	-	1,228,000
State Urban Funds Prior Appropriations	728,000	-	728,000
State Urban Funds	2,500,000	-	500,000
New Sidewalk Program Urban Funded	1,700,000	-	900,000
State Urban Funds Prior Appropriations	700,000	-	700,000
State Urban Funds	1,000,000	-	200,000
Sidewalk Improvement Program Urban Funded	1,700,000	-	900,000
State Urban Funds Prior Appropriations	700,000	-	700,000
State Urban Funds	1,000,000	-	200,000
Pavement Rehabilitation Urban Funded	7,000,000	-	5,000,000
State Urban Funds Prior Appropriations	5,000,000	-	5,000,000
State Urban Funds	2,000,000	-	-
Traffic Control Modernization Urban Funded	3,300,000	-	1,300,000
State Urban Funds Prior Appropriations	1,000,000	-	1,000,000
State Urban Funds	2,300,000	-	300,000
Percent for the Arts	5,000	-	5,000
General Obligation Bonds	5,000	-	5,000
Total	\$ 163,321,238	\$ 55,913,818	\$ 23,042,420

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Planning Years					Five-Year Total				
FY2008	FY2009	FY2010	FY2011						
\$	-	\$	-	\$	-	1,022,000			
	-		-		-	1,022,000			
	-		-		-	80,000			
	-		-		-	80,000			
	300,000		300,000		300,000	1,200,000			
	300,000		300,000		300,000	1,200,000			
	-		-		-	-			
	2,170,000		2,318,000		-	6,790,000			
	43,000		46,000		-	135,000			
	1,736,000		1,855,000		-	5,432,000			
	391,000		417,000		-	1,223,000			
	500,000		500,000		500,000	3,228,000			
	-		-		-	728,000			
	500,000		500,000		500,000	2,500,000			
	200,000		200,000		200,000	1,700,000			
	-		-		-	700,000			
	200,000		200,000		200,000	1,000,000			
	200,000		200,000		200,000	1,700,000			
	-		-		-	700,000			
	200,000		200,000		200,000	1,000,000			
	500,000		500,000		500,000	7,000,000			
	-		-		-	5,000,000			
	500,000		500,000		500,000	2,000,000			
	500,000		500,000		500,000	3,300,000			
	-		-		-	1,000,000			
	500,000		500,000		500,000	2,300,000			
	-		-		-	5,000			
	-		-		-	5,000			
\$	10,745,000	\$	18,013,000	\$	28,686,000	\$	26,921,000	\$	107,407,420

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
<u>Funding Sources</u>			
General Obligation Bonds	\$ 56,447,493	\$ 36,279,493	\$ 6,380,000
Line of Credit - City of the Future	51,016,000	-	1,536,000
Regional STP Funds	4,222,000	3,199,000	1,023,000
TEA 21 Safety Funds	6,424,000	6,424,000	-
CMAQ Funds	2,323,200	1,293,200	1,030,000
State Urban Funds	14,801,000	2,232,000	1,526,000
State Urban Funds Prior Appropriations	8,128,000	-	8,128,000
Federal Urban Funds	17,224,000	5,618,000	1,632,000
Capital Project Revenue Sharing	412,420	225,000	187,420
Windsor Farms Match	270,000	190,000	-
Federal Planning Funds	1,600,000	-	1,600,000
Prior Appropriation	453,125	453,125	-
Total	\$ 163,321,238	\$ 55,913,818	\$ 23,042,420

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Infrastructure Projects

Planning Years					Five-Year Total
FY2008	FY2009	FY2010	FY2011		
\$ 2,906,000	\$ 4,040,000	\$ 2,490,000	\$ 4,352,000	\$ 20,168,000	
1,650,000	8,000,000	19,830,000	20,000,000	51,016,000	
-	-	-	-	1,023,000	
-	-	-	-	-	
-	-	-	-	1,030,000	
2,929,000	2,889,000	2,961,000	2,264,000	12,569,000	
-	-	-	-	8,128,000	
3,240,000	3,064,000	3,385,000	285,000	11,606,000	
-	-	-	-	187,420	
20,000	20,000	20,000	20,000	80,000	
-	-	-	-	1,600,000	
-	-	-	-	-	
\$ 10,745,000	\$ 18,013,000	\$ 28,686,000	\$ 26,921,000	\$ 107,407,420	

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Economic Development Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriation
Enterprise Zone Incentives	\$ 8,165,500	\$ 7,215,500	\$ -
General Obligation Bonds	8,165,500	7,215,500	-
Planning and Predevelopment	1,466,069	741,069	150,000
General Obligation Bonds	1,466,069	741,069	150,000
Economic Development Investment Fund	2,519,233	2,252,567	266,666
General Obligation Bonds	1,219,233	1,219,233	-
General Fund Revenue	1,300,000	1,033,334	266,666
Total	\$ 12,150,802	\$ 10,209,136	\$ 416,666
Funding Sources			
General Obligation Bonds	10,850,802	9,175,802	150,000
General Fund Revenue	1,300,000	1,033,334	266,666
Total	\$ 12,150,802	\$ 10,209,136	\$ 416,666

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Economic Development Projects

		Planning Years				
	FY2008	FY2009	FY2010	FY2011	Five-Year Total	
	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 950,000	
	200,000	250,000	250,000	250,000	950,000	
	125,000	150,000	150,000	150,000	725,000	
	125,000	150,000	150,000	150,000	725,000	
	-	-	-	-	266,666	
	-	-	-	-	-	
	-	-	-	-	266,666	
	\$ 325,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 1,941,666	
	325,000	400,000	400,000	400,000	1,675,000	
	-	-	-	-	266,666	
	\$ 325,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 1,941,666	

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Neighborhood Development Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Slave Trail	\$ 810,000	\$ 410,000	\$ 400,000
General Obligation Bonds	410,000	410,000	-
Line of Credit - City of the Future	400,000	-	400,000
Hull Street Commercial Corridor CARE Program	2,600,000	2,425,000	100,000
General Obligation Bonds	2,600,000	2,425,000	100,000
Neighborhoods in Bloom	5,724,125	3,716,125	435,000
General Obligations Bonds	5,724,125	3,716,125	435,000
Jackson Ward CARE Program	1,430,000	1,305,000	50,000
General Obligation Bonds	1,430,000	1,305,000	50,000
Startford Hills Extra CARE	225,000	-	-
General Obligation Bonds	225,000	-	-
25th Street CARE	1,130,000	980,000	50,000
General Obligation Bonds	1,130,000	980,000	50,000
Jahnke Road CARE	210,000	-	-
General Obligation Bonds	210,000	-	-
Blackwell Conservation and Redevelopment Program	4,825,043	3,400,000	425,043
General Obligation Bonds	4,825,043	3,400,000	425,043
Building Demolition	5,800,000	3,800,000	300,000
General Obligation Bonds	5,800,000	3,800,000	300,000
Brookland Park Boulevard CARE	620,000	605,000	15,000
General Obligation Bonds	620,000	605,000	15,000
Belt Boulevard CARE	210,000	185,000	25,000
General Obligation Bonds	210,000	185,000	25,000
Meadowbridge CARE	50,000	-	50,000
General Obligation Bonds	50,000	-	50,000
North Avenue CARE	50,000	-	50,000
General Obligation Bonds	50,000	-	50,000
25th Street Development	1,915,000	1,615,000	300,000
General Obligation Bonds	1,915,000	1,615,000	300,000
Southern Barton Heights Redevelopment	1,025,000	525,000	500,000
General Obligation Bonds	1,025,000	525,000	500,000
Swansboro CARE	190,000	70,000	70,000
General Obligation Bonds	190,000	70,000	70,000
Westover Hills Extra CARE	210,000	-	-
General Obligation Bonds	210,000	-	-
Carver CARE	50,000	-	-
General Obligation Bonds	\$ 50,000	\$ -	\$ -

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Neighborhood Development Projects

Planning Years					Five-Year Total
FY2008	FY2009	FY2010	FY2011		
\$ -	\$ -	\$ -	\$ -	\$ -	400,000
-	-	-	-	-	-
-	-	-	-	-	400,000
75,000	-	-	-	-	175,000
75,000	-	-	-	-	175,000
373,000	400,000	400,000	400,000	400,000	2,008,000
373,000	400,000	400,000	400,000	400,000	2,008,000
75,000	-	-	-	-	125,000
75,000	-	-	-	-	125,000
-	75,000	75,000	75,000	75,000	225,000
-	75,000	75,000	75,000	75,000	225,000
-	-	50,000	50,000	50,000	150,000
-	-	50,000	50,000	50,000	150,000
-	70,000	70,000	70,000	70,000	210,000
-	70,000	70,000	70,000	70,000	210,000
500,000	500,000	-	-	-	1,425,043
500,000	500,000	-	-	-	1,425,043
300,000	400,000	500,000	500,000	500,000	2,000,000
300,000	400,000	500,000	500,000	500,000	2,000,000
-	-	-	-	-	15,000
-	-	-	-	-	15,000
-	-	-	-	-	25,000
-	-	-	-	-	25,000
-	-	-	-	-	50,000
-	-	-	-	-	50,000
-	-	-	-	-	50,000
-	-	-	-	-	50,000
-	-	-	-	-	300,000
-	-	-	-	-	300,000
-	-	-	-	-	500,000
-	-	-	-	-	500,000
50,000	-	-	-	-	120,000
50,000	-	-	-	-	120,000
-	70,000	70,000	70,000	70,000	210,000
-	70,000	70,000	70,000	70,000	210,000
-	50,000	-	-	-	50,000
\$ -	\$ 50,000	\$ -	\$ -	\$ -	50,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Neighborhood Development Projects

<u>Projects</u>	<u>Estimated Project Cost</u>	<u>Prior Appropriations</u>	<u>FY2007 Adopted Appropriations</u>
Upper Hull Street Extra CARE	\$ 105,000	\$ -	\$ 55,000
General Obligation Bonds	105,000	-	55,000
Total	\$ 27,179,168	\$ 19,036,125	\$ 2,825,043
 <u>Funding Sources</u>			
General Obligation Bonds	26,779,168	19,036,125	2,425,043
Line of Credit - City of the Future	400,000	-	400,000
Total	\$ 27,179,168	\$ 19,036,125	\$ 2,825,043

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of Neighborhood Development Projects

Planning Years					Five-Year Total
FY2008	FY2009	FY2010	FY2011		
\$ 50,000	\$ -	\$ -	\$ -	\$ -	105,000
50,000	-	-	-	-	105,000
<hr/>					
\$ 1,423,000	\$ 1,565,000	\$ 1,165,000	\$ 1,165,000	\$ -	\$ 8,143,043
<hr/>					
1,423,000	1,565,000	1,165,000	1,165,000	-	7,743,043
-	-	-	-	-	400,000
\$ 1,423,000	\$ 1,565,000	\$ 1,165,000	\$ 1,165,000	\$ -	\$ 8,143,043
<hr/>					

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Facilities Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Neighborhood Park Renovations - City of the Future	\$ 5,300,000	\$ -	\$ 2,000,000
Line of Credit - City of the Future	5,300,000	-	2,000,000
Major Parks Renovation - City of the Future	8,900,000	-	2,000,000
Line of Credit - City of the Future	8,900,000	-	2,000,000
Landmark Theater Renovation - City of the Future	4,050,000	-	-
Line of Credit - City of the Future	4,050,000	-	-
Carpenter Center - City of the Future	25,000,000	-	2,300,000
Line of Credit - City of the Future	25,000,000	-	2,300,000
Aviation Museum - City of the Future	1,550,000	-	-
Line of Credit - City of the Future	1,550,000	-	-
Library Retrofit - City of the Future	3,500,000	-	-
Line of Credit - City of the Future	3,500,000	-	-
Elementary/Middle/High Schools - City of the Future	178,226,667	-	5,926,667
Line of Credit - City of the Future	178,226,667	-	5,926,667
Specialized High Schools - City of the Future	17,100,000	-	-
Line of Credit - City of the Future	17,100,000	-	-
Arthur Ashe Center - City of the Future	2,000,000	-	-
Line of Credit - City of the Future	2,000,000	-	-
Carver Community Center	1,600,000	100,000	750,000
General Obligation Bonds	100,000	100,000	-
Line of Credit - City of the Future	1,500,000	-	750,000
Highland Park Teen center	1,500,000	-	-
Line of Credit - City of the Future	1,500,000	-	-
Westover Hills Library Maintenance	87,333	-	87,333
Line of Credit - City of the Future	87,333	-	87,333
Monroe Park Improvements	850,000	100,000	750,000
General Obligation Bonds	600,000	100,000	500,000
Reserve for Permanent Public Improvements	250,000	-	250,000
Broad Rock Community Center	3,861,384	1,861,384	1,900,000
Transfer of Prior Appropriations	(1,461,236)	-	(1,461,236)
General Obligation Bonds	3,861,384	1,861,384	1,900,000
Transfer of General Obligation Bonds	\$ (1,461,236)	\$ -	\$ (1,461,236)

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Facilities Projects

		Planning Years							
		FY2008	FY2009	FY2010	FY2011	Five-Year Total			
\$	250,000	\$	650,000	\$	150,000	\$	2,250,000	\$	5,300,000
	250,000		650,000		150,000		2,250,000		5,300,000
	750,000		1,400,000		2,000,000		2,750,000		8,900,000
	750,000		1,400,000		2,000,000		2,750,000		8,900,000
	3,000,000		1,050,000		-		-		4,050,000
	3,000,000		1,050,000		-		-		4,050,000
	22,700,000		-		-		-		25,000,000
	22,700,000		-		-		-		25,000,000
	-		1,550,000		-		-		1,550,000
	-		1,550,000		-		-		1,550,000
	1,000,000		1,750,000		750,000		-		3,500,000
	1,000,000		1,750,000		750,000		-		3,500,000
	53,800,000		18,150,000		100,350,000		-		178,226,667
	53,800,000		18,150,000		100,350,000		-		178,226,667
	6,100,000		11,000,000		-		-		17,100,000
	6,100,000		11,000,000		-		-		17,100,000
	-		-		2,000,000		-		2,000,000
	-		-		2,000,000		-		2,000,000
	750,000		-		-		-		1,500,000
	-		-		-		-		-
	750,000		-		-		-		1,500,000
	-		1,500,000		-		-		1,500,000
	-		1,500,000		-		-		1,500,000
	-		-		-		-		87,333
	-		-		-		-		87,333
	-		-		-		-		750,000
	-		-		-		-		500,000
	-		-		-		-		250,000
	100,000		-		-		-		2,000,000
	-		-		-		-		(1,461,236)
	100,000		-		-		-		2,000,000
\$	-	\$	-	\$	-	\$	-	\$	(1,461,236)

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Facilities Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Church Hill Teen Center	\$ 1,912,081	\$ 1,062,081	\$ 850,000
Transfer of Prior Appropriations	(849,474)		(849,474)
General Obligation Bonds	1,912,081	1,062,081	850,000
Transfer of General Obligation Bonds	(849,474)		(849,474)
Swimming Pools	4,932,300	3,982,300	250,000
General Obligation Bonds	4,932,300	3,982,300	250,000
Cemetery Improvements	3,693,962	2,871,962	50,000
General Obligation Bonds	3,693,962	2,871,962	50,000
James River Park System	250,000	150,000	-
General Obligation Bonds	250,000	150,000	-
Parks and Recreation Building Maintenance Projects	3,800,000	1,900,000	350,000
General Obligation Bonds	3,800,000	1,900,000	350,000
Park Road Improvements	375,000	200,000	25,000
General Obligations Bonds	375,000	200,000	25,000
Youngs Pond Restoration	50,000	-	50,000
General Obligations Bonds	50,000	-	50,000
Landmark Theater	8,819,747	8,761,747	58,000
General Obligation Bonds	8,819,747	8,761,747	58,000
Major Building Renovation Projects	17,739,824	6,367,824	1,617,000
General Obligation Bonds	16,039,824	4,667,824	1,617,000
Debt Service Re-appropriation	1,000,000	1,000,000	-
Reserve for Permanent Public Improvements	700,000	700,000	-
Fire Station Renovations	4,000,000	600,000	850,000
General Obligation Bonds	4,000,000	600,000	850,000
Replacement of Fire Station 17	5,250,000	-	-
General Obligation Bonds	5,250,000	-	-
John Marshall Courts Building Renovation	2,990,000	2,790,000	-
General Obligation Bonds	2,190,000	1,990,000	-
State 599 Funds	800,000	800,000	-
Oliver Hill Courts Renovation	1,376,744	536,744	200,000
General Obligation Bonds	1,376,744	536,744	200,000
Service Area Building Improvement:			
Branch Libraries	545,000	395,000	150,000
General Obligation Bonds	545,000	395,000	150,000
City Jail renovation	11,218,219	9,218,219	1,000,000
General Obligation Bonds	\$ 11,218,219	\$ 9,218,219	\$ 1,000,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Facilities Projects

		Planning Years					
FY2008		FY2009		FY2010		FY2011	Five-Year Total
\$	-	\$	-	\$	-	\$	850,000
	-		-		-		(849,474)
	-		-		-		850,000
	-		-		-		(849,474)
	350,000		-		350,000		950,000
	350,000		-		350,000		950,000
	400,000		372,000		-		822,000
	400,000		372,000		-		822,000
	-		100,000		-		100,000
	-		100,000		-		100,000
	350,000		375,000		375,000	450,000	1,900,000
	350,000		375,000		375,000	450,000	1,900,000
	50,000		-		50,000	50,000	175,000
	50,000		-		50,000	50,000	175,000
	-		-		-	-	50,000
	-		-		-	-	50,000
	-		-		-	-	58,000
	-		-		-	-	58,000
	2,185,000		2,950,000		1,500,000	3,120,000	11,372,000
	2,185,000		2,950,000		1,500,000	3,120,000	11,372,000
	-		-		-	-	-
	-		-		-	-	-
	800,000		850,000		900,000	-	3,400,000
	800,000		850,000		900,000	-	3,400,000
	-		1,000,000		4,250,000	-	5,250,000
	-		1,000,000		4,250,000	-	5,250,000
	-		200,000		-	-	200,000
	-		200,000		-	-	200,000
	-		-		-	-	-
	-		400,000		240,000	-	840,000
	-		400,000		240,000	-	840,000
	-		-		-	-	150,000
	-		-		-	-	150,000
	1,000,000		-		-	-	2,000,000
\$	1,000,000	\$	-	\$	-	\$	2,000,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Facilities Projects

Projects	Estimated Project Cost	Prior Appropriations	FY2007 Adopted Appropriations
Richmond Animal Shelter	\$ 300,000	\$ 200,000	\$ -
General Obligation Bonds	300,000	200,000	-
Oliver Hill Courts and Juvenile Detention Center	800,000	-	800,000
Reapir and Maintenance			
General Obligation Bonds	800,000	-	800,000
City Hall Major Electrical Renovations	692,000	-	260,000
General Obligation Bonds	692,000	-	260,000
4th Police Precinct	4,019,000	950,000	3,069,000
General Obligation Bonds	2,927,000	950,000	1,977,000
Reserve for Permanent Public Improvements	1,092,000		1,092,000
800Mhz Generator	50,000	-	50,000
General Obligation Bonds	50,000	-	50,000
Percent for the Arts	539,470	508,470	31,000
General Obligation Bonds	539,470	508,470	31,000
Total	\$ 324,568,021	\$ 42,555,731	\$ 23,063,290
Funding Sources			
General Obligation Bonds	72,012,021	40,055,731	8,657,290
Line of Credit - City of the Future	248,714,000	0	13,064,000
Debt Service Re-appropriation	1,000,000	1,000,000	-
Reserve for Permanent Public Improvements	2,042,000	700,000	1,342,000
State 599 Funds	800,000	800,000	-
Total	\$ 324,568,021	\$ 42,555,731	\$ 23,063,290

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Facilities Projects

Planning Years					
FY2008	FY2009	FY2010	FY2011	Five-Year Total	
\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	
-	100,000	-	-	-	100,000
-	-	-	-	-	800,000
-	-	-	-	-	800,000
432,000	-	-	-	-	692,000
432,000	-	-	-	-	692,000
-	-	-	-	-	3,069,000
-	-	-	-	-	1,977,000
-	-	-	-	-	1,092,000
-	-	-	-	-	50,000
-	-	-	-	-	50,000
-	-	-	-	-	31,000
-	-	-	-	-	31,000
<hr/>					
\$ 94,017,000	\$ 43,397,000	\$ 112,915,000	\$ 8,620,000	\$ 282,012,290	
<hr/>					
5,667,000	6,347,000	7,665,000	3,620,000	-	31,956,290
88,350,000	37,050,000	105,250,000	5,000,000	-	248,714,000
-	-	-	-	-	-
-	-	-	-	-	1,342,000
-	-	-	-	-	-
<hr/>					
\$ 94,017,000	\$ 43,397,000	\$ 112,915,000	\$ 8,620,000	\$ 282,012,290	
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City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Utilities Projects

	Estimated Total		FY2007 Adopted
	Estimated Total Cost	Prior Appropriations	Appropriation
Gas Utility	\$ 210,635,000	\$ 89,924,000	\$ 23,623,000
Water Utility	271,266,000	183,361,000	32,324,000
Electric Utility	38,889,000	17,279,000	7,355,000
Wastewater Utility	336,610,000	196,824,000	25,339,000
Stores Division	150,000	150,000	-
Total	\$ 857,550,000	\$ 487,538,000	\$ 88,641,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Utilities Projects

Planning Years					
FY2008	FY2009	FY2010	FY2011	Five-Year Total	
\$ 23,523,000	\$ 23,136,000	\$ 24,494,000	\$ 25,935,000	\$ 120,711,000	
24,959,000	11,025,000	11,434,000	8,163,000	87,905,000	
5,077,000	4,363,000	2,862,000	1,953,000	21,610,000	
32,579,000	34,183,000	27,681,000	20,004,000	139,786,000	
-	-	-	-	-	
\$ 86,138,000	\$ 72,707,000	\$ 66,471,000	\$ 56,055,000	\$ 370,012,000	

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Utilities Projects

Gas Utility	Estimated Total Cost	Prior Appropriations	FY2007 Adopted Appropriation
1402 New Business	\$ 105,738,000	\$ 59,690,000	\$ 10,055,000
1403 System Replacement	104,897,000	30,234,000	13,568,000
Total	210,635,000	89,924,000	23,623,000

Water Utility	Estimated Total Cost	Prior Appropriations	FY2007 Adopted Appropriation
1502 Distribution System Improvements	62,429,000	23,844,000	7,683,000
1503 Transmission Main Improvements	47,427,000	45,257,000	420,000
1590 Plant and Plumbing Improvements	161,410,000	114,260,000	24,221,000
Total	271,266,000	183,361,000	32,324,000

Electric Utility	Estimated Total Cost	Prior Appropriations	FY2007 Adopted Appropriation
1602 General Street Lighting	34,805,000	13,945,000	6,605,000
1603 Special Street Lighting	4,084,000	3,334,000	750,000
Total	\$ 38,889,000	\$ 17,279,000	\$ 7,355,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Utilities Projects

Planning Years				Five-Year Total
FY2008	FY2009	FY2010	FY2011	
\$ 9,552,000	\$ 8,330,000	\$ 8,804,000	\$ 9,307,000	\$ 46,048,000
13,971,000	14,806,000	15,690,000	16,628,000	74,663,000
23,523,000	23,136,000	24,494,000	25,935,000	120,711,000

Planning Years				Five-Year Total
FY2008	FY2009	FY2010	FY2011	
7,380,000	7,525,000	7,834,000	8,163,000	38,585,000
1,750,000	-	-	-	2,170,000
15,829,000	3,500,000	3,600,000	-	47,150,000
24,959,000	11,025,000	11,434,000	8,163,000	87,905,000

Planning Years				Five-Year Total
FY2008	FY2009	FY2010	FY2011	
5,077,000	4,363,000	2,862,000	1,953,000	20,860,000
-	-	-	-	750,000
\$ 5,077,000	\$ 4,363,000	\$ 2,862,000	\$ 1,953,000	\$ 21,610,000

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Utilities Projects

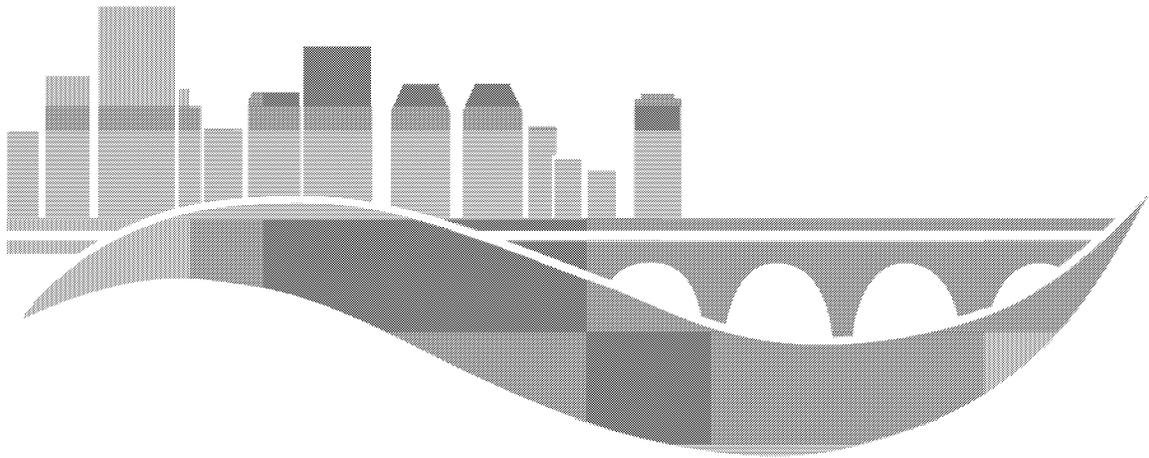
Wastewater Utility	Estimated Total Cost	Prior Appropriations	FY2007 Adopted Appropriation
1701 Wastewater Treatment	99,151,000	26,895,000	10,197,000
1760 Sanitary Sewer Upgrade	65,719,000	9,145,000	10,600,000
1750 Combined Sewer Overflow	171,740,000	160,784,000	4,542,000
Total	\$ 336,610,000	\$ 196,824,000	\$ 25,339,000

Stores Division	Estimated Total Cost	Prior Appropriations	FY2007 Adopted Appropriation
1840 Upgrade Chiller-DPU Ops Center	150,000	150,000	-
Total	\$ 150,000	\$ 150,000	\$ -

City of Richmond, Virginia
Capital Improvement Plan FY2007-FY2011
Summary of City Utilities Projects

Planning Years				Five-Year Total
FY2008	FY2009	FY2010	FY2011	
14,667,000	21,653,000	16,545,000	9,194,000	72,256,000
11,498,000	12,530,000	11,136,000	10,810,000	56,574,000
6,414,000	-	-	-	10,956,000
<u>\$ 32,579,000</u>	<u>\$ 34,183,000</u>	<u>\$ 27,681,000</u>	<u>\$ 20,004,000</u>	<u>\$ 139,786,000</u>

Planning Years				Five-Year Total
FY2008	FY2009	FY2010	FY2011	
-	-	-	-	-
-	-	-	-	-
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



Special Funds

SPECIAL FUNDS EXPENDITURES

In addition to having a general fund to provide basic public services, the City receives restricted appropriations that are earmarked. These appropriations are labeled Special Funds.

Special Funds are used to account for the proceeds of specific revenue sources (excluding major capital projects which are funded through the selling of bonds). These funds are legally restricted revenue sources appropriated by statute that must be devoted to some special use in accordance with that statute.

The City's Adopted Special Fund budget for FY2007 totals \$92,323,347 with a total of 217.33 positions.

SUMMARY OF SPECIAL FUNDS EXPENDITURES

BY AGENCY

Agency	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
City Attorney	\$ 869,159	\$ 1,133,302	\$ 1,137,229	\$ 1,153,494
Community Development	9,929,305	10,928,070	-	9,669,922
Economic Development	2,152,677	432,300	233,468	20,440,000
Finance	5,663,684	11,100,000	11,910,000	6,685,000
Fire & EMS	603,244	1,409,021	459,521	1,367,513
General Services	5,466	-	-	-
Judiciary	2,664,729	3,895,493	3,689,178	2,223,170
Justice Services	695,848	1,387,923	796,215	2,015,237
Juvenile and Domestic Relations Court	7,939	-	-	-
Library	559,587	552,400	552,400	1,276,979
Office of the Deputy CAO for Human Services (formerly Human Services Commission)	319,849	482,725	482,725	382,797
Office of Emergency Management (formerly a part of Fire & EMS)	717,318	-	-	750,000
Parks, Recreation, and Community Facilities	1,479,503	3,603,346	3,554,000	4,834,911
Police	5,719,187	5,387,103	4,282,006	5,412,532
Public Health	2,754,097	2,987,228	2,987,228	-
Public Utilities	8,040	-	-	-
Public Works	5,114,339	6,949,645	6,751,397	6,647,397
Retirement	865,248	1,022,626	1,025,106	1,027,371
Sheriff and Jail	11,069	61,796	5,000	48,686
Social Services	21,429,154	29,152,849	30,324,841	26,757,406
Natural Disaster Special Funds	2,637,472	8,462,578	1,630,932	1,630,932
Transportation Services	310,475	-	-	-
Total Special Fund	\$ 64,517,389	\$ 88,948,405	\$ 69,821,246	\$ 92,323,347

SPECIAL FUNDS

CITY ATTORNEY

Delinquent Tax Sales (Fund 221)

The purpose of this program is to significantly reduce the amount of real estate tax delinquency through collection efforts and to return delinquent properties to productive use via the tax sale process.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Department of Finance**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 334,167	\$ 600,000	\$ 600,000	\$ 575,540

Juvenile and Domestic Relations (Fund 563)

This special fund was set up through an agreement between the Department of Social Services and the City Attorney's Office. It was established to provide adequate legal representation to the Department of Social Services in five different courtrooms of the Richmond Juvenile and Domestic Relations District Court.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Department of Social Services**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 534,992	\$ 533,302	\$ 537,229	\$ 577,954

SPECIAL FUNDS

COMMUNITY DEVELOPMENT

Community Development Block Grant (CDBG) (Fund 025)

Created in 1974, the CDBG program is funded with an annual entitlement, which is awarded to Richmond from the U. S. Department of Housing and Urban Development. Activities must benefit low and moderate income persons or aid in the prevention of or elimination of slums and blight. A detailed listing of the programs funded under this grant can be found following this summary. Due to the uncertainty of the Federal Entitlement Budget at this time, the Approved FY2007 budget cannot be determined.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 6,523,720	\$ 7,170,000	\$ -	\$ 6,031,000

Home Investment Partnership (HOME) (Fund 026)

The HOME program was created in 1990 by the National Affordable Housing Act to develop affordable low-income housing by: expanding the supply of decent and affordable housing for low and moderate income persons; providing coordinated assistance to carry out affordable housing programs; and providing coordinated assistance to participants in the development of affordable housing. A detailed listing of the programs funded under this grant can be found following this summary. **Due to the uncertainty of the Federal Entitlement Budget at this time, the Proposed FY2007 budget cannot be determined.**

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 2,618,636	\$ 2,846,000	\$ -	\$ 2,558,000

SPECIAL FUNDS

COMMUNITY DEVELOPMENT

Emergency Shelter Grant (ESG) (Fund 028)

Authorized in 1987, the purpose of the ESG program is to: help improve the quality of existing emergency shelters for the homeless; make available additional shelters; meet the costs of operating shelters; provide essential social services to the homeless; help prevent homelessness; and implement the Continuum of Care. A detailed listing of the programs funded under this grant can be found following this summary. **Due to the uncertainty of the Federal Entitlement Budget at this time, the Proposed FY2007 budget cannot be determined.**

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 223,785	\$ 220,268	\$ -	\$ 217,934

Housing Opportunities for Persons with AIDS (HOPWA) (Fund 029)

The HOPWA program was authorized by the National Affordable Housing Act in November 1990 to provide states and localities with resources and incentives to devise long-term strategies to meet the housing needs of persons with AIDS and related diseases. A detailed listing of the programs funded under this grant can be found following this summary. **Due to the uncertainty of the Federal Entitlement Budget at this time, the Proposed FY2007 budget cannot be determined.**

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 561,900	\$ 691,802	\$ -	\$ 665,000

SPECIAL FUNDS

COMMUNITY DEVELOPMENT

Historic Sites Survey (Fund 213)

The Historic Sites Survey Grant has three elements. A grant from the Department of Historic Resources to conduct a survey of the Highland Park southern tip neighborhood, second a grant from the United States Department of Interior for the purpose of funding several projects in the Jackson Ward National Historic Landmark District through the Save America's Treasures program, and third a grant from the Historic Richmond Foundation for the purpose of printing the Richmond Old and Historic District Handbook.

Funding Period: **March 1, 2000 - May 31, 2004**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **800,000**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 1,264	\$ -	\$ -	\$ -

Scattered-Site Housing Repair (New)

This project will provide housing rehabilitation for 14 homes owned and occupied by low/moderate income households that were storm or flood damaged by the remnants of Tropical Storm Gaston. The City will contract with ElderHomes Corporation to conduct the rehabilitation.

Funding Period: **July 1, 2006 - June 30, 2008**

Source of Funding: **Federal Pass-Through**

Amount of in-kind or cash match required: **\$2,005,781 (mostly CIP)**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 197,988

Special Fund Detail

CDBG, HOME, ESG and HOPWA Budgets

CDBG

	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
CDBG Entitlement Grant	\$ 5,727,463	\$ 5,727,463	\$ 5,130,647
CDBG Program Revenue	600,000	600,000	550,000
CDBG Prior Year Program Surplus	842,537	1,706,137	350,353
TOTAL CDBG Budget	\$ 7,170,000	\$ 8,033,600	\$ 6,031,000

Project Name	Agency	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
<u>Housing & Neighborhood Preservation</u>				
1 Beaufont Hills Rehab/Repair	EHC	\$ 87,000	\$ 87,000	\$ -
2 Blackwell Hope VI	SCDHC	-	200,000	-
3 Blackwell NiB	RRHA	280,000	280,000	100,000
4 Blackwell Revitalization Project NiB	SCDHC	306,000	306,000	306,000
5 Carver Newtowne-West Revitalization	SCDHC	120,000	120,000	120,000
6 Carver Newtowne-West NiB	RRHA	380,000	380,000	500,000
7 Church Hill Central NiB	RAH	250,000	250,000	250,000
8 Citywide Code/Emergency Repair	EHC	300,000	550,000	250,000
9 Environmental Code Enforcement	DCD	300,000	350,000	300,000
10 Highland Park NiB	HPCDC	320,000	320,000	300,000
11 Housing Code Enforcement	DCD	450,000	450,000	450,000
12 NiB Concentrated Code Enforcement	DCD	150,000	150,000	130,000
13 NiB Spot Blight Acquisitions	RRHA	-	-	215,000
14 North Avenue Vacant Bldg & Spot Blight Acq	RRHA/City			100,000
15 North Jackson Ward	RRHA/City	250,000	350,000	-
16 Randolph Urban Renewal Completion	RRHA	30,000	40,000	30,000
17 Repair/Renovation Assistance	ACORN	15,000	15,000	-
18 Section 108 Loan Repayment	Finance	500,000	500,000	500,000
19 Southern Barton Heights NiB	RRHA	195,000	195,000	200,000
20 Southern Barton Heights	NHSR	160,000	-	-
21 Vacant Blding and Spot Blight Acq. City-wide	RES	696,000	696,000	200,000
22 25th Street/Nine Mile Road Redev. Area	RRHA	200,000	400,000	125,000
23 West Cary Street Conser./ Redev. Area	RRHA	39,000	64,000	-
Sub-Total - Housing & Neigh Pres.		\$ 5,028,000	\$ 5,703,000	\$ 4,076,000
<u>Economic Development</u>				
24 Neighborhood Economic Development	DED	\$ 140,000	\$ 140,000	\$ 140,000
25 NiB Commercial Loan Fund	DED	150,000	150,000	150,000
26 North Avenue Vacant Bldg & Spot Blight Acq	RRHA/City	-	-	100,000
27 Threefold Cord: Rebliding Empowering Connecting	B & R	30,000	30,000	-
Sub-total - Economic Dev.		\$ 320,000	\$ 320,000	\$ 390,000

Special Fund Detail

CDBG, HOME, ESG and HOPWA Budgets

CDBG

Project Name	Agency	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
<u>Planning & Administration</u>				
28 Block Grant Administration and Housing	DCD	\$ 266,000	\$ 266,000	\$ 266,000
29 Citywide Housing Strategy & Prog. Implem.	DCD		200,000	-
30 Finance/Monitoring	Finance	114,000	114,000	114,000
31 East District Initiative	CMO	165,000	34,600	-
32 Environmental and Historic Review	DCD	85,000	85,000	95,000
33 Historic District Survey & Nat. Register	DCD	-	40,000	-
34 Neighborhood Planning	DCD	375,000	429,000	330,000
35 Rehabilitation Loan Management and Servicing	RRHA	75,000	100,000	120,000
36 Vacant Properties Strategy	LISC	20,000	20,000	-
Sub-Total - Planning & Admin.		\$ 1,100,000	\$ 1,288,600	\$ 925,000
<u>Public Facilities</u>				
37 Replacement Facility - Adult Day Services	Circle Ctr			\$ 60,000
38 Meals on Wheels Central Kitchen	M.O.W.	50,000	50,000	-
Sub-Total - Public Facilities		\$ 50,000	\$ 50,000	\$ 60,000
<u>Public Services</u>				
39 Community Housing Empower. NiB DPA Plus	H.O.M.E	\$ 120,000	\$ 120,000	\$ 120,000
40 Lead Safe Richmond Program	DPH	80,000	80,000	80,000
41 Housing Code Enforcement Counseling Program	DSS	120,000	120,000	75,000
42 Housing Information and Counseling	H.O.M.E	155,000	155,000	150,000
43 Residential Support for Homeless Families	RBHA	107,000	107,000	80,000
44 Virginia Supportive Housing-SRO	VSH	90,000	90,000	75,000
Sub-Total - Public Services		\$ 672,000	\$ 672,000	\$ 580,000
TOTAL CDBG BUDGET		\$ 7,170,000	\$ 8,033,600	\$ 6,031,000

Section 108 Funds

	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
Section 108 Loan Funds	\$ -	\$ -	\$ 20,000,000
Section 108 Program Revenue	-	-	-
Section 108 Prior Year Program Surplus	-	-	-
TOTAL Section 108 Fund Budget	\$ -	\$ -	\$ 20,000,000

Project Name	Agency	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
<u>Economic Development</u>				
1 Section 108 Loan Fund	DED	-	-	\$ 20,000,000
Sub-total - Economic Development		-	-	\$ 20,000,000

Special Fund Detail

CDBG, HOME, ESG and HOPWA Budgets

HOME

	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
HOME Entitlement Grant	\$ 2,170,798	\$ 2,170,798	\$ 2,007,848
HOME Program Revenue	200,000	200,000	300,000
HOME Prior Year Program Surplus	475,202	930,202	250,152
TOTAL HOME Budget	\$ 2,846,000	\$ 3,301,000	\$ 2,558,000

Project Name	Agency	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
HOME Projects				
1 Bellemeade Housing Rehabilitation	EHC	\$ 120,000	\$ 120,000	\$ 220,000
2 Bellemeade Revitalization Project	SCDHC	125,000	125,000	-
3 Blackwell NiB	RRHA	170,000	170,000	170,000
4 Blackwell Revitalization Project	SCDHC	250,000	250,000	250,000
5 Carver Newtowne-West NiB	RRHA	140,000	140,000	140,000
6 Church Hill Central NiB--RAH	RAH	125,000	125,000	125,000
7 Church Hill Central NiB-SCDHC	SCDHC	-	-	125,000
8 City-Wide Community Improvement Program	EHC	220,000	220,000	220,000
9 Families in Neighborhoods Dev.--FIND	VSH	-	140,000	-
10 Highland Park NiB	HPCDC	220,000	220,000	170,000
11 Home Match Program	VIS	77,000	77,000	64,000
12 HOME Program Administration	DCD	90,000	90,000	90,000
13 James River Apartments (Jefferson Davis Hwy.)	VSH	75,000	75,000	-
14 Keystone Program City-wide DPA	H.O.M.E.	279,000	369,000	279,000
15 Community Housing Empowerment NiB DPA	H.O.M.E.	125,000	125,000	125,000
16 NIB Target Areas Rehab	EHC	540,000	540,000	480,000
17 Oregon Hill Neighborhood Development	OHHIC	180,000	180,000	100,000
18 Ruffin Road Apartments	HFA	110,000	110,000	-
19 25th Street/Nine Mile Road Redev. Area	RRHA	-	225,000	-
TOTAL HOME BUDGET		\$ 2,846,000	\$ 3,301,000	\$ 2,558,000

Special Fund Detail

CDBG, HOME, ESG and HOPWA Budgets

EMERGENCY SHELTER GRANT

	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
ESG Entitlement Grant	\$ 217,439	\$ 217,439	\$ 217,934
ESG Prior Year Program Surplus	2,829	2,829	-
TOTAL ESG Budget	\$ 220,268	\$ 220,268	\$ 217,934

Project Name	Agency	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
<u>Emergency Shelter Grant</u>				
1 Emergency Financial Assistance Program	DSS	\$ 20,000	\$ 20,000	\$ 20,000
2 Emergency/Short-term Transitional Shelter	ESI	35,000	35,000	35,000
3 ESG Program Administration	DCD	7,268	7,268	6,734
4 Family Focus Program	CARITAS	16,000	16,000	15,400
5 Freedom House--Community Shelter	FH	28,000	28,000	28,000
6 Homeless Single Adult Program	CARITAS	30,000	30,000	30,000
7 Homeless Veterans Transitional Program	ESI	27,000	27,000	26,400
8 Overflow Shelter	DSS	10,000	10,000	10,000
9 YWCA Domestic Violence Program	YWCA	17,000	17,000	17,000
10 YWCA Homeless Child Care Program	YWCA	30,000	30,000	29,400
TOTAL ESG BUDGET		\$ 220,268	\$ 220,268	\$ 217,934

HOPWA

	Adopted FY 2006	Amended FY 2006	Adopted FY 2007
HOPWA Entitlement Grant	\$ 658,000	\$ 658,000	\$ 665,000
HOPWA Prior Year Program Surplus	33,802	83,802	-
TOTAL: HOPWA Budget	\$ 691,802	\$ 741,802	\$ 665,000

Project Name		Adopted FY 2006	Amended FY 2006	Adopted FY 2007
<u>Housing Opportunities for Persons with AIDS</u>				
1 AIDS Housing Project	Fan Free	\$ 181,822	\$ 231,822	\$ 388,445
2 Bliley Manor Stratford House	VSH	163,000	163,000	163,000
3 Comprehensive Housing Assistance	H.O.M.E	311,980	311,980	10,000
4 HOPWA Data Management	VCU	17,000	17,000	17,000
5 HOPWA Finance Monitoring	Finance	5,000	5,000	5,000
6 HOPWA Program Administration	DCD	13,000	13,000	13,000
7 HOPWA Rental Assistance	WBCH	-	-	68,555
TOTAL HOPWA BUDGET		\$ 691,802	\$ 741,802	\$ 665,000

SPECIAL FUNDS

ECONOMIC DEVELOPMENT

BROWNFIELD REVOLVING LOAN FUND (Fund 233)

The Brownfields Pilot Project was funded by a grant from the U.S. Environmental Protection Agency (EPA) Region III. The objective of the project is to identify effective means of reclaiming and recycling older "brownfields" industrial sites in selected areas of the City, transforming them into viable, marketable, attractive development sites. This fund utilizes a \$350,000 grant from the EPA for the purpose of providing revolving loans to remediate existing Brownfields sites in the City.

Funding Period: **March 1, 2000 - May 31, 2004**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 8,822	\$ -	\$ -	\$ -

BROWNFIELDS PILOT AND SITE ASSESSMENT PROJECT (Fund 238 Org. 9401 & 9103)

The federal grant was awarded from the Environmental Protection Agency (EPA) for the site and toxic assessment of vacant and underutilized commercial and industrial properties (Brownfield).

Funding Period: **October 2004 – October 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 8,572	\$ 300,000	\$ 100,000	\$ 390,000

SPECIAL FUNDS

ECONOMIC DEVELOPMENT

INDUSTRIAL DEVELOPMENT AUTHORITY (Fund 239)

The Industrial Development Authority (IDA) subsidy to the City is to provide the payroll for the Executive Manager of the Advantech building of the IDA.

Funding Period: **July 1, 2004 – June 30, 2007**

Source of Funding: **IDA Subsidy**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 94,316	\$ 97,300	\$ 98,468	\$ -

17TH STREET FARMERS MARKET (Fund 560)

Funds provided in the 17th Street Farmers Market Special Fund Budget assist in supporting marketing initiatives and special programs of the Farmers Market.

Funding Period:

Source of Funding:

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 40,967	\$ 35,000	\$ 35,000	\$ 35,000

SPECIAL FUNDS

ECONOMIC DEVELOPMENT

GOVERNOR'S OPPORTUNITY FUND (Fund 597)

The purpose of this grant is to assist the City of Richmond with the expansion of Philip Morris USA. The Philip Morris facility is extremely important to both the Commonwealth and the City.

Funding Period:

Source of Funding:

Amount of in-kind or cash match required:

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 2,000,000	\$ -	\$ -	\$ -

VOR Marketing Grant (Fund 283)

The Purpose of this grant is to develop templates and produce marketing materials for the City of Richmond Department of Economic Development initiatives.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **State and Local**

Amount of in-kind or cash match required: **\$5,000**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 15,000

SPECIAL FUNDS

ECONOMIC DEVELOPMENT

Section 108 - Loan Program (NEW)

This project will enhance the economic vitality of Richmond's business community by providing loans for any and/or all of the allowable Section 108 activities. This program will benefit up to five (5) businesses.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required:

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 20,000,000

SPECIAL FUNDS

FINANCE

Downtown Special Assessment (Fund 236)

The Downtown Special Assessment Fund raises funds from owners of real property in the Downtown area to support the activities of Downtown Richmond, Inc., in the promotion and development of downtown commerce.

Funding Period: **July 1, 2006 -June 30, 2007**

Source of Funding: **Special Tax Assessments**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 732,892	\$ 875,000	\$ 925,000	\$ 925,000

Riverfront Special Assessment for DPW (Fund 223)

This fund accounts for the special assessment tax for improvements along the riverfront.

Funding Period: **July 1, 2006 -June 30, 2007**

Source of Funding: **Special Tax Assessment**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 263,047	\$ 250,000	\$ 275,000	\$ 300,000

SPECIAL FUNDS

FINANCE

Richmond Centre Expansion (Fund 224)

This special fund was established for the Richmond Centre Expansion. The 8% lodging tax is being transferred to the Richmond Centre Authority (GRCCA).

Funding Period: **July 1, 2006 -June 30, 2007**

Source of Funding: **Lodging Tax**

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 4,578,302	\$ 6,450,000	\$ 7,000,000	\$ -

Prepared Meal Tax Fund for the Performing Arts Center (Fund 222)

This special fund was established to support the Performing Art Center. An additional 1% tax on prepared food was authorized by City Council to be transferred in support of the Performing Arts Center.

Funding Period: **July 1, 2006 -June 30, 2007**

Source of Funding: **Prepared Food Taxes**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 89,443	\$ 3,150,000	\$ 3,200,000	\$ 4,950,000

SPECIAL FUNDS

FINANCE

Community Development Authority (Fund 280)

This fund accounts for the special assessment tax for CDA improvements in downtown Richmond.

Funding Period: **July 1, 2006 -June 30, 2007**

Source of Funding: **Special Tax Assessment**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 375,000	\$ 510,000	\$ 510,000

SPECIAL FUNDS

FIRE AND EMERGENCY SERVICES

STATE FIRE PROGRAMS (FUND 375)

The Commonwealth of Virginia provides funds to localities providing fire service operation to be used for the improvement of volunteer and career fire service. Funds shall be used solely for the purposes of training volunteer or career firefighting personnel, funding fire prevention and public safety education programs; constructing, improving and expanding regional or local fire service training facilities; purchasing emergency medical care and equipment for fire personnel; payment of personnel costs related to fire and medical training for fire personnel; purchasing personal protective equipment, and other equipment and supplies.

Funding Period: **July 1, 2006 -June 30, 2007**

Source of Funding: **Federal pass-through**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 147,341	\$ 389,521	\$ 389,521	\$ 575,000

TWO LIFE (FUND 385)

The Two-for-Life Funds are collected pursuant to Section 46.2-694, Code of Virginia, and shall be used only for emergency medical services. Such funds shall be in addition to any local appropriations and therefore can not be used to supplant local funds. The Two-for-Life monies are generated as a result of charges collected at the time of registration of each passenger vehicle, pickup, and panel truck in the Commonwealth.

Granted yearly, this fund is largely used for distribution to licensed, nonprofit emergency medical and rescue squads. Specifically, the West End and Forest View Volunteer Rescue Squads. West End Rescue Squad, and Forest View Volunteer Rescue receive \$25,000.00 annually, of the allocated Two For Life Funds, to purchase equipment.

Funding Period: **Grant Closed June 30, 2006**

Source of Funding: **Federal pass-through**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 149,313	\$ 70,000	\$ 70,000	\$ -

SPECIAL FUNDS

FIRE AND EMERGENCY SERVICES

FOUR LIFE (FUND 385)

The Two-for-Life Funds are collected pursuant to Section 46.2-694, Code of Virginia, and shall be used only for emergency medical services. Such funds shall be in addition to any local appropriations and therefore can not be used to supplant local funds. The Two-for-Life monies are generated as a result of charges collected at the time of registration of each passenger vehicle, pickup, and panel truck in the Commonwealth.

Granted yearly, this fund is largely used for distribution to licensed, nonprofit emergency medical and rescue squads. Specifically, the West End and Forest View Volunteer Rescue Squads. West End Rescue Squad, and Forest View Volunteer Rescue receive \$30,000.00 annually, of the allocated Two For Life Funds, to purchase equipment.

Funding Period: July 1, 2006 - **June 30, 2007**

Source of Funding: **Federal pass-through**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	160,000

SPECIAL FUNDS

FIRE AND EMERGENCY SERVICES

ASSISTANCE TO FIREFIGHTERS (382)

Federal Grant to install vehicle exhaust abatement equipment in all 20 of the City's fire stations and the City's Fire Training Academy facility. Although the City of Richmond provides its fire and rescue personnel with the vitally needed Personal Protective Equipment in all aspects of emergency response, a health and safety hazard not addressed is the hazard related to regular exposure to diesel exhaust fumes within the City's fire stations. The equipment will allow the Department to eliminate hazardous exposure to diesel exhaust and associated health risks among fire personnel as well as citizens who visit the city's fire facilities.

Funding Period: **July 1, 2005-June 30, 2006**

Source of Funding: **Federal pass-through**

Amount of in-kind or cash match required: **284,850**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ 949,500	\$ -	\$ -

METROPOLITAN MEDICAL RESPONSE SYSTEM (MMRS) (376)

The United States Public Health Service, Department of Health and Human Services, is charged with assisting Richmond to plan, develop, purchase special pharmaceuticals, initiate the equipment and identify the training requirements. The MMRS is the principal resource in responding to the health and medical consequences of a nuclear, biological, chemical radiological, and/or explosive Weapon of Mass Destruction (WMD) event. The City of Richmond has the leadership role in developing and implementing a regional MMRS.

Funding Period: **Grant Closed June 30, 2006**

Source of Funding: **U.S. Department of Health and Human Services**

Amount of in-kind or cash match required: **0**

The Metropolitan Medical Response System (MMRS) has been allocated to spend a total of \$880,000 from Fiscal Years 2002 through Fiscal Year ending 2005. Due to an oversight, these totals are not reflected in the supporting summary schedules reported under the Fund Summaries tab in this document. Subsequent printings will contain updated summaries.

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 76,873	\$ -	\$ -	\$ 120,000

SPECIAL FUNDS

FIRE AND EMERGENCY SERVICES

Nunn-Lugar (379)

Nunn-Lugar grant is a program for the purpose of procuring training equipment required to respond to a weapons of mass destruction incident.

Funding Period: **Grant Closed in FY2005**

Source of Funding: **Federal/State Pass-thru**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 229,717	\$ -	\$ -	\$ -

Fire Safety and Prevention Program (NEW)

The United States Department of Homeland Security, Office of Grants and Training Preparedness directorate "Fire Safety and Prevention Program" to 1)train 69 company officers and Fire Inspectors and 2)develop a best practices fire prevention and safety program. Funding will be used for personnel, project equipment, training tuition, and vehicle expenses.

Funding Period: **July 1, 2006- June 2007**

Source of Funding: **Federal/State Pass-thru**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 512,513

SPECIAL FUNDS

GENERAL SERVICES

Vending (Fund 285 & 286)

These funds are derived from vending machine sales.

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 5,466	\$ -	\$ -	\$ -

SPECIAL FUNDS

OFFICE OF THE DEPUTY CAO FOR HUMAN SERVICES

Richmond AmeriCorps Program (ACES) Grant Fund (535)

The goal of the Americorps Program is to activate three integrated Corps of volunteer leaders that will serve to: increase employment opportunities for youth; increase the stock of affordable housing; and enhance existing public safety initiatives to help create a revitalized, safe and economically throughout the Richmond community. The cash match is 18%.

Funding Period: **October 11, 2006 through September 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **\$99,782**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 306,274	\$ 449,975	\$ 449,975	\$ 350,047

Various Contributions and Donations (538)

The Human Services Commission assists in determining the priority of providing services for Richmond's special populations. Namely the Elderly and Disabled, Concerns for Women, Men and Youth to promote wholesome development. The funds will be used to enhance the daily operation of the committees.

Funding Period: **July 1, 2006 through June 30, 2007**

Source of Funding: **Donations**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 5,790	\$ 25,000	\$ 25,000	\$ 25,000

SPECIAL FUNDS

OFFICE OF THE DEPUTY CAO FOR HUMAN SERVICES

Richmond Disability Services Board (539)

The Human Services Commission serves as the Disability Board for the State of Virginia to serve the City of Richmond disability population. The \$7,750 grant agreement is authorized under the Disability Services Board Administrative Fund through an appropriation from the 2000 General Assembly to the Virginia Department of Rehabilitative Services for Disability Services Board to supplement staff salary.

Funding Period: **June 1, 2006 through May 31, 2007**

Source of Funding: **State**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 7,785	\$ 7,750	\$ 7,750	\$ 7,750

SPECIAL FUNDS

JUDICIARY

Richmond Commonwealth's Attorney's Office- Asset Forfeiture (Fund 251)

This fund was established to permit the Richmond Commonwealth Attorney's Office to participate in the Department of Criminal Justice Services' program to share assets seized as a result of investigations of drug related crimes. Funds are distributed on a percentage basis to local or state agencies participating in the investigations.

Funding Period: **July 1, 2006-June 30, 2007**

Source of Funding: **State**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 23,787	\$ 133,200	\$ 142,600	\$ 142,600

Richmond Commonwealth's Attorney's Office-Victim Witness (Fund 252)

Since 1989 , the Department of Criminal Justice Services has awarded the Richmond Commonwealth Attorney's Office a grant to promote the sensitive treatment of victims and witnesses to crime. The Victim Witness Grant also assist victims and witnesses in dealing with the criminal justice system, while improving the efficiency of the criminal justice process to increase the number of successful prosecutions.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **State**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 398,602	\$ 528,395	\$ 479,813	\$ 479,813

SPECIAL FUNDS

JUDICIARY

Domestic Violence-V-Stop (Fund 519)

This is a federally funded program administered by the Virginia Department of Criminal Justice to the Richmond Commonwealth Attorney's Office to develop, implement, and expand the services to female domestic violence and stalking victims at the Domestic Relations Court. This grant resulted in a partnership between the Richmond Police Department, the Commonwealth Attorney's Office, and Victim Witness Services in order to increase the safety of victims and their children, and provide the support necessary for victims of domestic violence.

Funding Period: **Jan 2005-Dec 31, 2006/Jan 2006- Dec 31, 2007**

Source of Funding: **State**

Amount of in-kind or cash match required: **\$13,922**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 62,205	\$ 117,503	\$ 119,556	\$ 55,000

Community Corrections (Fund 240)

Funds administered by the Virginia Department of Criminal Justice Services pursuant to the Community Corrections and Pre-trial Services Act. Funds contractually support the supervision of adult offenders released from jail prior to the trial, local probation substance abuse counseling and community service.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **State**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 749,769	\$ 858,857	\$ 858,857	\$ -

SPECIAL FUNDS

JUDICIARY

Virginia Drug Courts Program/Adult Drug Treatment Court (Fund 343)

Federal funds administered by the Executive Secretary of the State Supreme Court. Funds support program coordinator, secretary, probation officer, and clinician for adult Drug Court.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Federal 50% & State 50%**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 224,119	\$ 232,000	\$ 232,000	\$ 232,000

Project Exile (Fund 520)

The purpose of this Project Exile is to increase the conviction rate of criminals that use illegal guns to commit a crime by aggressively prosecuting criminals in the City of Richmond.

Funding Period: **July 1, 2006-June 30, 2007**

Source of Funding: **General Fund**

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2006	FY2007
Total Available for Expenditures	\$ 207,961	\$ 269,494	\$ 260,676	\$ 260,676

SPECIAL FUNDS

JUDICIARY

Project Safe Neighborhood (PSN) (Fund 522)

This program was funded for four years by the U. S. Department of Justice with a provision that the program be picked-up by the locality after the grant period ends. This program provides funding for four prosecutors who are dedicated to prosecution of firearm related crime cases and other violations of gun statues.

Funding Period: **July 1, 2006-June 30, 2007**

Source of Funding: **General Fund**

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 198,197	\$ 262,640	\$ 229,952	\$ 229,952

Project Sentry (Fund 523)

This purpose of Project Sentry is to increase the conviction rate of juveniles who violate federal and state firearms laws through better coordinated efforts to identify and appropriately prosecute, and punish juveniles who violate federal and state firearms laws.

Funding Period: **July 1, 2005-June 30, 2006**

Source of Funding: **General Fund**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 152,246	\$ 212,376	\$ 218,748	\$ 218,748

SPECIAL FUNDS

JUDICIARY

Courts Law Library (Fund 241)

The Law Library account was established to make payments for the acquisition of law books and periodicals, compensate staff who maintain the collection of legal materials and assist the public in the use of the library, and cover the cost of other operating expenditures.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Fees**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 183,596	\$ 716,647	\$ 742,595	\$ -

Special Assessment-Courthouse Maintenance (Fund 243)

This fund is supported by a \$2 fee assessed on each case in General District Court, Circuit Court, and Juvenile and Domestic Relations Court. The fees collected are intended to help defray costs for renovations, utilities, maintenance, and construction of courthouses.

Funding Period: **July 1 - June 30 of each year**

Source of Funding: **Fines and Fees**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 221,177	\$ 504,381	\$ 404,381	\$ 404,381

SPECIAL FUNDS

JUDICIARY

Technology Trust Fund (Fund 246)

The technology trust fund is funded via a user fee primarily on land records. The fee is processed through the State of Virginia. The State Compensation Board is the entity that approves plans submitted by each Circuit Court Clerk's Office for updating land records and is also the entity that holds the trust fund money. The locality "fronts" the funds to pay the vendors with the Compensation Board refunding to the locality the dollars expended.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **State Compensation Board**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 243,070	\$ 60,000	\$ -	\$ 200,000

SPECIAL FUNDS

JUSTICE SERVICES

Juvenile Detention Home - USDA (Fund 260)

This United States Department of Agriculture fund provides for the purchase of food, food service equipment, and salary subsidies for food service workers. The fund represents financial assistance from the State Department of Juvenile Justice to the Detention Home.

Funding Period: July 1, 2006 - June 30, 2007

Source of Funding: **Federal**

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 78,521	\$ 92,000	\$ 92,000	\$ 92,000

Juvenile Detention Home - Vending Machines (Fund 262)

These funds are derived from vending machine sales.

Funding Period: July 1, 2005 - June 30, 2006

Source of Funding: **Contributions**

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 54	\$ -	\$ -	\$ -

SPECIAL FUNDS

JUSTICE SERVICES

Title IV E Revenue Maximization Project (Fund 470)

Title IV E is a federal reimbursement program through the City Department of Social Services for services provided to prevent out of home placement of eligible clients. Juvenile Justice Services is a participating agency in the revenue maximization project and in the first year of participation was cautious in expending funds. The Department of Juvenile Justice Services fully intends to use Title IV E funding to support full program initiatives on aftercare and follow-up services in FY04 and FY05 once a predictable level of reimbursement has been established.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 564,100	\$ 163,972	\$ 400,000

Juvenile Accountability Incentive Block Grant (Fund 514)

This is a federally funded program administered by the Virginia Department of Criminal Justice Services on a calendar year basis. These funds are used in support of information sharing and a case management system for delinquent youth. There is a 10% cash match required.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **\$14,937**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 116,895	\$ 155,132	\$ 108,618	\$ 35,167

SPECIAL FUNDS

JUSTICE SERVICES

Young Offender Grant Initiative (Fund 526)

This is a federally funded program administered by the Virginia Department of Criminal Justice Services to serve youthful offenders under the age of 14. There is a 50% cash match the second year of the biennium and a 75% cash match the second year which is the fifth year of the grant.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 121,059	\$ 18,750	\$ -	\$ -

Strengthening Families Program (Fund 529)

This is a TITLE V prevention program administered by the Virginia Department of Criminal Justice Services. The program provides training for parents and children under ten on communication skills and limit setting. Requires a 25% for each of the four years of funding.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **\$27,351**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 58,734	\$ 45,989	\$ -	\$ -

SPECIAL FUNDS

JUSTICE SERVICES

Drug Court IVE (Fund 524)

The 13th District CSU participates in the state Title IVE revenue maximization project uses a portion of of their allocation to purchase community monitoring and supervsion for youth placed in the Juvenile Drug Court Program.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **State**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 27,480	\$ 58,766	\$ 47,766	\$ 28,407

Drug Court Byrne/Juvenile (342)

Federal funds administered by the Executive Secretary of the State Supreme Court. Funds support two contractually employed RBHA clincians, clerical support, drug testing equipment and program supplies for Juvenile Drug Court.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 133,806	\$ 133,000	\$ 133,000	\$ 133,000

SPECIAL FUNDS

JUSTICE SERVICES

Drug Court Enhancement Grant (Fund 595)

Two year funding from the Bureau of Justice Assistance for enhancements to the Juvenile Drug Court program. Funds support the coordinator, part-time educator, and educational materials.

Funding Period: **September 1, 2003 - August 31, 2005**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 90,766	\$ 72,327	\$ -	\$ -

The Lipman Foundation (Fund 596)

Private foundation funds incentives, educational trips, and graduation presents for Juvenile Drug Court participants.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Private**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 5,843	\$ 54,463	\$ 57,463	\$ 59,463

SPECIAL FUNDS

JUSTICE SERVICES

Community Corrections Supervision Fees (240)

Court ordered funds collected for adult offenders served in Pre-trial and local probation.

Funds collected are used to support court-ordered substance abuse, and anger management services.

Funding Period: July 1, 2005 - June 30, 2006

Source of Funding: Private

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 21,422	\$ 93,690	\$ 93,690	\$ 93,690

Truancy Intervention Project (564)

Title V funding administered by the Virginia Department of criminal Justice Services. Four year grant supports a pilot to intervene with middle school truants. Funds specifically support a school social worker, court case manager, treatment services and a designated prosecutor working with Albert Hill Middle school truants.

Funding Period: July 1, 2006 - June 30, 2007

Source of Funding: Federal

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 28,350	\$ 99,706	\$ 99,706	\$ 74,780

SPECIAL FUNDS

JUSTICE SERVICES

Community Corrections (Fund 240)

Funds administered by the Virginia Department of Criminal Justice Services pursuant to the Community Corrections and Pre-trial Services Act. Funds contractually support the supervision of adult offenders released from jail prior to the trial, local probation substance abuse counseling and community service.

Funding Period: July 1, 2005 - June 30, 2006 (Funding transferred from Judiciary in FY2007)

Source of Funding: State

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 932,422

Crime Analysis and Criminal Justice System Improvements (Fund 527)

Funds administered by the Virginia Department of Criminal Justice Services. Program improves the juvenile crime analysis capabilities by conducting design modifications to an existing interagency SQL database, the procurement of data analysis software, training, and support to implement necessary design/reporting functions.

There is a required 25% cash match.

Funding Period: July 1, 2005 - June 30, 2006

Source of Funding: Federal

Amount of in-kind or cash match required: \$17,938

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 12,918	\$ -	\$ -	\$ -

SPECIAL FUNDS

JUSTICE SERVICES

One-Stop Resource Office - GRIP (Fund 550)

Federal funds administered by the Office of the Attorney General on behalf of the Virginia Department of Justice Services for the purpose of establishing a Center to provide gang reduction and prevention services. Funds support a Program Manager, Resource Officer, and program supplies.

Funding Period: **September 2, 2005 - September 1, 2006**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 92,500

Community Day - GRIP (Fund 550)

Federal funds administered by the Office of the Attorney General on behalf of the Virginia Department of Justice Services for the purpose of funding a Community Day which highlighted the beginning of the City's efforts to reduce gang activity and inform citizens of prevention programs.

Funding Period: **September 2, 2005 - September 1, 2006**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 4,000

SPECIAL FUNDS

JUSTICE SERVICES

Intervention Team - GRIP (Fund 550)

Federal funds administered by Office of the Attorney General on behalf of the Virginia Department of Justice Services. The intervention team program contact and recruit youth to participate in gang reduction and prevention programs. Funds support an Outreach Counselor position and program supplies

Funding Period: **September 2, 2005 - September 1, 2006**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 50,000

Offender Re-entry - GRIP (Fund 550)

Federal funds administered by Office of the Attorney General on behalf of the Virginia Department of Justice Services. Funds support a part-time Coordinator position and program supplies.

Funding Period: **October 11, 2005 - October 10, 2006**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 19,808

SPECIAL FUNDS

JUVENILE AND DOMESTIC RELATIONS COURT

Vending Machines (Fund 518)

This fund is derived from vending machine sales.

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 7,939	\$ -	\$ -	\$ -

SPECIAL FUNDS

LIBRARY

GIFTS TO THE LIBRARY (Fund 200)

This fund was established to accept miscellaneous donations from patrons and is used for the purchase of books, publications and equipment.

Funding Period: **Multi-year**

Source of Funding: **Private donations**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 67,849	\$ 75,000	\$ 75,000	\$ 75,000

LIBRARY STAFF ASSOCIATION (Fund 201 & 207)

These funds are derived from the vending machinery sales.

Funding Period: **Multi-year**

Source of Funding: **Vending machines**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 2,400	\$ 2,400	\$ 2,400

SPECIAL FUNDS

LIBRARY

FRIENDS OF THE LIBRARY (Fund 572)

This fund was established to accept donations for the purchase of books, publications and equipment.

Funding Period: **Multi-year**

Source of Funding: **Private contributions**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 14,802	\$ 75,000	\$ 75,000	\$ 75,000

LIBRARY FOUNDATION (Fund 571)

This fund was established to accept donations for the purchase of books, publications and equipment.

Funding Period: **Multi-year**

Source of Funding: **Private contributions**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 254,025	\$ 100,000	\$ 100,000	\$ 100,000

SPECIAL FUNDS

LIBRARY

Library Materials Recovery Fund (Fund NEW)

This fund was established to accept funds for the purchase of books, publications and equipment.

Funding Period: **Multi-year**

Source of Funding: **Private contributions**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 50,000	\$ 50,000	\$ 50,000

National Endowment for the Humanities (Fund 573)

This fund was established to accept funds for the purchase of publications, equipment and to help defray the costs for building renovations.

Funding Period: **July 2002 - June 2005**

Source of Funding: **NEH-federal grant**

Amount of in-kind or cash match required: **\$900,000 from a \$2.4M Literary Legacy Fundraising Campaign**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 89,855	\$ -	\$ -	\$ -

SPECIAL FUNDS

LIBRARY

CHILDCARE OUTREACH GRANT (Fund 208)

The purpose of this grant is to enhance the quality of hild day care services and to promote reading and literacy.

Funding Period: **Multi-year**

Source of Funding: **RDSS**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 51,662	\$ 125,000	\$ 125,000	\$ 125,000

Bill and Melinda Gates Foundation (Fund 570)

The purpose of this grant is to purchase public computers with software for students and other library patrons.

Funding Period: **Multi-year**

Source of Funding: **Gates Foundation**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 33,719	\$ -	\$ -	\$ -

SPECIAL FUNDS

LIBRARY

BELL ATLANTIC GRANT -Verizon-USF E-rate (Fund 209)

The purpose of this grant is to cover the costs related to electronic and telecommunication infrasture upgrades.

Funding Period: **Multi-year**

Source of Funding: **Verizon /Federal E-rate**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 37,890	\$ 125,000	\$ 125,000	\$ 125,000

Books-A-Live On Channel 45 (Fund 575)

The purpose of this grant is to establish the Books-A-Live program on the Library's cable channel 45 to encourage reading and literacy.

Funding Period: **October 2004 - August 2005**

Source of Funding: **United Way-Success by Six**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	9,785	-	-	-

SPECIAL FUNDS

LIBRARY

Phillip Morris Employee Community Fund (NEW)

The purpose of this grant is to provide funds to operate the after-school Homework Help Program at the branch libraries. Funding will be used for salaries, the purchase of books, publications and equipment, planning and mangement services, and the costs for programs and activities.

Funding Period: **Multi-year**

Source of Funding: **Grant Funds**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	-	-	-	75,000

Courts Law Library (Fund 241)

The Law Library account was established to make payments for the acquisition of law books and periodicals, compensate staff who maintain the collection of legal materials and assist the public in the use of the library, and cover the cost of other operating expenditures.

Funding Period: **July 1, 2006 - June 30, 2007 (Fund transferred from Judiciary in FY2007)**

Source of Funding: **Fees**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	649,579

SPECIAL FUNDS

NATURAL DISASTER SPECIAL FUNDS

Tropical Storm Gaston (599)

This special fund was set up as a result of Tropical Storm Gaston. Funds appropriated in this fund are estimated revenue from the Federal Emergency Management Agency (FEMA), the Virginia Department of Emergency Management (VDEM), Federal Highway Administration (FHWA), insurance proceeds and matching funds transferred from the General fund.

Funding Period: **July 1, 2005 - June 30, 2007**

Source of Funding: **FEMA, VDEM, FHWA, Insurance Proceeds and the FY2005 General Fund**

Amount of in-kind or cash match required: **\$1,500,000**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 2,637,472	\$ 8,462,578	\$ 1,630,932	\$ 1,630,932

SPECIAL FUNDS

OFFICE OF EMERGENCY MANAGEMENT

Emergency Management (588)

The Office of Emergency Management's mission is to plan, prepare for and mitigate emergencies; educate the public on preparedness; coordinate and support responses to and recovery from emergencies; collect and disseminate critical information; and seek and obtain funding and other aid in support of the overall preparedness of the City of Richmond.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Federal/State/Local**

Amount of in-kind or cash match required: **0**

	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 717,318	\$ -	\$ -	\$ 750,000

SPECIAL FUNDS

PARKS, RECREATION, AND COMMUNITY FACILITIES

Sports and Athletic (Fund 405)

Funds are donated by community athletic groups and individuals to cover the costs of youth insurance and physicals, which are required for youth to participate in City sponsored athletics. These funds also cover athletic awards.

Funding Period: **July 1, 2005 – June 30, 2007**

Source of Funding: **Donors**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ (2,999)	\$ 59,346	\$ 10,000	\$ 10,000

James River Park (Fund 406)

Funds are donated for the support and improvement of the James River Park System.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Donors**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ 4,000	\$ 4,000	\$ 4,000

SPECIAL FUNDS

PARKS, RECREATION, AND COMMUNITY FACILITIES

Dogwood Dell Improvements (Fund 409)

Funds are provided by the Carillon Civic Association and by private citizens to be used for improvements to the Dogwood Dell Amphitheater.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Donors**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ 5,000	\$ 5,000	\$ 5,000

Recreation Centers (Fund 416)

This fund is a percentage of funds spent in vending machines located in Parks, Recreation, and Community Facilities throughout the City, with the number of machines varies per facility. The funds are used for the benefit of the employees in the department. Due to policy changes, these funds will become part of the City General Fund.

Funding Period: **July 1, 2004 – June 30, 2005**

Source of Funding: **Vending Machine Purchasers**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 3,000	\$ -	\$ -	

SPECIAL FUNDS

PARKS, RECREATION, AND COMMUNITY FACILITIES

Carillon Renovation Fund (Fund 425)

Funds are collected from events held at the Carillon facility and grounds to be used for improvements to the Carillon building and surrounding grounds.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Facility Rental Fees**

Amount of in-kind or cash match required: **0**

		Actual		Adopted		Approved		Adopted
	\$	FY2005	\$	FY2006	\$	FY2007	\$	FY2007
Total Available for Expenditures	\$	39,196	\$	90,000	\$	90,000	\$	140,804

Swim / Water / Adult Sustaining Swimming Classes (Fund 431)

These funds are used for registration of swim teams in various meets, equipment and music for water aerobics, and material used for water sports and exercise. There are also funds collected for fee-based classes that are used for the instructor's fee (70%) and to defray any expenses to the department (30%).

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Program Fees**

Amount of in-kind or cash match required: **0**

		Actual		Adopted		Approved		Adopted
	\$	FY2005	\$	FY2006	\$	FY2007	\$	FY2007
Total Available for Expenditures	\$	34,084	\$	70,000	\$	70,000	\$	105,916

SPECIAL FUNDS

PARKS, RECREATION, AND COMMUNITY FACILITIES

Camps (Fund 433)

These are funds collected to defray cost of the department for providing camps with comprehensive environments and recreational programs for youth in designated areas.

Funding Period: **July 1, 2006 – June 30, 2007**

Source of Funding: **Program Fees & Donations**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 17,962	\$ 100,000	\$ 100,000	\$ 182,038

Fee-based Activities (434)

Donations and fees collected for activities, classes, and events provided by the Department of Parks, Recreation, and Community Facilities. Includes funds donated by tournament or event sponsors for events, activities, & services and funds for fee-based adult classes. Of the class funds collected, 70% pays the instructor fee and 30% is used to defray any expenses to the department.

Funding Period: **July 1, 2005 – June 30, 2006**

Source of Funding: **Program Fees & Donations**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 355,526	\$ 475,000	\$ 475,000	\$ 519,474

SPECIAL FUNDS

PARKS, RECREATION, AND COMMUNITY FACILITIES

City's Annual Youth-Adult Golf Tournament (438)

Funds from City-sponsored golf tournament to support the City's youth golf teams and activities.

Funding Period: **July 1, 2005 – June 30, 2006**

Source of Funding: **Program Fees & Donations**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 82,205	\$ 300,000	\$ 300,000	\$ -

Summer Food Program (Fund 439)

This is a federally funded program established to provide a nutritious meal to eligible youths during the summer.

Funding Period: **October 1, 2006 – September 30, 2007**

Source of Funding: **Federal Grant**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 749,366	\$ 1,800,000	\$ 1,800,000	\$ 2,750,634

SPECIAL FUNDS

PARKS, RECREATION, AND COMMUNITY FACILITIES

After School Evening Meal Program (440)

This is a federally funded program established to provide a nutritious meal to eligible youth during after school hours.

Funding Period: **October 1, 2006 – September 30, 2007**

Source of Funding: **USDA**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 182,955	\$ 700,000	\$ 700,000	\$ 1,117,045

After School Program (441)

Funds from the Virginia Department of Social Services provide staff for the After School Program, which is designed to promote success in reading, enhance Standards of Learning Scores and promote positive character development.

Funding Period: **July 1, 2004 – June 30, 2005**

Source of Funding: **Virginia Department of Social Services**

Amount of in-kind or cash match required: **\$8,721**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 21,291	\$ -	\$ -	-

SPECIAL FUNDS

POLICE

Federal Asset Forfeiture (Fund 351)

This fund was established to permit the Department of Police to participate in the United States Department of Justice Program to share assets seized as a result of investigations of drug related crimes. Funds are distributed on a percentage basis to the Department of Police, federal law enforcement, and any other local or state agencies participating in the investigations.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **US Department of Justice**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 75,000	\$ 100,000	\$ 100,000

State Asset Forfeiture (Fund 353)

This fund was established to permit the Department of Police to participate in the Virginia Department of Criminal Justice Services Program to share assets seized as a result of investigations of drug related crimes. Funds are distributed on a percentage basis to the Department of Police and any other local or state agencies participating in the investigations.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Virginia Department of Criminal Justice**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 611,248	\$ 510,000	\$ 260,000	\$ 260,000

SPECIAL FUNDS

POLICE

Weed and Seed (Fund 365)

The U.S. Department of Justice Services awarded grant funds to support overtime and provide additional law enforcement equipment for the Police Department to interact with citizens, while increasing personal contact and visibility in the Weed and Seed Target areas (Whitcomb Court, Gilpin Court and Blackwell).

Funding Period: **July 1, 2006 - August 31, 2006**

Source of Funding: **Virginia Department of Criminal Justice**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 75,191	\$ -	\$ -	\$ 15,000

Occupant Safety Information Program (Fund 491)

The Virginia Department of Motor Vehicles awarded grant funds to conduct community awareness programs with local groups focusing on seatbelt violations. The grant funds will also be used to identify major daycare centers to provide parents with educational material on child safety seats.

Funding Period: **Grant Closed FY2006**

Source of Funding: **Virginia Department of Motor Vehicles**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 3,603	\$ -	\$ -	\$ -

SPECIAL FUNDS

POLICE

Local Law Enforcement Block Grant (Fund 493)

The U.S. Department of Justice Services, Bureau of Justice Assistance awarded grant funds to underwrite projects designed to reduce crime and improve public safety.

Funding Period: **October 31, 2004 - October 30 2006**

Source of Funding: **US Department of Justice**

Amount of in-kind or cash match required: **\$20,153**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 762,600	\$ 100,665	\$ -	\$ 25,500

DUI/DUID Enforcement, Bicycle Enforcement, Motorcycle Safety, Pedestrian Safety (Fund 494)

The Virginia Department of Motor Vehicles awarded grant funds to support training and overtime for Enforcement to Reduce DUI/DUID, Bicycle Patrol Initiated Enforcement, Motorcycle Safety and Pedestrian Safety.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Virginia Department of Motor Vehicles**

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 1,847	\$ 25,000	\$ 30,000	\$ 90,000

SPECIAL FUNDS

POLICE

Bulletproof Vest Program (Fund 507)

The United States Department of Justice Services awarded funds in support of the Bulletproof Vest Partnership Grant. The Richmond Police Department is collaborating with the Richmond Sheriff's Department to purchase bulletproof vests for both departments. The new vests will provide additional protection to law enforcement personnel.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **US Department of Justice**

Amount of in-kind or cash match required:

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 17,348	\$ 11,432	\$ -	\$ 79,943

Emergency Communication (Fund 510)

The purpose of this fund is to collect revenues earmarked for the installation and ongoing maintenance and certain personnel costs associated with the Enhanced 911 System. In FY2001, the City of Richmond Ordinance #2001-73-80 transferred the special revenue funds from the Department of Public Works to the Department of Police to offset the costs associated with the Emergency Communication operations (E-911).

Ordinance #94-76-107 provides for a \$2.00 surcharge on each monthly residential telephone bill to support E-911. There are approximately 170,000 phone lines being billed (not counting businesses). As provided by state law, this charge can only be used for certain capital, installation, maintenance, and personnel costs of the Enhanced 911 Telephone Service and other ancillary control central communications equipment.

In FY99, this charge was increased by \$1.00 (ordinance 98-84-164 adopted May 26, 1998 and effective July 1, 1998). This portion of the revenue will be budgeted to the 800MHZ account in the Department of Public Works Emergency Telephone Service Special Fund budget.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Residential Surcharge Fees**

Amount of in-kind or cash match required:

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 3,837,496	\$ 3,503,006	\$ 3,503,006	\$ 3,564,289

SPECIAL FUNDS

POLICE

Justice Assistance Grant (Fund 454)

The Edward Byrne Memorial Justice Assistance Grant Program (JAG) allows states, tribes, and local governments to support a broad range of activities to prevent and control crime based on their own local needs and conditions. Grant funds can be used for state and local initiatives, technical assistance, training, personnel, equipment, supplies, contractual support, and information systems for criminal justice for any one or more of the following purpose areas: 1)law enforcement programs; 2)prosecution and court programs; 3)prevention and education programs; 4)corrections and community corrections programs; 5)drug treatment programs; and 6)planning, evaluation, and technology improvement programs. Funding was appropriated to support the Richmond Adult Drug Court and the Richmond Police Department for the purpose of providing equipment and technology.

Funding Period: **October 1, 2004 – September 30, 2008**

Source of Funding: **United States Department of Justice, Edward Byrne Memorial Justice Assistance Grant**

Amount of in-kind or cash match required: **\$0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 296,000

Asset Forfeiture Interest (Fund 583)

The Asset Forfeiture Interest funding is interest earned from forfeited cash that will be used to further the training and equipment needs of technical units and increase their overall tactical effectiveness.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Interest Income**

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 12,000	\$ 14,000	\$ 10,800

SPECIAL FUNDS

POLICE

Violence Against Women (Fund 586)

The United States Department of Justice, Office of Justice Programs for the Grants to Encourage Arrest Policies and Enforcement of Protection Orders Program awarded this two-year grant. The grant funds will allow the Richmond Police Department to provide increased services to victims and families of domestic violence.

Funding Period: **July 1, 2006 - August 31, 2006**

Source of Funding: **US Department of Justice**

Amount of in-kind or cash match required: **\$0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 83,788	\$ -	\$ -	\$ 275,000

Gangs In Virginia (Fund 455)

The Virginia Department of Criminal Justice Services awarded the Richmond Police Department to facilitate a community wide gang intervention program that will center on four distinct strategies. They are 1)Reduction 2)Intervention 3)Diversion and 4)Education. RPD will partner with community resources to implement the various strategies. The partners will include the Richmond Public Schools, Boys and Girls Clubs of Metro Richmond, the Office of Attorney General, Police Activities Leagues and the City of Richmond Department of Public Works.

Funding Period: **July 1, 2005 – December 31, 2006**

Source of Funding: **Virginia Department of Criminal Justice Services**

Amount of in-kind or cash match required: **\$0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 90,000

SPECIAL FUNDS

POLICE

Project Safe Neighborhoods Research Partner/Crime Analyst Program (590)

The United States Department of Justice, Bureau of Justice Assistance, for the Project Safe Neighborhood Research/Crime Analyst Program. This three-year grant will allow the Richmond Police Department to provide statewide analysis of firearm-related violent crime for the Commonwealth of Virginia.

Funding Period: **Grant Closed FY2006**

Source of Funding: **US Department of Justice**

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 47,129	\$ -	\$ -	\$ -

COPS Universal Hiring Program (Fund 592)

The United States Department of Justice Office of Community Oriented Policing Services provides funding for Richmond Police Department to hire seven additional officers and police supplies and equipment. These officers are dedicated to daily police operations. Officers will complete all academy requirements and receive training on community policing concepts to enhance their law enforcement capabilities.

Funding Period: **September 1, 2003 - August 31, 2006**

Source of Funding: **US Department of Justice**

Amount of in-kind or cash match required: **Year 1: 25%; Year 2: 50%; Year 3: 75%; Year 4: 100%**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 73,914	\$ 525,000	\$ -	\$ 331,000

SPECIAL FUNDS

POLICE

Value Based Initiative Project (Fund 589)

Provides funding to encourage the participation of the faith community to reduce crime in the City.

Funding Period: **Grant Closed FY2006**

Source of Funding: **US Department of Justice**

Amount of in-kind or cash match required: **\$0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 165,634	\$ -	\$ -	-

Richmond Gang Reduction & Intervention Program (GRIP) (Fund 455)

The Office of the Attorney General's Richmond Gang Reduction and Intervention Program (GRIP) is funded through a grant from the U.S. Department of Justice, Office of Justice Programs, Office of Juvenile Justice and Delinquency Prevention. The purpose of the grant is to significantly reduce gang activity in targeted neighborhoods through the integration of local, state and federal resources. The program aims to incorporate state-of-the-art practices in prevention, intervention, and suppression with existing program activities and acquisition of resources to stabilize and build pro-social influences in the target community.

Funding Period: **September 1, 2005– October 1, 2006**

Source of Funding: **United States Department of Justice, Office of Juvenile and Delinquency Prevention**

Amount of in-kind or cash match required:

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	75,000

SPECIAL FUNDS

POLICE

COPS in Schools (Fund 503)

The City of Richmond was awarded funds by the United States Department of Justice, COPS Office for the 2004 COPS in Schools Grant. The grant funds will allow the Richmond Police Department to provide Five Vanquish Program Police Officers in the 10 Richmond Public Schools middle schools. Each police officer will provide services for two middle schools over the four year grant period.

Funding Period: **September 1, 2004 – August 31, 2007**

Source of Funding: **United States Department of Justice, COPS Office**

Amount of in-kind or cash match required: **\$733,160 & 100% in the fourth year**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 39,389	\$ 625,000	\$ 375,000	\$ 200,000

SPECIAL FUNDS

PUBLIC HEALTH

Richmond Healthy Start Initiative - (Fund 309)

This federal grant was awarded from the Department of Health and Human Services to provide educational, counseling, monitoring, and specialized services to pregnant women, and women of child bearing age, to reduce infant mortality in the City of Richmond.

Funding Period: **June 1, 2005 - May 31, 2006 (FY2007 - Fund transferred to Department of Social Services)**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 752,088	\$ 1,232,406	\$ 1,232,406	\$ -

WIC Linkage - (Fund 446)

This grant was awarded to increase the immunization rate among children 19-35 months old receiving WIC benefits.

Funding Period: **July 1, 2004 - June 30, 2005**

Source of Funding: **Private (United Way-Success By 6)**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 17,024	\$ -	\$ -	\$ -

SPECIAL FUNDS

PUBLIC HEALTH

Emerging Cities - (Fund 447)

This grant was designed to implement Case Findings in collaboration with the Arthur Ashe Program, Vernon J. Harris Community Health Center and Peer Advocates Coalition of Central Virginia.

Funding Period: **April 1 - March 31**

Source of Funding: **State(VCU)**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 33,751	\$ -	\$ -	-

Lead Hazard Control - (448)

This federal grant was awarded to increase comprehensive services that will include removal of lead-based hazards in privately owned low-income homes in the CDBG/NIB high-risk target areas, along with temporary relocation. Funding is also provided for lead hazard workers, inspectors, contractors, off-site blood lead screening, case management, data collection and analysis. "LEAD DUSTBUSTERS" will offer community education and awareness.

Funding Period: **July 1 - June 30**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 464,560	\$ -	\$ -	-

SPECIAL FUNDS

PUBLIC HEALTH

Childhood Lead Poisoning Prevention - (Fund 476)

The Childhood Lead Poisoning Prevention Program focus on screening, medical case management follow-ups, inspections, and community-based education programming for children six months to six years of age.

Community Development Block Grant (CDBG) is also used to fund related activities. CDBG funded staff are included in the position schedule below.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 110,930	\$ 196,322	\$ 196,322	\$ -

Partners in Prevention - (Fund 476)

This grant mission is to promote programs that will influence the reduction of non-marital births within the city.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **State**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 70,000	\$ 113,500	\$ 113,500	\$ -

SPECIAL FUNDS

PUBLIC HEALTH

Maternal and Child Health - (Fund 477)

This program promotes healthy pregnancy outcomes that reduce infant mortality and low birth weight.

This grant also supports the Resource Mothers Coordinator position.

Funding Period: July 1, 2005 - June 30, 2006

Source of Funding: Federal Pass Thru

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 199,414	\$ 266,000	\$ 266,000	\$ -

Women, Infants, and Children - (Fund 478)

This is a federal nutritional supplement and educational program to provide nutritional education and food supplements to pre-school children, pregnant women, and breastfeeding mothers who have dietary deficiencies.

It also includes a federal grant to provide information, support, and equipment to breastfeeding mothers.

Funding Period: July 1, 2005 - June 30, 2006

Source of Funding: Federal Pass Thru

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 595,499	\$ 625,000	\$ 625,000	\$ -

SPECIAL FUNDS

PUBLIC HEALTH

Family Planning - (Fund 479)

This federal grant provides birth control, medical services, and counseling to low-income women and adolescents.

Funding Period: **April 1, 2005 - March 30, 2006**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 196,711	\$ 235,000	\$ 235,000	\$ -

Resource Mothers Program - (Fund 480)

This federal grant provides mentoring to pregnant teenagers to promote healthy pregnancy outcomes, good parenting skills, and the social and economic recovery of the teenager.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 58,349	\$ 56,000	\$ 56,000	\$ -

SPECIAL FUNDS

PUBLIC HEALTH

Gems/Siblings - (Fund 480)

GEMS/Sibling group will work with families (primarily sisters of pregnant or parenting teens) on topics that include delaying sexual activity, relationship building, and teen pregnancy prevention.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 24,823	\$ 25,000	\$ 25,000	\$ -

SPECIAL FUNDS

PUBLIC HEALTH

Immunization Action Program - (Fund 481)

Federal funded grant from the Center for Disease Control (CDC), was awarded to increase immunization rates.

Funding Period: **January 1, 2005 - December 31, 2006**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 45,919	\$ 49,000	\$ 49,000	\$ -

Teen Pregnancy Prevention Program - (Fund 482)

This federal funded project has the mission of promoting programs that are abstinence-based. Program is designed to provide youth with information that will empower them to make knowledgeable decisions pertaining to sexual activities and promoting the practice to delay sexual activities during the teen years.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 110,677	\$ 110,000	\$ 110,000	\$ -

SPECIAL FUNDS

PUBLIC HEALTH

Hickory Hill - (Fund 485)

The Hickory Hill project was created to design strategies based on community assessment and key leader interviews to address gaps and barriers to cardiovascular health promotion using the Hickory Hills Community Center as the catalyst for the project. Partnerships are being established between Hickory Hill and community agencies to increase the physical activity level and heart healthy nutrition practices of younger African Americans and to increase utilization of the Center's program and facilities.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 52,531	\$ 79,000	\$ 79,000	\$ -

Healthy Marriage & Stable Families - (Fund 449)

This federal funded project has the mission of promoting programs that are abstinence-based.

Funding Period: **July 1, 2004 - June 30, 2005**

Source of Funding: **Federal Pass Thru**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 21,812	\$ -	\$ -	\$ -

SPECIAL FUNDS

PUBLIC UTILITIES

Vending (Funds 285 and 286)

These funds are derived from vending machine sales.

Funding Period: **Closed June 30, 2005**

Source of Funding: **Vending Machine Revenue**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 8,040	\$ -	\$ -	\$ -

SPECIAL FUNDS

PUBLIC WORKS

Vending Machines - Fleet Management (Fund 285)

These funds represent Fleet Management's vending machine commissions received and distributed by General Services from vending machines located at Parker Field and Hopkins Road. A DPW employee association manages the fund and determines its use.

Funding Period: **Closed June 30, 2005**

Source of Funding: **Vending Machine Revenue**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 1,483	\$ -	\$ -	\$ -

Litter Control Act Grant (Fund 311)

The Richmond Litter Control organization (The Clean City Commission) was started in 1976 to address the litter problem in the city. The committee, built on the Keep America Beautiful Clean Community System, operates with five subcommittees initiating and implementing various litter control and recycling programs. Each July DPW applies for a state grant. The amount of funds granted is based on the city population. This application is submitted to the Department of Waste Management, Division of Litter Control and Recycling. These funds will be used for in-school educational material, citywide promotional activities and support services to the neighborhood clean up programs.

Funding Period: **July 1 – June 30 of each year**

Source of Funding: **VA Department of Environmental Quality**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 22,931	\$ 73,084	\$ 68,084	\$ 68,084

SPECIAL FUNDS

PUBLIC WORKS

Vending Machine- Public Works (314)

These funds represent Public Works' portion of vending machine commissions received by General Services and distributed to Public Works from vending machines located at the department's Parker Field, and Hopkins Road complexes. Funding is received monthly via an intracity invoice to distribute our share of the vending machine commissions.

Funding Period: **Closed June 30, 2005**

Source of Funding: **Vending Machine Revenue**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 932	\$ -	\$ -	\$ -

Transportation Safety & Planning Project (TSAPP) (Fund 319)

This is a phased project that involves the use of 90% reimbursable transportation planning funds available by way of the Federal Highway Administration (FHWA) and the Virginia Department of Transportation (VDOT). The endeavor will enable the City's Traffic Engineering office to objectively prioritize proposed capital improvement projects based on both traffic safety consideration and vehicle demand. These improvements will be related to both intersection upgrading (new traffic signals or modernization of existing signals) or roadway corridor improvements. The fiscal resources will be used to: (1) acquire a personal computer system, (2) employ one college and one high school intern to process and review motor vehicle accident and traffic count data, (3) perform computations and objectively prioritize intersection and roadway locations having the greatest need for capital improvements and (4) prepare brief reports summarizing recommendations. The 10% local share for this federally funded project will be a "soft match" involving supervisory time of permanent Traffic Engineering staff.

Funding Period: **Inactive grant – closed out**

Source of Funding: **FHWA/VDOT**

Amount of in-kind or cash match required: **10%**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ (8,292)	\$ -	\$ -	\$ -

SPECIAL FUNDS

PUBLIC WORKS

Student Intern for Signal Safety Studies (Fund 327)

This project involves the utilization of federal highway safety funds received as “pass thru” monies from the Virginia Department of Motor Vehicles via a \$11,130 reimbursable grant. These funds would be used to obtain a college intern to assist with a new red light running campaign being sponsored by the FHWA and the state to promote improved safety at signalized locations. This would be accomplished through public safety literature, traffic studies to document drivers’ compliance with red traffic lights and enforcement by the Police.

Funding Period: **October 1 – September 30 of each grant year**

Source of Funding: **VA Department of Motor Vehicles**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ (4,499)	\$ -	\$ -	-

Management and Technical Training for Traffic Safety Officials (328)

This project involves the utilization of federal highway safety funds received as “pass thru” monies from the Virginia Department of Motor Vehicles via two reimbursable grants (\$9500, and \$8800) and a new grant in mid FY03 (\$9600). These grants will be used to provide training for four managerial staff members to upgrade and enhance their expertise, skill and technical transportation knowledge. Additional training will be given to other staff, which will strengthen their ability to work with citizen groups and other organizations on transportation safety and technical issues.

Funding Period: **October 1 – September 30 of each grant year**

Source of Funding: **VA Department of Motor Vehicles**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ (9,492)	\$ -	-	-

SPECIAL FUNDS

PUBLIC WORKS

Lot & Grounds Cleaning Program (329)

These funds are provided for two Equipment Operators to oversee the cleaning and maintenance of approximately 300 City lots by 10 trustees provided through the Richmond Office of Community Corrections. **In FY 98 this function and funding was incorporated into a separate work program in Public Works' general fund budget.**

Funding Period: **FY02 – inactive**

Source of Funding: **Special Appropriation**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 75,000	\$ -	\$ -	

Employee Trip Generation (338)

Transportation Services

Transportation Services FY2006 and FY2007 Special Funds were consolidated into the Department of Public Works

This 3-year grant was approved to implement a pilot program to provide GRTC transit passes as well as vanpool subsidies for City of Richmond employees.

Funding Period: **July 1, 2003 - June 30, 2006**

Source of Funding: **CMAQ and Federal Highway**

Amount of in-kind or cash match required: **\$149,250**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ 415,000	\$ -	\$ -

SPECIAL FUNDS

PUBLIC WORKS

Parking Management (339)

Transportation Services

Transportation Services FY2006 and FY2007 Special Funds were consolidated into the Department of Public Works

This funding was provided from the RRHA Shockoe Plaza parking deck revenues to establish a parking management fund for the consolidation of parking management, enforcement, collection, towing services, and the parking meter violation monitoring system functions and under a single unit of government.

Funding Period: **July 1, 2003 - June 30, 2007**

Source of Funding: **RRHA Shockoe Plaza Parking Deck Revenues**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 300,000	\$ 300,000	\$ 30,000

Strategic Master Plan for Transportation (NEW-086)

Transportation Services

Transportation Services FY2006 and FY2007 Special Funds were consolidated into the Department of Public Works

This project will update the transportation element of the City Master Plan and creating the new Richmond Multi-Modal Strategic Transportation Plan (RMSTP). It will be an all inclusive plan that will provide the basis for present and future planning efforts for the city.

Funding Period: **July 1, 2003 - May 31, 2006**

Source of Funding: **Federal Highway Administration**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 135,000	\$ -	\$ -

SPECIAL FUNDS

PUBLIC WORKS

Downtown Transit Center Need and Location Study (NEW 029)

Public Works

This project will provide for a plan to study the needs for a GRTC/multi-modal transit center in conjunction with the overall city transportation element of the master plan.

Funding Period: **July 1, 2004 - June 30, 2005**

Source of Funding: **Federal Highway Administration & VDRPT**

Amount of in-kind or cash match required: **\$2,000**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 9,000

800 MHZ System Maintenance (388/9182)

The funding for this special fund is being transferred from the general fund beginning in FY2004. The funding will cover the maintenance of the 800 mhz system and the costs for the operations manager overseeing the management of the system. The source of funds is \$1.00 of the \$3.00 E-911 surcharge.

Funding Period: **Ongoing appropriation**

Source of Funding: **City Taxes**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 547,919	\$ 890,042	\$ 926,931	\$ 926,931

SPECIAL FUNDS

PUBLIC WORKS

800 MHZ System (388/9181)

The initial funding for this project was provided by a \$1.00 increase in the E-911 fee. This will be used to partially fund the 800 MHZ radio system. The remaining budget for this project is included in a financial plan developed by the City's Finance Director that includes various sources of funding.

Funding Period: **Ongoing**

Source of Funding: **E-911 phone tax & tower leases**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 3,281,277	\$ 3,126,567	\$ 3,181,567	\$ 3,181,567

Greater Richmond Convention Center Expansion (334)

The Greater Richmond Convention Center Authority, comprised of representatives from the City of Richmond, the Counties of Henrico, Hanover and Chesterfield, and the Greater Richmond Retail Merchants Association, is undertaking the expansion of the Richmond Center. The Authority has budgeted funds for the city as reasonable compensation to those member organizations with the most significant, on-going participation. The City will receive \$100,000 annually (received quarterly beginning July 1, 1998 and continuing through the completion of the project anticipated in FY2003).

Funding Period: **FY99 – FY05**

Source of Funding: **Regional Authority**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 10,624	\$ 156,180	\$ 156,180	\$ 156,180

SPECIAL FUNDS

PUBLIC WORKS

Telecommunications Franchise Fees (Fund 337)

This project provides funds from various telecommunication providers as public rights-of-way fees, franchise fees and cost-sharing payments for the purpose of defraying legal expenses incurred during the development of telecommunications franchise agreements with various providers.

Funding Period:

Source of Funding:

Amount of in-kind or cash match required: 0

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 18,043	\$ 18,827	\$ -	\$ -

Transportation Engineering Training – FY03 (Fund 330/9214)

Managerial & Technical Training – FY03 (Fund 330/9215)

This project involves the utilization of federal highway safety funds received as “pass thru” monies from the Virginia Department of Motor Vehicles via 2 new reimbursable grants (\$10,000 and \$9,000) . These grants will be used to provide training for the managerial staff members to upgrade and enhance their expertise, skill and technical transportation knowledge. Additional training will be given to other staff that will strengthen their ability to work with citizen groups and other organizations on transportation safety and technical issues.

Funding Period: **October 1 – September 30**

Source of Funding: **Department of Motor Vehicles**

Amount of in-kind or cash match required: 0

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ (7,542)	\$ 10,000	\$ -	\$ 22,000

SPECIAL FUNDS

PUBLIC WORKS

Main Street Station Operating Account – FY03 (Fund 557)

This project provides funding for the purpose of operating assistance for the Main Street Multi-modal Transportation Center. Funds are being provided via grants from the Virginia Department of Rail and Public Transportation demo grant (\$110,000), the Virginia Department of Rail & Public Transportation formula grant (\$1,930,000), CMAQ (\$1,820,000), the City’s Department of Community Development (\$5,000) and State Urban Funds (\$409,000) plus the city’s share of costs not covered by the above grants.

Funding Period: **Ongoing**

Source of Funding: **CMAQ, Urban, and VDRPT formula and demo grants**

Amount of in-kind or cash match required: **\$5,000 – Comm. Dev. + city share of costs not covered by grants**

*Note: **City share of cost increases significantly in FY07 as grant source of funding expires.**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 592,379	\$ 1,208,345	\$ 1,368,635	\$ 1,368,635

Winter Storm Events – FY05 (Fund 534)

This project provides funding to cover the costs associated with annual snowstorms. Funding began in FY05 via Ordinance 2004-269-260 (9/27/04).

Funding Period: **Ongoing**

Source of Funding: **City funds**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 593,680	\$ 600,000	\$ 750,000	\$ 750,000

SPECIAL FUNDS

PUBLIC WORKS

Transportation Engineering Training - FY05 (NEW)

This project involves the utilization of federal highway safety funds received as “pass thru” monies from the Virginia Department of Motor Vehicles via a new reimbursable grants (\$10400) . This grant will provide training to foster and promote the technical expertise of personnel in Traffic Engineering who supervise and assist with the collection and analysis of transportation and safety data.

Funding Period: **October 1, 2004 – September 30, 2005**

Source of Funding: **Department of Motor Vehicles**

Amount of in-kind or cash match required: **\$10,400 in kind**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ 5,200	\$ -	\$ -

Better Site Design for Intermediate Terminal - FY05 (NEW)

This project will enable Public Works to re-evaluate the preliminary site design and incorporate feasible low impact design practices into the final design. The desired outcome is improved storm water quality and a reduction of polluted runoff.

Funding Period: **October 1, 2004 –December 31, 2005**

Source of Funding: **Virginia Department of Conservation & Recreation**

Amount of in-kind or cash match required: **\$26,000 in kind match**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ -	\$ 6,000	\$ -	\$ -

SPECIAL FUNDS

PUBLIC WORKS

Transportation Engineering Training (Fund 330)

Multiple Training Grants (multiple orgs)

This project involves the utilization of federal highway safety funds received as “pass thru” monies from the Virginia Department of Motor Vehicles via multiple reimbursable grants. These grants will provide funds for training of the Traffic Engineering managerial staff to upgrade and enhance their expertise, skill and technical transportation knowledge. Additional training will be given to other staff that will strengthen their ability to work with citizen groups and other organizations on transportation safety and technical issues.

Funding Period: **October 1 – Sept. 30, each year**

Source of Funding: **Department of Motor Vehicles**

Amount of in-kind or cash match required: **100% in-kind match**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 5,400	\$ -	\$ -

Lunchtime Express (Fund: 227)

This grant provides for bus service in the downtown area to local businesses during lunchtime. The service is provided by GRTC using grantfunds provided by the Virginia Department of Rail and Public Transportation (VDRPT).

Funding Period: **October 1 – Sept. 30, each year**

Source of Funding: **VA Dept. of Rail & Public Transportation**

Amount of in-kind or cash match required: **\$13,500**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 5,400	\$ -	\$ 135,000

SPECIAL FUNDS

RETIREMENT

Richmond Retirement System (Fund 218)

The Richmond Retirement System administers the retirement benefit plans for the City of Richmond's active, retired and terminated vested employees. The System offers service, early service, disability and deferred retirement benefits. The Board of Trustees oversees the investments of the funds.

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 865,248	\$ 1,022,626	\$ 1,025,106	\$ 1,027,371

SPECIAL FUNDS

SHERIFF AND JAIL

Asset Forfeiture (Fund 558)

This is an agreement between the Commonwealth of Virginia and the Sheriff's Office for forfeited assets.

Any shared asset shall only be used for law enforcement purposes.

Funding Period: July 1, 2005 -June 30, 2006

Source of Funding: Commonwealth of Virginia

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 1,819	\$ 11,796	\$ 5,000	\$ 13,686

Gang Grant (New)

This grant is being awarded to assist in combating gangs in Virginia.

Funding Period: July 1, 2005 -December 31, 2006

Source of Funding: DCJS

Amount of in-kind or cash match required: 0

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 50,000	\$ -	\$ 35,000

SPECIAL FUNDS

SHERIFF AND JAIL

Jail Management System (Fund 559)

This is a federally funded program administered by the Virginia Department of Criminal Justice Services on a calendar year basis. These funds are used to implement a jail management system to increase efficiency and reduce duplicate efforts between agencies. There is a 25% cash match required.

Funding Period: **January 1, 2004 -December 31, 2004**

Source of Funding: **DCJS**

Amount of in-kind or cash match required: **25%**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 9,250	\$ -	\$ -	\$ -

SPECIAL FUNDS

SOCIAL SERVICES

Regional Planning Grant (Fund 290)

The Department of Social Services serves as the fiscal agent for two regional grants related to the Virginia Initiative for Employment not Welfare (VIEW) program for regional transportation services and the regional Wheels-to-Work initiative to enhance automobile ownership of welfare reform participants.

The accounting for this program changed in FY2005. Because no city funds are expended an appropriation is not required. Surrounding counties forward funds to the Department and are deposited in a revenue account. The funds are forwarded to GRTC from the revenue account.

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -

Food Stamp Reinvestment Grant (Fund 292)

This grant was awarded to reduce the food stamp error rate. This grant continues to be funded.

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 100,000	\$ 100,000	\$ -

Greater Richmond Employment Assistance Team (Fund 293)

This grant was awarded to promote Welfare-to-Work initiatives and is operated in partnership with the Chamber of Commerce.

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 300,000	\$ 300,000	\$ -

SPECIAL FUNDS

SOCIAL SERVICES

Vending Machines (Fund 295)

These funds are derived from vending machine sales.

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 15,210	\$ -	\$ -	

Independent Living (Fund 301)

This program is funded by the federal government to local social service agencies through the Virginia Department of Social Services. The program assists eligible children (ages 16 and over) to make the transition from foster care to independent living.

Funding Period: **June 1, 2005 - May 31, 2006**

Source of Funding: **Federal pass-through**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 136,863	\$ 95,000	\$ 100,000	\$ 95,000

SPECIAL FUNDS

SOCIAL SERVICES

Independent Living - Education and Training Vouchers (466)

This program is funded by the federal government to local social service agencies through the Virginia Department of Social Services. The program provides eligible children (ages 16 and over) with financial assistance for enrollment in post secondary educational or vocational programs. Funding may include, but is not limited to, tuition, books, supplies, and day care.

Funding Period: **June 1, 2005 - May 31, 2006**

Source of Funding: **Federal pass-through**

Amount of in-kind or cash match required: **30% in kind match. (\$21,578 from City's Comprehensive Services Act (CSA) match.)**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 50,349	\$ 55,000	\$ 55,000

Independent Living - Demonstration Project (465)

This program is funded by the federal government to local social service agencies through the Virginia Department of Social Services. The program provides eligible children (ages 16 and over) with additional services to help ease the transition from foster care to independence.

Funding Period: **June 1, 2005 - May 31, 2006**

Source of Funding: **Federal pass-through**

Amount of in-kind or cash match required: **50% in kind match. (\$40,000 from City's Comprehensive Services Act (CSA) match.)**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ 40,000	\$ 40,000	\$ 40,000

SPECIAL FUNDS

SOCIAL SERVICES

Shelter Plus Care (Fund 303)

The Department of Social Services serves as the fiscal agent for receipt of these Housing and Urban Development funds on behalf of the Richmond Behavioral Health Authority. This grant helps to provide affordable rental housing to homeless individuals and families from the City of Richmond.

Funding Period: **June 1, 2005 - May 31, 2006**

Source of Funding: **Federal - Housing and Urban Development (HUD)**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 181,759	\$ 1,250,000	\$ 1,350,000	\$ 1,350,000

Supportive Housing Grant (Fund 304)

This is a grant from the Virginia Department of Housing and Community Development for the purpose of providing outreach and needs assessment services for the City of Richmond's homeless population.

Funding Period: **June 1, 2005 - May 31, 2006**

Source of Funding: **Virginia Department of Social Services**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 76,022	\$ 85,000	\$ 85,000	\$ 90,000

SPECIAL FUNDS

SOCIAL SERVICES

Comprehensive Services Act (Fund 458)

The Department of Social Services serves as the fiscal agent for the Comprehensive Services Act (CSA), a collaborative system of services and funding that is child-centered, family-focused, and community-based. Comprehensive Services Act funds are used to provide services to severely emotionally and behaviorally disturbed children, and to children in foster care. Services purchased include: emergency shelter, regular foster care maintenance, in-home mentoring, and residential treatment services. The Special Education and Foster Care components are federally mandated.

Funding Period: **July 1, 2006 - June 30, 2007**

Source of Funding: **Virginia Department of Social Services, Virginia Department of Education, Richmond Public Schools, Virginia Department of Support Enforcement, and children's Social Security and SSI accounts**

Amount of in-kind or cash match required: **Approximately 36% cash match funded in the City's general fund, Department of Social Services.**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 17,592,173	\$ 22,000,000	\$ 23,760,000	\$ 23,000,000

SPECIAL FUNDS

SOCIAL SERVICES

Child Care Initiative (Fund 459)

This grant enables the implementation of initiatives to develop, enhance, and strengthen the quality of care delivered to children. These funds are allocated by the Virginia Department of Social Services based on the number of children in poverty and the number of children receiving Temporary Assistance to Needy Families. The Richmond Library has been contracted to operate these initiatives.

Funding Period: **June 1, 2005 - May 31, 2006**

Source of Funding: **Virginia Department of Social Services**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 125,000	\$ 175,000	\$ 175,000	\$ 175,000

Temporary Assistance to Needy Families - TANF (Fund 460)

This federal grant provides mentoring to pregnant teenagers to promote healthy pregnancy outcomes, good parenting skills, and the social and economic recovery of the teenager. Funding period starts July concludes in June of the following year. (The County of Henrico will assume fiscal responsibility effective June 1, 2005.)

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ 15,612	\$ -	\$ -	\$ -

SPECIAL FUNDS

SOCIAL SERVICES

TANF- Clients with Disability (Fund 461)

This project will enhance the employability of TANF recipients with Learning disabilities. Richmond's Goodwill Industries will provide job readiness skills, training, job placement and retention services to TANF recipients with learning disabilities and the Department of Social Services will provide the initial assessment in referring TANF recipients to Goodwill Industries. (The County of Henrico will assume fiscal responsibility effective June 1, 2005.)

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 141,792	\$ -	\$ -	\$ -

PASS Initiative (Partnership for Achieving Successful Schools) (463)

The Richmond Department of Social Services serves as the fiscal agent for the Governor's PASS Initiative. The PASS funds will support before-and-after child-care programs operated by Parks and Recreation Community Facilities at designated PASS schools in the City of Richmond. The PASS schools includes; Blackwell, Clark Springs, Carver and Maymont and their goal is to provide greater learning, and social development outcomes.

Funding Period: **June 1, 2005 - May 31, 2006**

Source of Funding: **Virginia Department of Social Services**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 140,000	\$ 140,000	\$ 140,000	\$ -

SPECIAL FUNDS

SOCIAL SERVICES

Workforce Investment Act - (Fund 022)

Title I Workforce Investment Act (WIA) funds are allocated to provide a single system of employment and training activities for adults and dislocated workers and to provide services for eligible youth. Adults and dislocated workers will be provided with intensive training services that will result in increased occupational and educational skills, increased employment and earnings and decreased welfare dependency.

Funding Period: **July 1, 2005 - June 30, 2006**

Source of Funding: **Virginia Employment Commission**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 1,807,725	\$ 2,000,000	\$ 2,000,000	\$ -

Healthy Families (Fund 276)

Healthy Families is funded as part of the Richmond Healthy Start Initiative. This broad based federally funded initiative is designed to reduce infant mortality and improve maternal and child health. Healthy Families is a home visitor/family support program. In Richmond, services target parents whose children reside in the East District.

Funding Period: **July 1, 2004 - June 30, 2005**

Source of Funding: **Federal Pass-Through**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 130,144	\$ 219,841	\$ 219,841	\$ 120,000

SPECIAL FUNDS

SOCIAL SERVICES

Vending Machines - EDI (Fund 279)

These funds are derived from vending machine sales.

Funding Period: **Closed June 30, 2005**

Source of Funding: **Vending Machine Revenue**

Amount of in-kind or cash match required: **0**

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 1,885	\$ -	\$ -	\$ -

Title IV-E Revenue Maximization Project (Fund 470)

The goal of the Title IV-E Revenue Maximization program is to enhance case management services to at risk youth for out-of-home placements and their families; to expand axcessibility to clients in the communtiy and to fund other inovative service programs.

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 1,064,969	\$ 697,659	\$ -	\$ 600,000

SPECIAL FUNDS

SOCIAL SERVICES

Richmond Healthy Start Initiative - (Fund 309)

This federal grant was awarded from the Department of Health and Human Services to provide educational, counseling, monitoring, and specialized services to pregnant women, and women of child bearing age, to reduce infant mortality in the City of Richmond.

Funding Period: **June 1, 2005 - May 31, 2006 (FY2007 - Fund transferred to Department of Social Services)**

Source of Funding: **Federal**

Amount of in-kind or cash match required: **0**

	Actual	Adopted	Approved	Adopted
	FY2005	FY2006	FY2007	FY2007
Total Available for Expenditures	\$ -	\$ -	\$ -	\$ 1,232,406

SPECIAL FUNDS

TRANSPORATION SERVICES

Transportation Services FY2006 and FY2007 Special Funds were consolidated into the Department of Public Works

Employee Trip Generation (Fund 338-086-9429)

Transportation Services

This 3-year grant was approved to implement a pilot program to provide GRTC transit passes as well as vanpool subsidies for City of Richmond employees.

Funding Period: July 1, 2003 - June 30, 2006

Source of Funding: CMAQ and Federal Highway

Amount of in-kind or cash match required: \$149,250

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 120,075	\$ -	\$ -	\$ -

Parking Management (339-086-9430)

Transportation Services

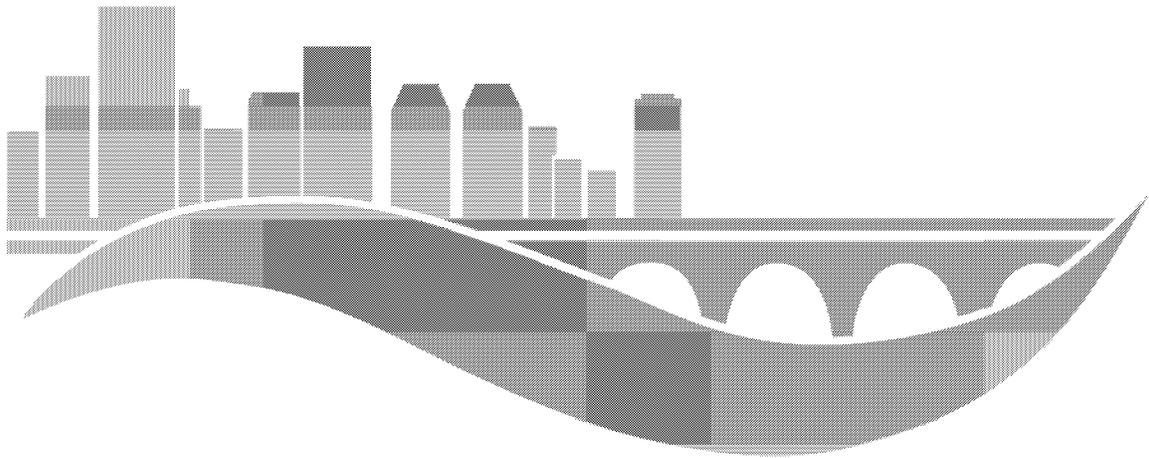
This funding was provided from the RRHA Shockoe Plaza parking deck revenues to establish a parking management fund for the consolidation fo parking management, enforcement, collection, towing services, and the parking meter violation monitoring system functions and under a single unit of government.

Funding Period: July 1, 2003 - June 30, 2007

Source of Funding: RRHA Shockoe Plaza Parking Deck Revenues

Amount of in-kind or cash match required: 0

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Total Available for Expenditures	\$ 190,400	\$ -	\$ -	\$ -



Enterprise Funds

ENTERPRISE FUNDS

A separate fund used to account for operations that are financed and operated in a manner similar to private business enterprises and where it is the intent that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

A new Stormwater Utility that was proposed to be established effective January 1, 2006, in the Department of Public Works, has been delayed beyond FY2007. Upon implementation after FY2007, the Stormwater Utility will deal with drainage issues throughout the City of Richmond. Specifically, it will provide dedicated management and customer service, increased drainage maintenance, equipment, infrastructure preservation and improved response time to customer requests.

SUMMARY OF ENTERPRISE FUNDS

(EXCLUDES PUBLIC UTILITIES)

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Port of Richmond				
Revenue	\$ 1,080,000	\$ 1,077,000	\$ 1,090,000	1,090,000
Expenditures	1,711,000	1,291,000	1,546,500	1,294,000
Net Income (Loss)	(631,000)	(214,000)	(456,500)	(204,000)
FTE's	5.00	5.00	5.00	5.00
Richmond's Cemeteries				
Revenue	1,570,131	1,629,000	1,658,590	1,620,000
Expenditures	1,570,131	1,577,912	1,605,943	1,620,000
Net Income (Loss)	-	51,088	52,647	-
FTE's	31.00	31.00	31.00	28.00
Richmond's Landmark Theater				
Revenue	565,000	801,000	813,000	727,646
Expenditures	927,913	799,298	806,718	727,646
Net Income (Loss)	(362,913)	1,702	6,282	-
FTE's	9.00	9.00	9.00	8.00
Stormwater Utility*				
Revenue	-	3,492,000	6,984,000	-
Expenditures	-	3,221,240	6,442,480	-
Net Income (Loss)	-	270,760	541,520	-
FTE's	-	11.13	22.25	-
*Stormwater Utility implementation delayed beyond FY2007.				
Total Enterprise Funds				
Revenue	3,215,131	6,999,000	10,545,590	3,437,646
Expenditures	4,209,044	6,889,450	10,401,641	3,641,646
Net Income (Loss)	\$ (993,913)	\$ 109,550	\$ 143,949	\$ (204,000)
FTE's	45.00	56.13	67.25	41.00

PORT OF RICHMOND

Mission Statement

The Port of Richmond promotes the safe and secure flow of commerce in the Richmond Region by providing full service waterborne, road and rail intermodal and logistical facilities for import, export and domestic cargoes.

Agency Background

The Port of Richmond Deepwater Terminal (PORT) is an operationally self-sufficient, public facility owned by the City of Richmond, managed by the Port of Richmond Commission, and operated by privately-owned Federal Marine Terminals (Richmond), Inc. (FMT). PORT staff provide facility management for the Port of Richmond Deepwater Terminal. The PORT's strategic goals as adopted in its Strategic Plan 2003–2007, are to promote and support the sales and marketing efforts of the PORT's operator, to maintain and improve the operating capabilities of the terminal facilities, to enhance the relationships at the PORT among its strategic partners and stakeholders, and to generate sufficient revenues to ensure its long-term financial viability.

One of the Port of Richmond Commission's highest priorities continues to be the improvement of commercial navigation on the James River. The City of Richmond is the local sponsor with the Federal Government for the James River Navigation Project from Newport News to Richmond; and as such, is responsible for local share costs and coordination of federal projects that include providing sites for placement of dredged material. The maintenance of this 25-foot project depth channel is crucial to the Port of Richmond and important for maritime commerce in the Commonwealth of Virginia. The Port Commission is working closely with the Norfolk District, U.S. Army Corps of Engineers on the James River Navigation Project to foster improved channel maintenance and the identification of, and negotiation for, new sites for placement of dredged material on the Upper James River.

Competition for cargo is greater than ever in a maritime industry continuing to undergo rapid and dramatic change. The Port of Richmond has experienced a decrease of its waterborne cargo handling performance due to the shift of breakbulk cargo to containers, the increasing size of vessels and the loss of steel import, refractory export, and newsprint cargoes. The PORT operator, Federal Marine Terminals, Inc., is making every effort to work with current customers and to develop initiatives to continue the long-term growth and performance of the Port of Richmond.

Agency Highlights

The Port of Richmond is the local project manager for the Deepwater Terminal Turning Basin Expansion Project. This construction-dredging project would widen the Deepwater Terminal Turning Basin to allow larger vessels to turn safely, particularly when other vessels are moored at the Port of Richmond wharf. This improvement will serve all shipping traffic on the Upper

PORT OF RICHMOND

James River, including oil barges and bulk carriers serving terminals in the City of Richmond, Henrico and Chesterfield counties as well as the vessel traffic to the Port of Richmond.

The Project Cooperation Agreement (PCA) between the U. S. Army Corps of Engineers and the City of Richmond is scheduled to be signed in the fall of 2005, contingent upon receipt of a VDEQ permit. Federal funding for construction is currently identified in the FY2006 Corps of Engineers' Appropriation Bill. The total project implementation cost for the Deepwater Terminal Turning Basin Expansion is \$2,486,000, with the City of Richmond's estimated local cost share of \$613,000 and the Federal Government's estimated share of \$1,868,000. The City's cost share will be paid from the Port of Richmond Fund. The Port of Richmond has requested funding assistance from the Virginia Port Authority's Aid to Local Port's Fund.

The PORT provides the following services:

- **PORT/Marine Terminal Management** – The Port of Richmond Commission and Federal Marine Terminals (Richmond), Inc., (FMT), successfully negotiated a new five-year Terminal Operation Agreement, effective June 1, 2004, for marketing, terminal operator, and stevedoring services. The new agreement has three five-year options to renew and will expire May 31, 2009.

The PORT's current and future initiatives include implementation of the PORT 2020 Vision Study and the Port Strategic Plan 2003-2007, with a regional rail-intermodal freight center concept that would serve domestic and international shippers, area industries, distribution activities, transportation companies and freight forwarders. This will solidify the role of the Port of Richmond as Central Virginia's Multi-Modal Freight Center for both maritime and inland customers in the new logistics economy of the 21st Century.

- **Terminal and Warehousing** – Federal Marine Terminals (Richmond), Inc., the PORT operator, provides full freight terminal/stevedore/supply chain services for waterborne, road, and rail intermodal cargo and logistical services for import, export and domestic cargoes, including containers, breakbulk, general cargo and specialized services for shippers in Central Virginia and the adjoining regions. FMT is responsible for the direct marketing and sales of the PORT's services and is assisted by the promotional activities of the PORT, including advertising, participating in trade events and by representation with the maritime industry.
- **Major Imports and Exports** – The Port of Richmond handles over 400,000 tons of cargo each year, providing regular service to Northern Europe, the United Kingdom, the Mediterranean, South America, Canada, Mexico, and the Caribbean. Major imports are tobacco, chemicals, pharmaceuticals, forest products, machinery, steel, and consumer goods. Major export cargoes include tobacco, tobacco products, chemicals, textiles, forest products, refractory, project cargo, machinery and aplite. The PORT also handles domestic shipments of steel, pipe and other commodities for regional distribution.

PORT OF RICHMOND

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
OPERATING REVENUES				
Terminal Base Rent	\$ 237,000	\$ 237,000	\$ 237,000	\$ 237,000
Wharfage Fees	637,111	685,000	698,000	698,000
Dockage Fees	68,345	75,000	75,000	75,000
Storage Fees	32,206	35,000	35,000	35,000
5% Gross Revenue Fee	2,172	10,000	10,000	10,000
Charge in Lieu of Wharfage	8,958	10,000	10,000	10,000
Truck Scaling Fees	22,861	25,000	25,000	25,000
Office Rental	6,342	-	-	-
TOTAL OPERATING REVENUES	\$1,014,994	\$1,077,000	\$1,090,000	\$1,090,000
 <u>Administration</u>				
Personal. Services & Fringe Benefits	\$ 373,118	\$ 375,000	\$ 385,000	\$ 385,000
Office Expenses	17,649	21,000	22,000	22,000
Equipment Rental	3,616	4,000	4,000	4,000
Overhead (City)	88,217	100,000	100,000	100,000
Travel Expenses	5,074	6,000	6,000	6,000
Insurance	12,613	14,000	14,000	14,000
Miscellaneous Expenses	2,970	2,000	2,000	2,000
Marketing & Public Relations	\$ 52,915	\$ 60,000	\$ 60,000	\$ 55,000
 <u>Operations & Engineering</u>				
Harbor Maintenance. Dredging	\$ 46,670	\$ 50,000	\$ 35,000	\$ 50,000
Repairs & Maintenance	144,118	80,000	80,000	70,000
Contract Services	58,630	15,000	15,000	15,000
Operating Supplies	1,040	1,000	1,000	1,000
TOTAL OPERATING EXPENSES BEFORE DEPRECIATION	\$ 806,630	\$ 728,000	\$ 724,000	\$ 724,000
Depreciation Expense	\$ 984,221	\$1,000,000	\$ 950,000	\$ 950,000
OPERATING INCOME (LOSS)	\$(775,856)	\$ (651,000)	\$ (584,000)	\$ (584,000)
 NON-OPERATING REVENUES				
Interest Income	\$ 60,282	\$ 40,000	\$ 40,000	\$ 50,000
Miscellaneous Revenues	187	-	-	-
Contributed Capital	284,500	397,000	87,500	250,000
Gain (Loss) on Disposal of Assets	(10,592)	-	-	-
TOTAL NON-OPERATING REVENUES	\$ 334,377	\$ 437,000	\$ 127,500	\$ 300,000
NET INCOME (LOSS)	\$ (441,479)	\$ (214,000)	\$ (456,500)	\$ (204,000)

PORT OF RICHMOND

	<u>Actual FY2005</u>	<u>Adopted FY2006</u>	<u>Approved FY2007</u>	<u>Adopted FY2007</u>
Container Tonnage	429,598	425,000	430,000	430,000
General Cargo	2,892	10,000	10,000	10,000
Waterborne Tonnage	432,490	435,000	440,000	440,000
Other Tonnage	25,178	30,000	30,000	30,000
TOTAL TONNAGE	457,668	465,000	470,000	470,000
Revenue	\$1,042,896	\$1,077,000	1,090,000	\$1,090,000
Performance Ratio	\$2.28/Ton	\$2.32/Ton	\$2.32/Ton	\$2.32/Ton
Vessel Calls	54	55	55	55
Tons/Vessels	8,009 Tons/Vsl	7,909 Tons/Vsl	8,000 Tons/Vsl	8,000 Tons/Vsl

PUBLIC UTILITIES

Vision Statement

The vision of the Department of Public Utilities is to be the premier provider of quality utility services, internationally recognized for customer service; environmental stewardship and employee success.

Mission Statement

The mission of the Department of Public Utilities (DPU) is to provide superior utility service while creating exceptional value. DPU provides natural gas, water, wastewater and electric street lighting services in an environmentally and financially responsible way with respect to the role of government in protecting the public's interest. Our accomplishment of this mission is characterized by the following values:

Customer Satisfaction

- Vigorous pursuit of superior customer service.

Operational Excellence

- Reliable delivery of high quality products and services.
- Protection of the environment through regulatory compliance and proactive management.

Financial Growth and Stability

- Increased growth of the utilities by seeking new customers and exploring new opportunities.
- Competitive rates.

Employee Pride and Ownership

- High standards of personal and professional conduct.
- Promotion of employee pride, enrichment, and a positive image through our commitment to a challenging, safe, clean, and harmonious work environment.

The fulfillment of our mission is intended to benefit both our customers and employees, and enrich the quality of life in the City of Richmond and beyond.

Agency Highlights

Organizational Development

The Department of Public Utilities continues to progress in its major restructuring of each utility as a comprehensive business unit, providing full autonomy of decision making relative to the production and provision of service to our customer base. Special service divisions of utility planning, communications and marketing, and organizational services, coupled with a strong central administration will better address the service needs of our current customer base while assessing additional services and markets. To maintain institutional knowledge, DPU implemented Phase I of its Succession Plan. DPU also implemented a Broadband Plan for Water and Wastewater plant operations employees to gain higher levels of skill/licensure and a career and skills development plan that involved development of an associate degree in technical studies and the design of a future curriculum in public utilities management.

PUBLIC UTILITIES

Regional Provider of Service

The Department of Public Utilities is a major regional provider of utility services. This objective represents a regional cooperative ventures successfully operating in the metropolitan area. Our ability to provide continued and enhanced services betters the economic forecast for the City as well as the region. DPU will continue to seek opportunities to meet the ever-changing demands of this growing metropolitan area through the provision of quality utility services.

Homeland Security

DPU is prepared to implement heightened security measures when the national security threat level is elevated. The utility has implemented a security alert system that is based on the U.S. Department of Homeland Security's (DHS) recommended protective measures. DPU's system outlines a plan of action that corresponds to the National Security color-coded alert system. Security upgrades at field facilities are continuing in order to protect our critical infrastructures.

Regulatory

Regulatory requirements at the Federal and State levels represent one of the drivers for continued escalating capital investment and improvement projects. These are major factors in the Water and Wastewater Utilities and are significant for the Gas Utility. The Safe Drinking Water Act, the State Health Department requirements and the Enhanced Surface Water Treatment Rules regulates the Water Utility. The Wastewater Utility is regulated by the Clean Water Act, Virginia State Water Control Law and the Department's Virginia Pollutant Discharge Elimination System permit with the Commonwealth's Department of Environmental Quality and the implementation of the Environmental Protection Agency's requirements to reduce Combined Sewer Overflow (CSO) discharges to the James River. For the Natural Gas Utility, compliance with the U.S. Department of Transportation's Office of Pipeline Safety regulations for older cast iron mains will affect the capital requirements for several years.

Infrastructure

Richmond, like other older urban communities throughout the country, has an aging infrastructure. One hundred-year-old gas mains, water mains, and sewer lines serve many areas of the City. Because DPU must ensure that it can continue to safely provide reliable and quality utility services, it has the responsibility to continue to actively invest in the maintenance, upgrade and replacement of the distribution and collection systems.

Commitment to the Community

The Department of Public Utilities launched its first community education program in the fall of 2003 to enhance customer understanding of key aspects of utility services and provide information that will help them manage their utility bills. As part of its community outreach efforts, DPU created a mascot, named Utility Buddy, to be visible in schools, civic meetings and other community events. Additionally, in 2005, DPU's MetroCare Program distributed \$27,734 for heating assistance to more than 140 families throughout the Richmond metropolitan area.

PUBLIC UTILITIES

DEPARTMENT SERVICES

The Department of Public Utilities is composed of four separate utilities: Gas, Water, Wastewater, and Electric. Each utility operates on a self-sustaining basis, as required by the Charter of the City of Richmond.

Gas Utility

The gas utility is a municipally owned local distribution company that provides gas service to the City of Richmond, Henrico County, and portions of Chesterfield and Hanover counties. The utility serves approximately 102,559 residential, commercial and industrial customers via approximately 1796 miles of pipeline. Of the 1796 miles of gas mains, about 35% are cast iron and ductile iron, 28% are steel and the remaining 666 miles, or 37%, are polyethylene plastic. In addition to supplying gas to customers, the utility purchases the gas from national suppliers, operates and maintains the eight custody transfer facilities connected to the interstate pipelines, installs and maintains gas mains as well as provides routine and emergency services.

A major infrastructure need exists in the Gas Utility. Many sections of the cast iron gas distribution system is over 100 years old. In the Gas Utility Master Plan there is a 40 year program underway to replace all of the old cast iron mains in the system with high-density polyethylene (HDPE) pipe and coated steel welded pipe. The Gas Utility began in the early 1850's when manufactured gas, created from heating coal at the 15th and Dock Streets facility, was distributed through cast iron pipes to the downtown area for streetlights.

Because of the age of the cast iron mains, DPU has seen an increase in the number of leaks that occur in the system. Since FY1995-96, DPU has repaired approximately 13,200 gas leaks (Classes 1, 2, and 3) annually; however, it maintains an annual backlog of approximately 1,250 Classes 2 leaks that should be repaired. (Class 1 leaks are leaks that represent an existing or probable hazard to life or property and require immediate repair. Class 2 leaks are leaks that are recognized as non-hazardous at the time of detection, but justify a scheduled repair. Class 3 leaks are leaks that are non-hazardous at the time of detection and can be reasonably expected to remain non-hazardous.)

Water Utility

The water utility provides retail water service to 60,080 customers in the City of Richmond and wholesale water service directly to Henrico, Chesterfield and Hanover counties and indirectly to Goochland and Powhatan counties. Current rating capacity for the Water Treatment Plant is 132 MGD; average consumption is 85 MGD with summer peaks of approximately 100 MGD. The distribution system consists of approximately 1,200 miles of mains and nine pumping stations. This service includes the treatment and distribution of water. In addition to supplying water to customers, the water utility provides water for fire protection throughout the City, installs and maintains fire hydrants and water mains as well as provides routine and emergency services. The distribution and storage systems in Henrico and Chesterfield counties are owned and maintained by the respective counties.

Some of Richmond's water mains date back to the 1830's, 1840's, and 1850's. The city has about 600 to 700 miles of these older mains, mostly in areas surrounding the core of the city. DPU has taken an aggressive approach to renew and upgrade these pipes to improve water pressure, water fire protection, and quality through a "cleaning and lining" process. To date, DPU has relined approximately 252 miles of water mains, mostly in the core residential areas of the city. Unfortunately, in some cases, the mains are so deteriorated that relining is impractical and the mains must be replaced with new pipes.

PUBLIC UTILITIES

Abundant water of high quality for consumption and fire protection is our standard. During 2005, DPU reported to its customer's 100% compliance with all federal and state Safe Drinking Water Act requirements, having conducted all mandatory monitoring and analysis.

Wastewater Utility

The Wastewater Utility provides wastewater collection and treatment for approximately 57,171 customers in the City of Richmond and for a small portion of Henrico and Chesterfield counties. Future service to Goochland County is also planned. The wastewater system consists of a 45 MGD dry weather / 70+ MGD wet weather main treatment plant that provides tertiary treatment, three pumping stations, a network of over 47 miles of intercepting sewer lines, and roughly 1,500 miles of sewer lines. In addition to treating wastewater for customers, the Wastewater Utility operates the Combined Sewer Overflow control facilities, installs and maintains wastewater mains as well as provides routine and emergency services. Also, the Wastewater Utility administers the federally mandated industrial source control and pollution prevention program.

The sewer collection system (the 1500 miles referred to above) is another major piece of infrastructure found in the Wastewater Utility. As the city's water system grew in the 1800's, so did the need for sewers. These early sewers were constructed with various materials; i.e., clay pipes, segmented block, slab granite, cobblestone and brick. Until the first wastewater treatment plant was built in 1958, all the pipes emptied into creeks and into the James River. The sewer system now consists of laterals from homes and businesses, which are hooked to sewer mains that connect to the larger interceptor pipes. The interceptors were built along both riverbanks beginning in 1950. Over the years, these collection systems have been deteriorating to the point where some have collapsed or may soon collapse. DPU is faced with the need to rehabilitate a significant amount of its 1,200-mile sewer system, particularly in the older core areas of the city.

Our standard is consistent compliance with all regulations, that allows the treated water from the City that is released back into the James River and the biosolids applied to agricultural lands, to be reused. The year 2005 was the sixth year in a row that the wastewater utility has reported 100% compliance with its control permits issued by the Commonwealth of Virginia. This is a milestone that few in the nation have achieved.

Electric Utility

The Electric Utility purchases electricity from Virginia Power and distributes it to over 37,000 streetlights in the municipal system. The Electric Utility installs, maintains and operates the streetlight infrastructure and 5 substations throughout a majority of the city. It contracts with Virginia Power to operate and maintain approximately 5,000 streetlights in the southwest area of Richmond.

PUBLIC UTILITIES

Rates

The following rate increases are Adopted for FY2007 for all utilities:

Gas Utility – 3.0% rate increase

The average monthly residential gas bill will increase \$1.19 in FY2007.

Water Utility – 8.25% rate increase

The average monthly residential water bill will increase \$1.96 in FY2007.

Wastewater Utility – 5.5%

The average monthly residential wastewater bill will increase \$1.96 in FY2007.

Fiscal Plan

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Revenues				
Gas Recovery Revenues	\$ 154,400,938	\$153,037,173	\$153,037,173	\$220,263,724
City Revenues	167,636,479	159,270,291	168,729,954	186,908,095
County Revenues (Contracts)	17,216,725	15,551,900	13,316,000	14,600,500
Interest Income & Other	1,277,037	143,700	670,700	878,600
Total Revenues	323,314,454	328,003,064	335,753,827	408,050,419
Expenses				
Gas Costs	154,400,938	153,037,173	153,037,173	220,263,724
O&M Expense	77,384,645	83,499,901	86,846,805	91,250,179
Depreciation	29,495,665	30,868,700	32,576,900	32,200,400
Taxes	21,276,463	21,005,815	21,192,144	21,230,534
Interest Expense & Other	30,125,830	31,169,810	34,170,400	34,008,110
Total Expenses	312,683,541	319,581,399	327,823,422	398,952,947
Construction In Aid Revenue	4,252,218	-	-	-
Net Income	\$14,883,131	\$8,421,665	\$7,930,405	\$9,097,472
Total FTEs	697	692	692	692

PUBLIC UTILITIES

Agency Programs

Natural Gas

The goal of the Natural Gas Program is to provide wholesale and retail natural gas services to users in the City of Richmond, Henrico County, and portions of Chesterfield and Hanover counties in order that they may receive safe and dependable natural gas services at competitive rates.

The approved program expenditures are **\$217,108,261** for **FY2007** and the adopted program expenditures are **\$285,911,199** for **FY2007**.

Water

The goal of the Water Utility is to provide the Central Virginia Region dependable and efficient customer service with a product meeting all regulatory requirements at competitive cost, while continuing to expand into new demand areas.

The approved program expenditures are **\$48,106,014** for **FY2007** and the adopted program expenditures are **\$50,161,446** for **FY2007**.

Wastewater

The goal of the Wastewater Program is to provide wholesale and retail wastewater services to users in the City of Richmond and wholesale wastewater treatment services directly to Henrico, Chesterfield and indirectly to Goochland County in order that they may receive dependable wastewater services at competitive prices.

The approved program expenditures are **\$49,234,073** for **FY2007** and the adopted program expenditures are **\$49,841,338** for **FY2007**.

Electric Light

The goal of the Electric Program is to provide street lighting services to citizens in the City of Richmond in the service area in order to provide safe, efficient and reliable streetlights to enhance public safety and revitalize neighborhoods through streetscape improvements at the lowest competitive costs.

The approved program expenditures are **\$7,987,693** for **FY2007** and the adopted program expenditures are **\$7,807,456** for **FY2007**.

PUBLIC UTILITIES PERFORMANCE MEASURES

<i>Agency Programs</i>	<i>Program Measures</i>	<i>Actual FY2004</i>	<i>Actual FY2005</i>	<i>Target FY2006</i>	<i>Target FY2007</i>
<i>Natural Gas</i>	<i>Average cost to repair gas leaks</i>	\$0	\$4,977	\$2,398	\$2,443
<i>Natural Gas</i>	<i>Percent of gas meters with accurate readings</i>	99.9%	99.9%	99.9%	99.9%
<i>Natural Gas</i>	<i>Average cost per foot to install gas mains</i>	\$20.00	\$17.70	\$25.00	\$27.50
<i>Water</i>	<i>Percent of days meeting demand and in compliance with potable water regulatory standards</i>	100%	100%	100%	100%
<i>Water</i>	<i>Average cost to repair water main and water services leak</i>	\$1,292	\$1,368	\$1,687	\$1,762
<i>Water</i>	<i>Average cost to replace water mains</i>	\$0	\$19.45	\$20.62	\$21.85
<i>Water</i>	<i>Average cost to replace water services</i>	\$0	\$1,495	\$1,500	\$1,500
<i>Water</i>	<i>Percent of water meters with accurate readings</i>	99.9%	99.9%	99.9%	99.9%
<i>Wastewater</i>	<i>Operating and maintenance costs per millions of gallons per day treated</i>	\$415	\$352	\$387	\$419
<i>Waterwater</i>	<i>Average cost per foot to rehab sanitary sewer main</i>	\$0.0/ft	\$69.13/ft	\$73.28/ft	\$77.67/ft
<i>Electric Light</i>	<i>Average installation cost for street light (non-ornamental)</i>	\$1,204	\$1,012	\$1,240	\$1,304
<i>Electric Light</i>	<i>Average cost to repair or replace a street light</i>	\$217	\$278	\$241	\$253

SUMMARY OF ENTERPRISE FUNDS - PUBLIC UTILITIES

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Gas Utility				
Revenue	\$219,333,533	\$216,761,073	\$219,878,173	\$288,977,224
Expenditures	214,227,842	214,348,264	217,108,261	285,911,199
Net Income (Loss)	\$ 5,105,691	\$ 2,412,809	\$ 2,769,912	\$ 3,066,025
FTE's	273	273	271	271
Water Utility				
Revenue	\$ 45,413,245	\$ 47,539,400	\$ 50,265,300	\$ 52,771,700
Expenditures	42,167,542	44,624,082	48,106,014	50,161,446
Net Income (Loss)	\$ 3,245,703	\$ 2,915,318	\$ 2,159,286	\$ 2,610,254
FTE's	182	182	181	181
Wastewater Utility				
Revenue	\$ 50,221,369	\$ 50,781,547	\$ 52,235,280	\$ 53,262,531
Expenditures	44,634,213	47,688,009	49,234,073	49,841,338
Net Income (Loss)	\$ 5,587,156	\$ 3,093,538	\$ 3,001,207	\$ 3,421,193
FTE's	193	193	191	191
Electric Utility				
Revenue	\$ 8,259,066	\$ 7,833,904	\$ 7,987,693	\$ 7,807,456
Expenditures	7,314,485	7,833,904	7,987,693	7,807,456
Net Income (Loss)	\$ 944,581	\$ -	\$ -	\$ -
FTE's	34	34	34	34
Stores Utility				
Revenue	\$ 4,339,459	\$ 5,087,140	\$ 5,387,381	\$ 5,231,508
Expenditures	4,339,459	5,087,140	5,387,381	5,231,508
Net Income (Loss)	\$ -	\$ -	\$ -	\$ -
FTE's	15	15	15	15
Total Utility				
Revenue	\$ 327,566,672	\$ 328,003,064	\$ 335,753,827	\$ 408,050,419
Expenditures	312,683,541	319,581,399	327,823,422	398,952,947
Net Income (Loss)	\$ 14,883,131	\$ 8,421,665	\$ 7,930,405	\$ 9,097,472
FTE's	697	697	692	692

ENTERPRISE FUNDS

PUBLIC UTILITIES

GAS UTILITY

	<u>Actual</u> <u>FY2005</u>	<u>Adopted</u> <u>FY2006</u>	<u>Approved</u> <u>FY2007</u>	<u>Adopted</u> <u>FY2007</u>
REVENUES:				
Customer Sales	\$ 63,736,672	\$ 63,184,800	\$ 65,836,800	\$ 67,102,900
Recovery of Purchased Gas	154,400,938	153,037,173	153,037,173	220,263,724
Rate Stabilization Fund		500,000	500,000	1,000,000
Interest on Investments	428,826	39,100	504,200	610,600
Construction In Aid Revenue	767,097			
Other				
TOTAL REVENUES	\$219,333,533	\$216,761,073	\$219,878,173	\$288,977,224
EXPENSES:				
Operating Expenses:				
Recovery of Purchased Gas	\$ 154,400,938	\$ 153,037,173	\$ 153,037,173	\$ 220,263,724
Operation and Maintenance	24,636,522	29,926,634	30,568,151	32,357,033
Stores (Gain) or Loss	84,157			
Depreciation	10,908,284	10,759,400	11,394,600	11,485,000
Sums-in-Lieu of Taxes:	-			
Income Tax	2,235,034	1,243,000	1,426,900	1,579,400
Gross Receipts	1,756,348	1,588,200	1,588,200	1,602,700
Real Estate & Per. Prop.	3,805,455	4,104,700	4,375,900	3,969,900
Social Security Taxes	584,533	673,857	717,537	730,942
Rate Stabilization Fund	3,000,000	-	-	-
Total Operating Expenses	\$ 201,411,271	\$ 201,332,964	\$ 203,108,461	\$ 271,988,699
Other Expenses:				
Interest on Long-Term Debt	\$ 12,496,196	\$ 12,165,659	\$ 13,179,933	\$ 13,129,793
Interest on Customer Deposits	11,144	7,382	7,382	11,144
Allowance for Funds Used				
During Construction	(671,253)	(100,000)	(100,000)	(100,000)
Amortization of Debt Discount				
and Expense	980,484	942,259	912,485	881,563
Total Other Expenses	\$ 12,816,571	\$ 13,015,300	\$ 13,999,800	\$ 13,922,500
TOTAL EXPENSES	\$ 214,227,842	\$ 214,348,264	\$ 217,108,261	\$ 285,911,199
NET INCOME:	\$ 5,105,691	\$ 2,412,809	\$ 2,769,912	\$ 3,066,025

ENTERPRISE FUNDS

PUBLIC UTILITIES

WATER UTILITY

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
REVENUES:				
City Sales	\$ 28,614,101	\$ 30,316,100	\$ 32,908,300	\$ 34,159,100
County Sales	15,596,913	14,651,900	12,416,000	13,700,500
Rate Stabilization Fund	-	2,650,000	5,000,000	5,000,000
Interest on Investments	370,073	(78,600)	(59,000)	(87,900)
Construction In Aid Revenue				
Other	832,158	-	-	-
TOTAL REVENUES	\$45,413,245	\$47,539,400	\$50,265,300	\$52,771,700
 EXPENSES:				
Operating Expenses:				
Operation and Maintenance	\$ 20,828,487	\$ 23,170,476	\$ 24,568,213	\$ 26,579,708
Stores (Gain) or Loss	46,372			
Depreciation	5,584,158	5,977,800	6,237,200	6,423,200
Sums-in-Lieu of Taxes:				
Income Tax	1,243,341	1,501,800	1,112,400	1,344,700
Gross Receipts	813,354	951,500	1,005,600	1,056,300
Real Estate & Per. Prop.	2,688,109	2,825,300	3,289,500	2,874,700
Social Security Taxes	500,809	453,496	467,101	531,328
Rate Stabilization Fund	1,000,000			-
Total Operating Expenses	\$32,704,630	\$34,880,372	\$36,680,014	\$38,809,936
 Other Expenses:				
Interest on Long-Term Debt	9,677,348	9,106,607	10,812,246	10,737,756
Allowance for Funds Used				
During Construction	(969,993)	(100,000)	(100,000)	(100,000)
Amortization of Debt Discount				
and Expense	755,497	737,103	713,754	713,754
Total Other Expenses	\$ 9,462,852	\$ 9,743,710	\$ 11,426,000	\$ 11,351,510
TOTAL EXPENSES	\$ 42,167,482	\$ 44,624,082	\$ 48,106,014	\$ 50,161,446
 NET INCOME:	 \$ 3,245,763	 \$ 2,915,318	 \$ 2,159,286	 \$ 2,610,254

ENTERPRISE FUNDS

PUBLIC UTILITIES

WASTEWATER UTILITY

	<u>Actual FY2005</u>	<u>Adopted FY2006</u>	<u>Approved FY2007</u>	<u>Adopted FY2007</u>
REVENUES:				
City Sales	\$ 46,283,134	\$ 46,698,347	\$ 49,109,780	\$ 51,006,631
County Sales	1,619,812	900,000	900,000	900,000
Rate Stabilization Fund	-	3,000,000	2,000,000	1,000,000
Interest on Investments	478,138	183,200	225,500	355,900
Construction In Aid Revenue	1,840,285			-
Other				
TOTAL REVENUES	\$ 50,221,369	\$ 50,781,547	\$ 52,235,280	\$ 53,262,531
EXPENSES:				
Operating Expenses:				
Operation and Maintenance	\$ 21,437,009	\$ 24,429,133	\$ 25,666,292	\$ 26,329,230
Stores (Gain) or Loss	18,892			-
Depreciation	8,401,454	8,993,400	9,224,600	8,932,800
Sums-in-Lieu of Taxes:				
Income Tax	1,930,206	1,593,600	1,546,100	1,762,500
Gross Receipts	910,978	1,011,100	1,039,300	1,057,300
Real Estate & Per. Prop.	3,158,431	3,333,200	3,066,900	3,066,300
Social Security Taxes	503,318	512,576	539,381	549,908
Rate Stabilization Fund	900,000			-
Total Operating Expenses	\$ 37,260,288	\$ 39,873,009	\$ 41,082,573	\$ 41,698,038
Other Expenses:				
Interest on Long-Term Debt	\$ 8,150,940	\$ 7,712,031	\$ 8,073,800	\$ 8,065,600
Allowance for Funds Used				
During Construction	(1,511,691)	(608,800)	(608,800)	(608,800)
Amortization of Debt Discount				
and Expense	734,676	711,769	686,500	686,500
Total Other Expenses	\$ 7,373,925	\$ 7,815,000	\$ 8,151,500	\$ 8,143,300
TOTAL EXPENSES	\$ 44,634,213	\$ 47,688,009	\$ 49,234,073	\$ 49,841,338
NET INCOME:	\$ 5,587,156	\$ 3,093,538	\$ 3,001,207	\$ 3,421,193

ENTERPRISE FUNDS

PUBLIC UTILITIES

ELECTRIC UTILITY

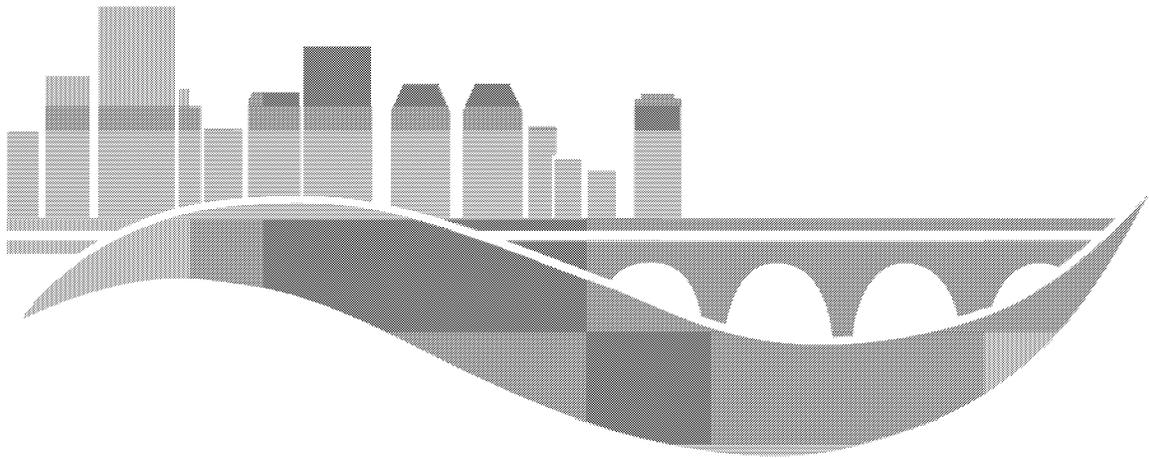
	<u>Actual FY2005</u>	<u>Adopted FY2006</u>	<u>Approved FY2007</u>	<u>Adopted FY2007</u>
REVENUES:				
Customer Sales	\$ 7,446,388	\$ 7,833,904	\$ 7,987,693	\$ 7,807,456
Other				
Rate Stabilization				
Construction In Aid Revenue	812,678			-
Interest on Investments	-	-	-	-
TOTAL REVENUES	\$ 8,259,066	\$ 7,833,904	\$ 7,987,693	\$ 7,807,456
EXPENSES:				
Operating Expenses:				
Operation and Maintenance	\$ 4,913,364	\$ 5,088,412	\$ 5,123,582	\$ 5,113,843
Stores (Gain) or Loss	22,327			-
Depreciation	1,301,132	1,546,700	1,744,200	1,538,800
Sums-in-Lieu of Taxes:				
Income Tax	67,950	8,758	8,706	106
Gross Receipts	136,221	156,200	159,200	155,400
Real Estate & Per. Prop.	308,794	349,000	267,200	322,000
Social Security Taxes	92,275	89,034	91,705	86,507
Rate Stabilization Fund	-	-	-	-
Total Operating Expenses	\$ 6,842,063	\$ 7,238,104	\$ 7,394,593	\$ 7,216,656
Other Expenses:				
Interest on Long-Term Debt	\$ 603,000	\$ 600,714	\$ 598,072	\$ 595,772
Allowance for Funds Used				
During Construction	(139,149)	(12,300)	(12,300)	(12,300)
Amortization of Debt Discount				
and Expense	8,571	7,386	7,328	7,328
Total Other Expenses	\$ 472,422	\$ 595,800	\$ 593,100	\$ 590,800
TOTAL EXPENSES	\$ 7,314,485	\$ 7,833,904	\$ 7,987,693	\$ 7,807,456
NET INCOME:	\$ 944,581	\$ -	\$ -	\$ -

ENTERPRISE FUNDS

PUBLIC UTILITIES

STORES INTERNAL SERVICE FUND

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
REVENUES:				
Service Charges	\$ 4,339,459	\$ 5,087,140	\$ 5,387,381	\$ 5,231,508
Other	-	-	-	-
TOTAL REVENUES	\$ 4,339,459	\$ 5,087,140	\$ 5,387,381	\$ 5,231,508
 EXPENSES:				
Operating Expenses:				
Operation and Maintenance	\$ 669,265	\$ 891,859	\$ 915,951	\$ 870,365
Stores Inventory Adjustment	(171,750)			-
Depreciation	3,300,637	3,591,400	3,976,300	3,820,600
Sums-in-Lieu of Taxes:				
Income Tax				
Gross Receipts				
Real Estate & Per. Prop.	507,441	557,347	447,200	495,800
Social Security Taxes	33,866	46,534	47,930	44,743
Rate Stabilization Fund	-	-	-	-
Total Operating Expenses	\$ 4,339,459	\$ 5,087,140	\$ 5,387,381	\$ 5,231,508
 Other Expenses:				
Interest on Long-Term Debt	\$ -	\$ -	\$ -	\$ -
Allowance for Funds Used				
During Construction	-	-	-	-
Amortization of Debt Discount				
and Expense	-	-	-	-
Total Other Expenses	\$ -	\$ -	\$ -	\$ -
 TOTAL EXPENSES	 \$ 4,339,459	 \$ 5,087,140	 \$ 5,387,381	 \$ 5,231,508
 NET INCOME:	 \$ -	 \$ -	 \$ -	 \$ -



Internal Service Funds

INTERNAL SERVICE FUNDS

This section begins with a narrative about major items in each fund for the FY2007 budget. Following the narrative, is a summary of revenues, expenditures and net income for each fund. The Funds include Fleet Management, Public Works Stores, Radio Maintenance, and Risk Management.

The **Bureau of Fleet Management** provides corrective and preventive maintenance services to City equipment. Other support services provided include over 30 fuel stations around the City and a formal underground storage tank program as required by state and federal laws. The Bureau also writes vehicle specifications for department-owned and leased vehicles purchased as replacements. The Bureau owns and leases equipment to most City agencies. Equipment purchases will be \$5.0 million for FY2007. Authorized positions remained at 56.

Public Works Stores provides for the purchase and inventory of bulk material. Purchases are made through City contracts and issued to the Department of Public Works and other agencies as needed. Authorized strength remains the same at 4.4.

Radio Maintenance is charged with the installation and maintenance of electronic equipment used by City agencies. This includes installing and maintaining portable radios (hand-held), pagers/beepers, base stations, computer aided and dispatch consoles, antenna tower sites, Police and Fire sirens, public address systems and other communications equipment. Radio Maintenance also repairs radios under contract for a number of state agencies.

The **Risk Management Fund** consolidates the City's liabilities and segregates accounts for the payment of worker's compensation indemnity and medical claims, self-insured liability claims, commercial insurance premiums and administrative costs including safety, claims administration and insurance procurement. The department provides the following services:

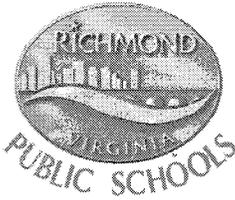
- Procures commercial insurance.
- Provides information to all City agencies on insurance and coverage issues.
- Administers self-insurance activities and negotiates with carriers and other outside vendors on claims-related issues.
- Trains employees on defensive driving, CPR, hazardous materials safety and environmental and health-related issues as part of the safety and loss control program.
- Reviews accident claims, controls generating of accident claim reports and statistical reports.

The authorized strength for FY2007 is four.

SUMMARY OF INTERNAL SERVICE FUNDS

	Actual FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Fleet Management Fund				
Revenue	\$ 18,336,075	\$ 17,405,615	\$ 17,704,990	\$ 17,751,263
Expenditures	18,113,480	17,405,615	17,704,990	17,751,263
Net Income (Loss)	222,595	-	-	-
FTE's	55.00	56.00	56.00	56.00
Public Works - Stores				
Revenue	1,343,756	1,807,290	1,807,290	1,807,290
Expenditures	1,606,401	1,732,297	1,734,775	1,735,162
Net Income (Loss)	(262,645)	74,993	72,515	72,128
FTE's	4.00	4.40	4.40	4.40
Radio Shop				
Revenue	927,363	1,432,374	1,477,648	1,493,727
Expenditures	1,083,335	1,432,450	1,477,727	1,493,806
Net Income (Loss)	(122,177)	(76)	(79)	(79)
FTE's	7.00	7.00	7.00	7.00
Risk Management				
Revenue	12,849,498	13,079,675	13,729,541	13,946,425
Expenditures	13,784,804	13,079,675	13,729,541	13,946,425
Net Income (Loss)	(1,388,851)	-	-	-
FTE's	3.00	4.00	4.00	4.00
Total Internal Service Funds				
Revenue	33,456,692	33,724,954	34,719,469	34,998,705
Expenditures	34,588,020	33,650,037	34,647,033	34,926,656
Net Income (Loss)	\$ (1,131,328)	\$ 74,917	\$ 72,436	\$ 72,049
FTE's	69.00	71.40	71.40	71.40

RICHMOND PUBLIC SCHOOLS



May 31, 2006

Honorable Mayor L. Douglas Wilder and Members of City Council
City of Richmond, Virginia

Subject: School Board's Adopted FY07 Operating Budget

Ladies and Gentlemen:

Each year the School Board is responsible for determining the financial requirements for all schools serving the students of the City of Richmond. All members of the School Board take this responsibility very seriously and work tirelessly to insure that the educational needs of tomorrow's leaders are addressed adequately. In development of the FY2006-2007 budget, School Board members spent many hours examining the Superintendent's Proposed Budget, evaluating each budget request to ascertain how these mandates, necessities and program initiatives affected the district's instructional program. In the end, this plan was adopted to provide the educational enrichment opportunities needed by our students so each child can realize his or her full potential. In addition, this fiscal plan directly supports the goals and objectives as outlined in the District's Balanced Scorecard, plus it embraces our M.O.U. with the state and our Superintendent's educational philosophy of *Moving From Good To Great!*

The FY07 adopted budget of \$260 million reflects an increase of 4.15% (excluding debt service) over last year. Because personnel costs comprise slightly over 80% of our budget, any salary increase has a profound impact on our funding request. Providing a 5% salary adjustment for eligible teachers July 1st and a 3.5% annualized salary adjustment for all other eligible full-time employees will cost the division over \$10 million. State mandates requiring resources in fiscal 2007 include: 20 special education teachers, and a VRS rate increase, as well as reinstating VRS Group Life Insurance program. The adopted budget also allocates resources for the district's foreign language program expansion, expanding the International Baccalaureate program, as well as making a continuing commitment to the Regional Governor's Schools. Further, a specialist position for ADA issues is included along with funds for school security staff, and replacement musical instruments.

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May 31, 2006

Honorable Mayor L. Douglas Wilder and Members of City Council
City of Richmond, Virginia

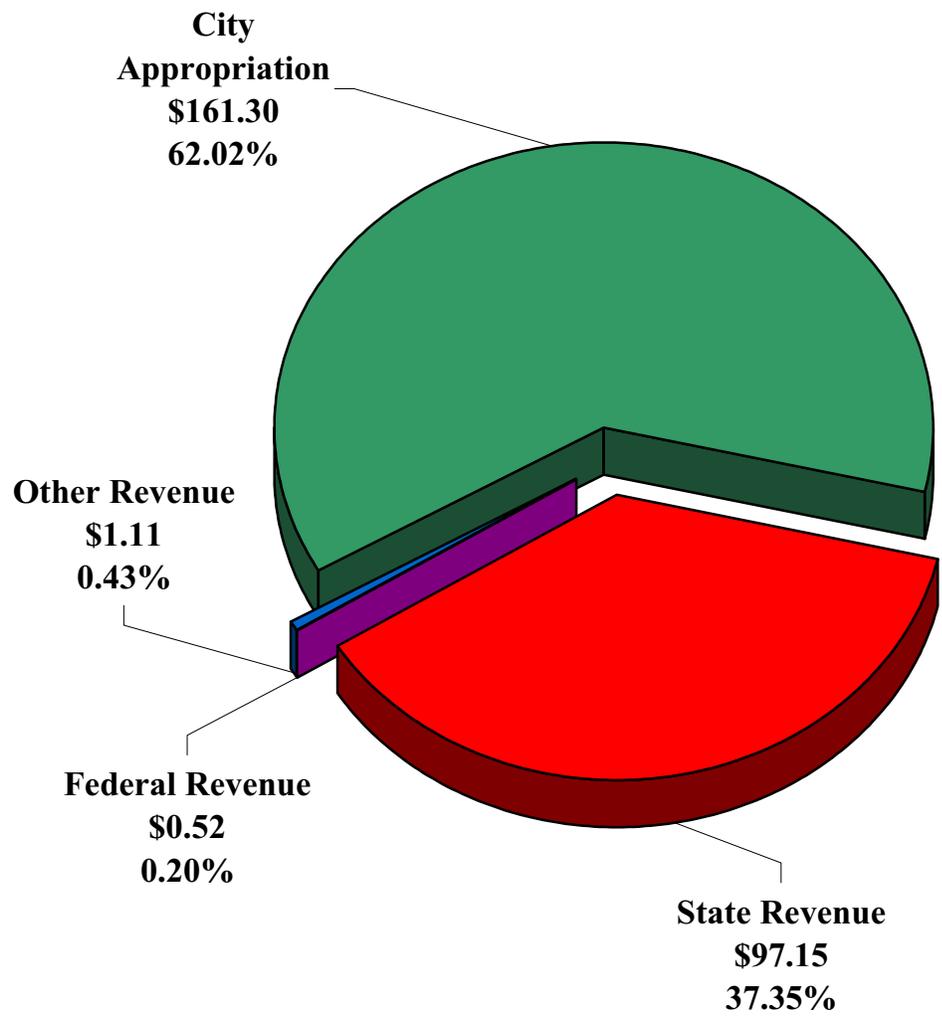
In summary, the School Board has made great progress in addressing the educational needs of the children of Richmond. The School Board also remains very sensitive to the financial stress affecting programs and services delivered by the City of Richmond. This budget addresses both while positioning the school district for future success.

Sincerely,

A handwritten signature in black ink, appearing to read "David L. Ballard". The signature is written in a cursive, flowing style.

David L. Ballard
Chairman, School Board

**SCHOOL BOARD
GENERAL FUND REVENUES
TOTAL REVENUES \$260,071,247
ADOPTED FY 2007**



Note: City Appropriation includes State Sales Taxes but not Debt Service

GENERAL FUND OPERATING BUDGET REVENUE DETAIL

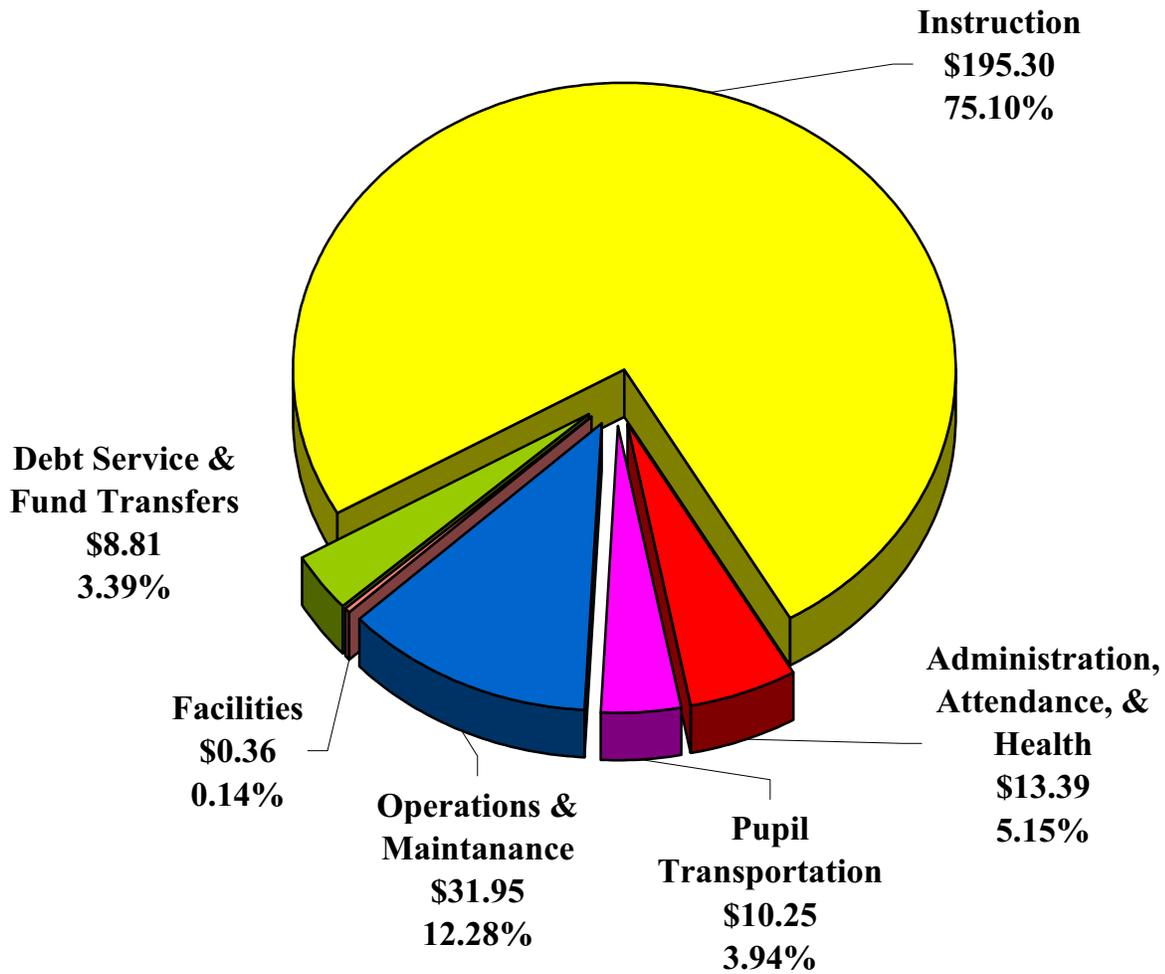
	Actuals 2004-05	Budget 2005-06	Budget 2006-07	Increase (Decrease)	Percent Change
LOCAL REVENUE					
Operations - City Funds	125,586,825	132,407,218	132,026,487	(380,731)	-0.29%
Sales Tax*	0	0	29,268,976	29,268,976	100.00%
Debt Service*	9,673,556	9,896,406	0	(9,896,406)	-100.00%
Total City Appropriation	135,260,381	142,303,624	161,295,463	18,991,839	13.35%
STATE SOQ REVENUES					
Basic Aid SOQ	47,385,290	48,273,337	53,259,837	4,986,500	10.33%
Textbooks	850,293	857,924	1,334,694	476,770	55.57%
Sales Tax*	24,704,684	26,600,589	0	(26,600,589)	-100.00%
Vocational Education-SOQ	1,158,510	1,209,684	996,333	(213,351)	-17.64%
Gifted Education -SOQ	525,371	516,494	537,496	21,002	4.07%
Special Education-SOQ	10,655,599	10,927,928	10,789,243	(138,685)	-1.27%
Remedial Education-SOQ	3,529,415	3,561,091	3,224,974	(336,117)	-9.44%
VRS Retirement	2,496,661	3,152,716	4,562,158	1,409,442	44.71%
Social Security	2,969,919	3,391,608	3,578,935	187,327	5.52%
Group Life	0	0	222,864	222,864	100.00%
English As A Second Language	236,784	306,409	436,944	130,535	42.60%
Total SOQ Revenues	94,512,526	98,797,780	78,943,478	(19,854,302)	-20.10%
STATE SCHOOL FACILITIES					
Lottery	3,191,965	3,333,290	3,052,320	(280,970)	-8.43%
School Construction	387,862	382,640	371,581	(11,059)	-2.89%
Total School Facilities Revenues	3,579,827	3,715,930	3,423,901	(292,029)	-7.86%
STATE INCENTIVE REVENUES					
At-Risk	3,718,028	4,012,497	4,551,738	539,241	13.44%
At-Risk Four-Year-Olds	2,477,520	3,118,578	2,976,594	(141,984)	-4.55%
Compensation Supplement	0	1,141,724	1,284,746	143,022	100.00%
Enrollment Loss	352,439	0	105,650	105,650	100.00%
K-3 Primary Class Size Reduction	3,991,833	3,989,129	4,766,148	777,019	19.48%
SOL Algebra Readiness	337,983	334,921	361,698	26,777	8.00%
Total Incentive Revenues	10,877,803	12,596,849	14,046,574	1,449,725	11.51%
STATE CATEGORICAL REVENUES					
Foster Care Children	220,348	361,994	253,273	(108,721)	-30.03%
Spec Educ: Homebound	266,560	331,273	471,658	140,385	42.38%
Spec Educ: Categ. Private Tuition	39,480	0	0	0	0.00%
Other State Agencies	56,340	0	0	0	0.00%
Visually Handicapped	8,100	16,900	8,100	(8,800)	-52.07%
Mailing Report Cards	0	11,000	0	(11,000)	-100.00%
Total Categorical Revenues	590,828	721,167	733,031	11,864	1.65%
Total State Revenue	109,560,984	115,831,726	97,146,984	(18,684,742)	-16.13%

GENERAL FUND OPERATING BUDGET REVENUE DETAIL

	Actuals 2004-05	Budget 2005-06	Budget 2006-07	Increase (Decrease)	Percent Change
OTHER REVENUE					
Building Rental Permit	66,599	115,000	100,000	(15,000)	-13.04%
Student Fees	1,385	1,000	1,400	400	40.00%
Cobra Administrative Fees	2,344	2,100	2,500	400	19.05%
Library Fines	1,454	1,900	1,900	0	0.00%
Textbook Fines	3,107	14,000	5,000	(9,000)	-64.29%
Attorney's Fees	1,673	1,100	2,000	900	81.82%
Tuition	517,129	600,000	600,000	0	0.00%
Operating Expense Recovery	575	3,500	600	(2,900)	-82.86%
Reimbursement Prior Year	0	500	0	(500)	-100.00%
Sales Of Supplies	30	0	0	0	0.00%
Sale Of Surplus Property	42,632	300	20,000	19,700	6566.67%
Interest/Dividends/Gains Invest	1,668	7,800	1,700	(6,100)	-78.21%
Food Sales - RTC	1,775	500	1,800	1,300	260.00%
Damages Recovery	146	10,200	0	(10,200)	-100.00%
Richmond Sch / Math-Science	42,351	42,400	42,400	0	0.00%
Indirect Cost Recovery	326,293	324,000	330,000	6,000	1.85%
Miscellaneous	(655)	0	0	0	0.00%
Total Other Revenue	1,008,506	1,124,300	1,109,300	(15,000)	-1.33%
FEDERAL REVENUE					
Advanced Placement 84.330	4,472	0	4,500	4,500	100.00%
Air Force	74,517	0	75,000	75,000	100.00%
Impact Aid PL 103-382, Title VIII	85,646	64,700	65,000	300	0.46%
Army Reserve	374,632	285,300	375,000	89,700	31.44%
Total Federal Revenue	539,267	350,000	519,500	169,500	48.43%
Total General Fund Revenue	246,369,138	259,609,650	260,071,247	461,597	0.18%

**Note: In the 2006-07 Budget, State Sales Tax has become part of the City Appropriation, and Debt Service has been removed*

SCHOOL BOARD
GENERAL FUND EXPENDITURES
TOTAL EXPENDITURES \$260,071,247
ADOPTED FY 2007



Note: School Board expenditures budget no longer includes Debt Service

GENERAL FUND OPERATING BUDGET - SUMMARY BY OBJECT CLASS

DESCRIPTION	F-T-E's 2006-07	Actuals 2004-05	Budget 2005-06	Budget 2006-07	Increase (Decrease)	Percent Change
Administration	8.0	850,780	865,405	982,651	117,246	13.55%
Instructional Administration	139.0	11,241,903	10,973,102	10,487,674	-485,428	-4.42%
Instructional Class Staff	2,038.3	93,725,891	97,529,898	99,270,609	1,740,711	1.78%
Other Professionals	159.3	8,445,744	9,032,690	8,897,937	-134,753	-1.49%
Technical	327.0	7,559,790	8,251,529	8,146,713	-104,816	-1.27%
Clerical	168.7	6,950,045	6,682,789	6,346,343	-336,446	-5.03%
Support & Crafts	58.0	2,895,280	3,000,148	2,887,786	-112,362	-3.75%
Operative	205.0	5,129,368	4,067,100	3,932,592	-134,508	-3.31%
Laborer	412.0	10,677,089	10,169,659	10,478,734	309,075	3.04%
State Employee	1.0	64,458	66,005	69,067	3,062	4.64%
SUBTOTAL SALARIES AND WAGES	3,516.3	147,540,348	150,638,325	151,500,106	861,781	0.57%
Health Insurance		17,318,921	19,899,302	18,697,168	-1,202,134	-6.04%
VRS Life Insurance		-1,210	0	1,768,687	1,768,687	100.00%
Social Security - FICA		10,901,686	11,370,416	11,441,276	70,860	0.62%
Retirement		17,591,465	20,300,783	24,672,354	4,371,571	21.53%
Compensation-type Insurance		1,551,345	1,501,821	1,663,039	161,218	10.73%
Other Benefits		-13,736	450,170	450,170	0	0.00%
SUBTOTAL EMPLOYEE BENEFITS		47,348,471	53,522,492	58,692,694	5,170,202	9.66%
TOTAL PERSONNEL SERVICES		194,888,819	204,160,817	210,192,800	6,031,983	2.95%
Service Contracts		1,931,694	2,053,272	2,588,972	535,700	26.09%
Professional Services		1,070,619	1,304,600	1,394,300	89,700	6.88%
Tuition		4,072,435	4,148,413	4,867,939	719,526	17.34%
Temporary Services		143,150	111,420	117,420	6,000	5.39%
Non-Professional Services		2,280,841	2,970,591	3,174,795	204,204	6.87%
Repairs & Maintenance		2,501,105	2,304,797	2,196,635	-108,162	-4.69%
SUBTOTAL PURCHASED SERVICES		11,999,844	12,893,093	14,340,061	1,446,968	11.22%
Advertising		73,031	98,700	108,700	10,000	10.13%
Student Transportation		714,441	807,588	792,335	-15,253	-1.89%
Insurance System-wide		1,781,646	1,886,205	1,964,372	78,167	4.14%
Miscellaneous Insurance		24,105	81,700	82,744	1,044	1.28%
Utilities		6,167,820	5,986,000	6,686,000	700,000	11.69%
Communications		1,693,278	1,911,815	1,897,257	-14,558	-0.76%
Rentals		1,086,820	1,072,900	1,264,803	191,903	17.89%
SUBTOTAL OTHER CHARGES		11,541,141	11,844,908	12,796,211	951,303	8.03%
Materials / Supplies		5,793,001	6,457,314	6,352,966	-104,348	-1.62%
Printing & Binding		204,606	278,270	283,564	5,294	1.90%
Meals		78,871	113,669	12,000	-101,669	-89.44%
Books & Periodicals		396,034	424,918	418,283	-6,635	-1.56%
Media Supplies		103,859	109,212	103,732	-5,480	-5.02%
Textbooks		3,034,970	3,000,200	2,971,500	-28,700	-0.96%
Food Service Management		0	900	900	0	0.00%
Permits & Fees		6,532	21,300	22,375	1,075	5.05%
Food		3,276	11,650	9,400	-2,250	-19.31%
SUBTOTAL SUPPLIES / MATERIALS		9,621,149	10,417,433	10,174,720	-242,713	-2.33%

GENERAL FUND OPERATING BUDGET - SUMMARY BY OBJECT CLASS

DESCRIPTION	F-T-E's 2006-07	Actuals 2004-05	Budget 2005-06	Budget 2006-07	Increase (Decrease)	Percent Change
Staff Development		453,152	636,950	746,601	109,651	17.22%
Dues & Fees		216,116	222,000	224,000	2,000	0.90%
Travel		263,519	343,671	381,982	38,311	11.15%
Commencement Cost		59,459	69,600	77,900	8,300	11.93%
Awards		33,169	52,795	56,895	4,100	7.77%
Claims & Judgments		25,343	50,000	50,000	0	0.00%
Garage Services		1,732,958	1,169,000	2,027,759	858,759	73.46%
Warehouse Service		781,797	0	0	0	0.00%
Other Operating Expenses		892,616	192,600	193,150	550	0.29%
SUBTOTAL OTHER OPERATING EXPENSE		4,458,129	2,736,616	3,758,287	1,021,671	37.33%
Land & Improvements		0	3,800	0	-3,800	-100.00%
Buildings		1,553	0	0	0	0.00%
Equipment Additional		736,016	540,917	855,902	314,985	58.23%
Equipment Replacement		854,841	433,985	457,904	23,919	5.51%
SUBTOTAL CAPITAL OUTLAY		1,592,410	978,702	1,313,806	335,104	34.24%
Debt Service		0	9,896,406	223,478	-9,672,928	-97.74%
Building Lease Purchase - CCP		0	0	900,000	900,000	0.00%
Transfer to Other Funds		6,074,204	7,301,835	7,687,209	385,374	5.28%
Transfer to City of Richmond		6,218,440	0	0	0	0.00%
VHSL Supplement		311,492	286,675	289,675	3,000	1.05%
Reserve for Contingencies		0	50,000	45,000	-5,000	-10.00%
Expense Refund (Warehouse & Field Trips)		-2,205,075	-956,835	-1,650,000	-693,165	72.44%
SUBTOTAL OTHER USES OF FUNDS		10,399,061	16,578,081	7,495,362	-9,082,719	-54.79%
TOTAL NON-PERSONNEL EXPENSES		49,611,734	55,448,833	49,878,447	-5,570,386	-10.05%
TOTAL GENERAL FUND	3,516.3	244,500,553	259,609,650	260,071,247	461,597	0.18%

**Note: In the 2006-07 Budget, Debt Service has been removed from the School Board's expenditures*

POSITION SUMMARY

Agency	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Assessor	37.00	39.00	39.00	40.00
Budget and Strategic Planning	8.00	15.00	15.00	16.80
Chief Administrative Officer	8.00	11.00	11.00	11.00
City Attorney	25.00	25.50	25.50	25.75
City Auditor	11.00	15.00	15.00	12.00
City Clerk	25.00	28.00	28.00	7.00
City Council	-	-	-	25.00
City Treasurer	-	3.00	3.00	3.00
Community Development	104.45	109.81	109.81	107.75
Customer Service and Organizational Development	13.00	-	-	-
Economic Development	21.41	13.98	13.98	12.64
Finance	123.50	114.50	114.50	112.70
Fire and Emergency Services	424.00	425.00	425.00	424.00
Office of Emergency Management	1.00	1.00	1.00	3.00
General Registrar	9.20	9.20	9.20	11.20
General Services - Mail and Printing Services	14.00	14.50	14.50	-
Human Resources	23.50	48.00	48.00	38.00
Office of the Deputy CAO for Human Services (formerly Human Services Commission)	6.00	6.00	6.00	14.00
Information Technology	85.00	85.00	85.00	87.00
Intergovernmental Relations	2.00	-	-	-
Judiciary	108.00	109.00	109.00	113.50
Justice Services	98.75	102.25	102.25	121.50
Juvenile and Domestic Relations Court	2.00	2.00	2.00	2.00
Legislative Services	-	-	-	2.00
Library	84.54	82.55	82.55	83.05
Management Services	13.00	-	-	-
Mayor's Office	4.00	11.00	11.00	11.00
Office of Minority Business Development	-	-	-	5.00
Parks, Recreation, and Community Facilities	317.83	229.43	229.43	236.03
Police	821.50	832.50	867.50	886.50
Press Secretary	8.50	7.00	7.00	7.00
Procurement Services	16.00	18.00	18.00	13.00
Public Health	78.66	93.00	93.00	-
Public Works	419.35	512.98	501.85	572.60
Real Estate Services	3.00	3.00	3.00	4.00
Sheriff and Jail	466.00	466.00	466.00	466.00
Social Services	472.64	464.50	464.50	471.30
Transportation Services	3.50	-	-	-
Total General Fund	3,858.33	3,896.69	3,920.57	3,945.32

POSITION SUMMARY

Agency	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Other Funds				
Capital Budget	27.75	31.40	31.40	31.40
Enterprise Funds	45.00	56.13	67.25	41.00
Internal Service Funds	68.60	71.40	71.40	71.40
Public Utilities	697.00	692.00	692.00	692.00
Special Funds	245.67	229.93	190.24	217.33
Total Other Funds	1,084.02	1,080.86	1,052.29	1,053.13
Total All Positions Except Schools	4,942.35	4,977.55	4,972.86	4,998.45
Total School Board	3,521.50	3,548.15	3,548.15	3,516.30
Total All Positions - All Funds	8,463.85	8,525.70	8,521.01	8,514.75

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Assessor				
Administrative Project Analyst	-	1.00	1.00	1.00
Administrative Services Coordinator I	2.00	-	-	-
Appraiser II	8.00	5.00	5.00	5.00
Appraiser III	10.00	14.00	14.00	15.00
Appraiser IV	1.00	1.00	1.00	1.00
Business Analysis Manager	1.00	2.00	2.00	1.00
City Assessor	1.00	1.00	1.00	1.00
Customer Service Representative II	5.00	3.00	3.00	3.00
Customer Service Representative III	-	2.00	2.00	1.00
Deputy Director I	1.00	1.00	1.00	1.00
Executive Assistant III	-	1.00	1.00	1.00
Geographic Information Systems Technician	1.00	1.00	1.00	1.00
Mapping Manager	1.00	1.00	1.00	1.00
Project Management Analyst	-	1.00	1.00	1.00
Real Property Manager	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	-	-	-
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Supervising Appraiser	2.00	2.00	2.00	3.00
Title Examiner I	-	-	-	1.00
Title Examiner II	1.00	1.00	1.00	1.00
Assessor Total	37.00	39.00	39.00	40.00
Budget and Strategic Planning				
Deputy Director I	1.00	1.00	1.00	1.00
Director of Budget and Strategic Planning	1.00	1.00	1.00	1.00
City Economist	-	-	-	0.80
Financial and Statistical Analyst	1.00	1.00	1.00	1.00
Grant Coordinator	-	1.00	1.00	1.00
Grant Writer	-	3.00	3.00	3.00
Management Analyst I	-	1.00	1.00	2.00
Management Analyst II	-	2.00	2.00	3.00
Senior Budget and Management Analyst	5.00	5.00	5.00	4.00
Budget and Strategic Planning Total	8.00	15.00	15.00	16.80

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Chief Administrative Officer				
Administrative Program Support Specialist	-	1.00	1.00	1.00
Assistant to the Chief Administrative Officer	-	1.00	1.00	1.00
Cabinet Secretary	-	3.00	3.00	-
Chief Administrative Officer	-	1.00	1.00	1.00
Chief Financial Officer	-	-	-	1.00
City Manager	1.00	-	-	-
Customer Service Representative III	1.00	1.00	1.00	1.00
Deputy Chief Administrative Officer	-	-	-	2.00
Deputy City Manager	2.00	-	-	-
Executive Assistant II	-	1.00	1.00	1.00
Executive Assistant III	-	1.00	1.00	1.00
Executive Assistant IV	-	1.00	1.00	1.00
Executive Secretary	3.00	-	-	-
Executive Services Coordinator	1.00	-	-	-
Executive Staff Assistant-Legislative Support	-	1.00	1.00	1.00
Chief Administrative Officer Total	8.00	11.00	11.00	11.00
City Attorney				
Administrative Services Coordinator	1.00	-	-	-
Assistant City Attorney I	7.00	8.50	8.50	8.50
Assistant City Attorney II	2.00	1.00	1.00	1.00
City Attorney	1.00	1.00	1.00	1.00
Executive Assistant III	-	1.00	1.00	1.00
Executive Assistant IV	-	1.00	1.00	1.00
Executive Assistant/Law	1.00	-	-	-
Paralegal	6.00	6.00	6.00	6.25
Senior Assistant City Attorney	3.00	3.00	3.00	3.00
Senior Legal Secretary	4.00	4.00	4.00	4.00
City Attorney Total	25.00	25.50	25.50	25.75
City Auditor				
Administrative Project Analyst	-	1.00	1.00	-
Administrative Services Coordinator	1.00	-	-	-
City Auditor (Continued)				

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Auditor II	3.00	7.00	7.00	3.00
Auditor III	5.00	4.00	4.00	4.00
Auditor IV	1.00	2.00	2.00	3.00
City Auditor	1.00	1.00	1.00	1.00
Senior Legal Secretary	-	-	-	1.00
City Auditor Total	11.00	15.00	15.00	12.00
City Clerk's Office				
Account Specialist II	2.00	-	-	-
Administrative Assistant to the Clerk	2.00	1.00	1.00	1.00
Assistant City Clerk	1.00	4.00	4.00	1.00
City Clerk	1.00	1.00	1.00	1.00
Council Liaison	8.00	9.00	9.00	-
Council Member	7.00	7.00	7.00	-
Deputy City Clerk	1.00	1.00	1.00	1.00
Executive Assistant I	-	1.00	1.00	1.00
Executive Assistant II	-	-	-	1.00
Executive Assistant III	-	-	-	1.00
Executive Assistant to City Council	1.00	1.00	1.00	-
Marketing and Public Relations Specialist	-	1.00	1.00	-
Mayor	1.00	-	-	-
President of the Council	-	1.00	1.00	-
Vice Mayor	1.00	-	-	-
Vice President of the Council	-	1.00	1.00	-
City Clerk's Office Total	25.00	28.00	28.00	7.00
City Council				
Administrative Project Analyst	-	-	-	2.00
Council Chief of Staff	-	-	-	1.00
Council Fiscal Analyst	-	-	-	1.00
Council Liaison	-	-	-	9.00
Council Member	-	-	-	7.00
Council Policy Analyst	-	-	-	1.00
Council Public Information Manager	-	-	-	1.00
Executive Assistant to City Council	-	-	-	1.00
City Council (Continued)				

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Council President	-	-	-	1.00
Council Vice President	-	-	-	1.00
City Council Total	-	-	-	25.00
City Treasurer				
City Treasurer	-	1.00	1.00	1.00
Deputy Treasurer	-	2.00	2.00	2.00
City Treasurer Total	-	3.00	3.00	3.00
Community Development				
Administrative Analyst II	1.00	-	-	-
Administrative Coordinator II	1.00	-	-	-
Administrative Program Support	-	1.00	1.00	1.00
Commissioner of Buildings	1.00	1.00	1.00	1.00
Construction Inspector I	6.00	7.00	7.00	7.00
Construction Inspector II	1.00	1.00	1.00	1.00
Construction Inspector III	1.00	-	-	-
Customer Service Representative I	2.00	2.00	2.00	2.00
Customer Service Representative II	1.00	1.00	1.00	1.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Deputy Director II	1.00	1.00	1.00	-
Director of Community Development	1.00	1.00	1.00	1.00
Drafting Technician I	1.00	-	-	-
Electrical Inspector I	4.00	4.00	4.00	4.00
Electrical Inspector II	1.00	1.00	1.00	1.00
Elevator Inspector II	1.00	1.00	1.00	1.00
Engineer I	-	-	-	-
Engineer II	8.00	9.00	9.00	8.40
Engineer III	3.00	3.00	3.00	3.00
Executive Assistant III	-	1.00	1.00	1.00
Executive Staff Assistant	1.00	1.00	1.00	-
Geographic Information Systems Technician	2.00	3.00	3.00	2.00
Human Resources Consultant	1.00	-	-	-
Mechanical Inspector I	2.00	2.00	2.00	2.00
Office Specialist I	1.00	-	-	-
Community Development (Continued)				

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Office Specialist II	3.00	-	-	-
Office Support Specialist II	-	5.00	5.00	5.00
Payroll Coordinator I	1.00	-	-	-
Planner I	2.00	2.00	2.00	3.00
Planner II	10.15	10.15	10.15	10.15
Planner III	4.30	3.50	3.50	3.50
Plans Examiner	3.00	3.00	3.00	4.00
Plumbing Inspector I	4.00	5.00	5.00	4.00
Plumbing Inspector II	-	1.00	1.00	1.00
Program Manager	1.00	1.00	1.00	1.00
Project Management Analyst	-	1.00	1.00	1.00
Property Maintenance Inspector I	6.00	5.00	5.00	5.00
Property Maintenance Inspector II	10.00	14.00	14.00	13.10
Property Maintenance Inspector III	1.00	2.00	2.00	3.00
Property Maintenance Manager	1.00	1.00	1.00	0.60
Senior Customer Service Representative	7.00	6.16	6.16	7.00
Zoning Officer	9.00	9.00	9.00	9.00
Community Development Total	104.45	109.81	109.81	107.75
 Customer Service and Organization Development				
Administrative Analyst II	1.00	-	-	-
Administrative Services Coordinator	1.00	-	-	-
Assistant to the City Manager	1.00	-	-	-
Chief of Staff	1.00	-	-	-
Customer Service Representative I	1.00	-	-	-
Customer Service Representative II	4.00	-	-	-
Customer Service Supervisor	2.00	-	-	-
Director of Customer Service and Organizational Development	1.00	-	-	-
Human Resources Manager	1.00	-	-	-
Customer Service and Organization Development Total	13.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Economic Development				
Administrative Analyst I	1.88	-	-	-
Administrative Analyst II	2.00	-	-	-
Administrative Coordinator II	2.00	-	-	-
Administrative Program Support Assistant	-	0.88	0.88	0.88
Administrative Project Analyst	-	3.88	3.88	2.88
Administrative Services Coordinator	1.88	-	-	-
Chief of Administration	1.00	-	-	-
Commercial Development Coordinator	1.00	-	-	1.43
Deputy Director I	2.65	1.74	1.74	0.80
Director of Economic Development	1.00	1.00	1.00	0.95
Maintenance Worker I	-	0.60	0.60	0.60
Marketing Manager	1.00	1.00	1.00	1.00
MBE Administrator	1.00	-	-	-
MBE Contract Compliance Specialist	1.00	-	-	-
Neighborhood Development Manager	-	-	-	0.10
Office Specialist I	1.00	-	-	-
Office Support Specialist II	-	1.00	1.00	1.00
Program Manager	1.00	-	-	-
Project Development Manager	2.00	2.00	2.00	3.00
Project Management Analyst	-	1.88	1.88	-
Senior Services Coordinator	1.00	-	-	-
Economic Development Total	21.41	13.98	13.98	12.64
Finance				
Account Investigator	-	1.00	1.00	1.00
Account Specialist II	2.00	2.00	2.00	3.00
Accountant I	1.00	1.00	1.00	1.00
Accountant II	14.00	11.00	11.00	11.00
Accountant III	-	1.00	1.00	1.00
Accounting Manager	-	3.00	3.00	4.00
Accounting Supervisor	6.00	-	-	-
Administrative Analyst I	3.00	-	-	-
Administrative Clerk	1.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Finance (Continued)				
Administrative Coordinator I	1.00	-	-	-
Administrative Coordinator II	2.00	-	-	-
Administrative Program Support Assistant	-	6.00	6.00	6.00
Administrative Project Analyst	-	7.00	7.00	7.00
Administrative Services Coordinator	1.00	-	-	-
Assistant Assessment Manager	-	-	-	-
Assistant Controller	1.00	1.00	1.00	1.00
Business Analysis Manager	4.00	4.00	4.00	4.00
Chief Financial Officer / Deputy City Manager	1.00	-	-	-
Chief of Revenue Administration	1.00	1.00	1.00	1.00
Chief of Tax Enforcement	1.00	1.00	1.00	1.00
City Economist	-	-	-	0.20
City Treasurer	1.00	-	-	-
Controller	1.00	1.00	1.00	1.00
Customer Service Manager	1.00	-	-	-
Customer Service Representative I	-	-	-	-
Customer Service Representative II	15.50	14.50	14.50	14.50
Customer Service Representative IV	4.00	3.00	3.00	3.00
Customer Service Supervisor	2.00	2.00	2.00	2.00
Data Entry Operator II	2.00	-	-	-
Deputy Director II	1.00	1.00	1.00	1.00
Deputy Treasurer	3.00	-	-	-
Director of Finance	1.00	1.00	1.00	-
Executive Assistant III	-	1.00	1.00	1.00
Executive Secretary	-	-	-	-
Financial Pre-Auditor	-	1.00	1.00	1.00
Financial Pre-Auditor Manager	-	1.00	1.00	-
Financial and Statistical Analyst	1.00	2.00	2.00	2.00
Information Services Manager	-	1.00	1.00	1.00
Investigative Coordinator	4.00	4.00	4.00	4.00
Investment and Debt Portfolio Manager	1.00	1.00	1.00	1.00
License and Tax Auditor	8.00	7.00	7.00	7.00
Office Specialist I	1.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Finance (Continued)				
Office Specialist II	1.00	5.00	5.00	4.00
Operations Manager	-	1.00	1.00	1.00
Payroll Coordinator II	4.00	-	-	-
Payroll Manager	1.00	1.00	1.00	1.00
Revenue Manager	6.00	5.00	5.00	5.00
Senior Administrative Analyst	3.00	-	-	-
Senior Customer Service Representative	7.00	7.00	7.00	7.00
Tax Assistance/Assessment Supervisor	2.00	2.00	2.00	2.00
Tax Enforcement Officer I	2.00	2.00	2.00	1.00
Tax Representative	12.00	12.00	12.00	12.00
Finance Total	123.50	114.50	114.50	112.70
Fire and Emergency Services				
Administrative Coordinator II	2.00	1.00	1.00	-
Administrative Program Support Assistant	-	3.00	3.00	3.00
Administrative Project Analyst	-	2.00	2.00	3.00
Administrative Secretary	1.00	-	-	-
Administrative Services Coordinator	1.00	-	-	-
Administrative Services Manager	-	-	-	1.00
Agency Human Resources Manager	1.00	1.00	1.00	-
Chief of Fire and Emergency Services	1.00	1.00	1.00	1.00
Custodian	1.00	-	-	-
Deputy Director II	-	1.00	1.00	-
Engineer II	-	1.00	1.00	1.00
Executive Assistant III	-	1.00	1.00	1.00
Fire Battalion Chief I	3.00	2.00	2.00	4.00
Fire Battalion Chief II	6.00	4.00	4.00	7.00
Fire Battalion Chief III	-	4.00	4.00	-
Fire Captain I	19.00	19.00	19.00	15.00
Fire Captain II	5.00	3.00	3.00	6.00
Fire Captain III	2.00	2.00	2.00	4.00
Fire Captain IV	4.00	5.00	5.00	4.00
Fire Division Chief	2.00	2.00	2.00	2.00
Fire Fighter I	84.00	90.00	90.00	63.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Fire and Emergency Services (Continued)				
Fire Fighter II	94.00	87.00	87.00	94.00
Fire Fighter III	36.00	45.00	45.00	55.00
Fire Fighter IV	23.00	21.00	21.00	24.00
Fire Lieutenant I	36.00	37.00	37.00	23.00
Fire Lieutenant II	6.00	7.00	7.00	23.00
Fire Lieutenant III	11.00	10.00	10.00	9.00
Fire Lieutenant IV	14.00	12.00	12.00	11.00
Fire Recruit	4.00	-	-	6.00
Maintenance Technician II	1.00	2.00	2.00	1.00
Master Fire Fighter	66.00	61.00	61.00	62.00
Senior Administrative Officer	1.00	-	-	-
System Operations Analyst	-	1.00	1.00	1.00
Total Fire Department	424.00	425.00	425.00	424.00
Office of Emergency Management				
Administrative Program Support Assistant	-	-	-	1.00
Deputy Director II	-	-	-	1.00
Emergency Services Coordinator	1.00	1.00	1.00	1.00
Total Office of Emergency Management	1.00	1.00	1.00	3.00
Fire and Emergency Services Total	425.00	426.00	426.00	427.00
General Registrar				
Assistant Registrar I	4.60	3.60	3.60	3.60
Assistant Registrar II	1.00	2.00	2.00	2.00
Deputy General Registrar	1.00	1.00	1.00	1.00
General Registrar	1.00	1.00	1.00	1.00
Office Assistant I	0.60	0.60	0.60	0.60
Voter Registration Services Coordinator	1.00	1.00	1.00	1.00
Voting Machine Technicians/Warehouse Technician	-	-	-	2.00
General Registrar Total	9.20	9.20	9.20	11.20
General Services - Mail and Printing				
Accountant I	2.00	2.00	2.00	-
Accountant II	1.00	1.00	1.00	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
General Services - Mail and Printing (Continued)				
Administrative Officer	1.00	2.00	2.00	-
Administrative Services Coordinator	2.00	2.00	2.00	-
Business Management Officer	1.00	1.00	1.00	-
Graphics Designer II	1.00	1.00	1.00	-
Human Resources Representative	0.50	-	-	-
Offset Press Operator II	1.00	1.00	1.00	-
Production Manager	1.00	1.00	1.00	-
Production Technician I	1.50	1.50	1.50	-
Senior Services Coordinator	2.00	2.00	2.00	-
General Services Total	14.00	14.50	14.50	-
Human Resources				
Administrative Program Support Assistant	-	5.00	5.00	6.00
Administrative Project Analyst	-	3.00	3.00	1.00
Agency Human Resources Manager	1.00	6.00	6.00	-
Customer Service Representative II	-	4.00	4.00	-
Customer Service Representative IV	-	1.00	1.00	-
Customer Service Supervisor	-	2.00	2.00	-
Deputy Director II	-	-	-	1.00
Director of Human Resources	1.00	1.00	1.00	1.00
Executive Assistant II	-	1.00	1.00	-
Executive Assistant III	-	-	-	1.00
Human Resources Consultant	8.00	17.00	17.00	19.00
Human Resources Division Chief	-	-	-	6.00
Human Resources Manager	3.00	4.00	4.00	-
Human Resources Representative	10.50	2.00	2.00	1.00
Office Specialist II	-	2.00	2.00	2.00
Human Resources Total	23.50	48.00	48.00	38.00
Office of the Deputy CAO for Human Services (Formerly Human Services Commission)				
Administrative Project Analyst	1.00	1.00	1.00	1.00
Administrative Services Coordinator	1.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Office of the Deputy CAO for Human Services (Continued)				
Administrator of Community Programs	1.00	1.00	1.00	1.00
Assistant Director	-	1.00	1.00	1.00
Community Services Representative	1.00	2.00	2.00	2.00
Customer Service Representative IV	-	-	-	2.00
Customer Service Supervisor	-	-	-	1.00
Director of Human Services Commission	1.00	1.00	1.00	1.00
Executive Staff Assistant	-	-	-	1.00
Executive Assistant II	-	-	-	1.00
Human Services Administrator	1.00	-	-	2.00
Project Management Analyst	-	-	-	1.00
Human Services Total	6.00	6.00	6.00	14.00
Information Technology				
Administrative Support Representative	3.00	3.00	3.00	3.00
Computer Operator	9.00	9.00	9.00	9.00
Database Manager	2.00	2.00	2.00	2.00
Director of Information Technology	1.00	1.00	1.00	1.00
Information Technology Manager	4.00	5.00	5.00	5.00
Network Engineer	7.00	6.00	6.00	6.00
Operations Shift Lead	3.00	3.00	3.00	3.00
Operations Technical Support Representative	2.00	2.00	2.00	2.00
Systems Developer	25.00	26.00	26.00	26.00
Systems Developer Lead	17.00	17.00	17.00	17.00
Systems Engineer	8.00	8.00	8.00	8.00
Systems Operations Analyst I	-	-	-	2.00
Telecommunications System Technician	3.00	3.00	3.00	3.00
Web Designer/Graphic Artist	1.00	-	-	-
Information Technology Total	85.00	85.00	85.00	87.00
Intergovernmental Relations				
Director of Intergovernmental Relations	1.00	-	-	-
Senior Administrative Analyst	1.00	-	-	-
Intergovernmental Relations Total	2.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Judiciary				
Commonwealth's Attorney				
Administrative Assistant	4.00	4.00	4.00	4.00
Assistant Commonwealth Attorney	31.00	31.00	31.00	31.00
Commonwealth's Attorney	1.00	1.00	1.00	1.00
Paralegal - Commonwealth Attorney	5.00	6.00	6.00	6.00
Secretary Commonwealth Attorney	13.00	13.00	13.00	13.00
Commonwealth's Attorney Total	54.00	55.00	55.00	55.00
Circuit Court				
Chief Deputy Clerk	1.00	1.00	1.00	1.00
Clerk-Circuit Court	1.00	1.00	1.00	1.00
Court Assistant (Judge Bailiff)	4.00	4.00	4.00	4.00
Deputy Clerk - Circuit Court	40.00	40.00	40.00	40.00
General Office Clerk - Circuit Court	-	-	-	1.50
Secretary to Judge of the Circuit Court	-	8.00	8.00	8.00
Senior Legal Secretary	8.00	-	-	-
Circuit Court Total	54.00	54.00	54.00	55.50
Adult Drug Court				
Adult Drug Court Coordinator	-	-	-	1.00
Adult Drug Court Specialist	-	-	-	2.00
Adult Drug Court Total	-	-	-	3.00
Judiciary Total	108.00	109.00	109.00	113.50
Justice Services				
Administrative Coordinator II	2.00	-	-	-
Administrative Program Support Assistant	-	3.00	3.00	3.00
Administrative Project Analyst	-	-	-	2.00
Administrative Services Coordinator	1.00	-	-	-
Administrative Services Manager	-	1.00	1.00	1.00
Assistant Superintendent II	1.00	1.00	1.00	1.00
Classification Specialist/Juvenile Detention	1.00	1.00	1.00	1.00
Community Services Representative	-	1.00	1.00	1.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Justice Services (Continued)				
Deputy Director I	1.00	1.00	1.00	1.00
Detention Home Superintendent	1.00	1.00	1.00	1.00
Director of Justice Services	1.00	1.00	1.00	1.00
Executive Assistant III	-	-	-	1.00
Executive Assistant IV	-	1.00	1.00	1.00
Food Service Manager	1.00	1.00	1.00	1.00
Food Service Worker II	6.00	6.00	6.00	6.00
Human Services Coordinator II	2.00	2.00	2.00	3.00
Juvenile Home Registered Nurse	1.00	1.00	1.00	1.00
Licensed Practical Nurse	1.00	1.00	1.00	1.00
Maintenance Worker I	1.00	1.00	1.00	1.00
Office Specialist I	1.00	-	-	-
Office Specialist II	4.00	5.00	5.00	4.00
Outreach Case Manager II	-	-	-	12.00
Outreach Counselor/Juvenile Detention	7.75	7.75	7.75	9.50
Program Manager	1.00	-	-	1.00
Security Control Specialist	3.00	3.00	3.00	3.00
Senior Service Coordinator	1.00	1.50	1.50	-
Social Services Case Manager	6.00	6.00	6.00	10.00
Social Work Specialist	3.00	2.00	2.00	2.00
Systems Operations Analyst I	1.00	1.00	1.00	-
Youth Counselor	45.00	47.00	47.00	45.00
Youth Counselor Supervisor I	5.00	5.00	5.00	5.00
Youth Counselor Supervisor II	1.00	1.00	1.00	3.00
Justice Services Total	98.75	102.25	102.25	121.50
Juvenile and Domestic Relations Court				
Administrative Analyst I	1.00	1.00	1.00	1.00
Dispute Resolution Coordinator	1.00	1.00	1.00	1.00
Juvenile and Domestic Relations Court Total	2.00	2.00	2.00	2.00
Legislative Services				
Director of Legislative Services	-	-	-	1.00
Council Fiscal Analyst	-	-	-	1.00
Legislative Services Total	-	-	-	2.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Library				
Administrative Coordinator I	1.00	-	-	-
Administrative Coordinator II	1.00	-	-	-
Administrative Program Support Assistant	-	4.00	4.00	3.00
Administrative Project Analyst	-	1.00	1.00	1.00
Administrative Services Coordinator	1.00	-	-	-
Assistant Director	2.00	1.00	1.00	2.00
Assistant Systems Operations Analyst	-	-	-	1.00
Library Director	1.00	1.00	1.00	1.00
City Records Manager	1.00	1.00	1.00	1.00
Librarian I	11.47	11.48	11.48	11.48
Librarian II	1.00	1.00	1.00	1.00
Library Aide	2.40	2.40	2.40	2.38
Library Assistant I	2.37	2.38	2.38	2.38
Library Assistant II	20.45	20.70	20.70	20.21
Library Assistant III	13.00	13.00	13.00	13.00
Library Associate I	13.35	10.60	10.60	10.60
Library Associate II	2.50	3.00	3.00	3.00
Library Unit Manager I	8.00	8.00	8.00	8.00
Payroll Coordinator I	1.00	-	-	-
Program Management Analyst	-	1.00	1.00	1.00
Senior Administrative Officer	1.00	-	-	-
Systems Operations Analyst II	1.00	1.00	1.00	1.00
Library Total	84.54	82.55	82.55	83.05
Management Services				
Deputy Director I	1.00	-	-	-
Director of Management Services	1.00	-	-	-
Geographic Information Systems Analyst	1.00	-	-	-
Geographic Information Systems Coord	1.00	-	-	-
Geographic Information Systems Project	1.00	-	-	-
Geographic Information Systems Techn	1.00	-	-	-
Grant Coordinator	1.00	-	-	-
Grant Writer	1.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Management Services (Continued)				
Management Analyst I	2.00	-	-	-
Management Analyst II	3.00	-	-	-
Principal Administrative Analyst	-	-	-	-
Management Services Total	13.00	-	-	-
Mayor's Office				
Administrative Assistant to the Mayor	1.00	-	-	-
Chief of Staff - Mayor's Office	1.00	1.00	1.00	1.00
City Beautification Coordinator	-	1.00	1.00	1.00
Customer Service Representative III	-	1.00	1.00	1.00
Director of International Programs	1.00	-	-	-
Executive Assistant III	-	2.00	2.00	2.00
Executive Assistant IV	-	2.00	2.00	2.00
Executive Secretary to The Mayor	1.00	-	-	-
Executive Staff Assistant to the Mayor	-	1.00	1.00	1.00
Legislative and Strategic Planning Coordinator	-	1.00	1.00	1.00
Mayor	-	1.00	1.00	1.00
Senior Policy Advisor	-	1.00	1.00	1.00
Mayor's Office Total	4.00	11.00	11.00	11.00
Minority Business Development				
MBD Administrative Program Support Assistant	-	-	-	1.00
MBD Administrator	-	-	-	1.00
MBD Contract Compliance Specialist	-	-	-	1.00
MBD Deputy Director II	-	-	-	1.00
MBD Program Manager	-	-	-	1.00
Minority Business Development Total	-	-	-	5.00
Parks, Recreation, and Community Facilities				
Accountant II	1.00	1.00	1.00	1.00
Administrative Coordinator I	1.00	1.00	1.00	-
Administrative Officer	7.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Parks, Recreation, and Community				
Facilities (Continued)				
Administrative Program Support Assistant	-	8.00	8.00	9.00
Administrative Project Analyst	-	3.00	3.00	4.00
Administrative Services Coordinator	2.00	-	-	
Administrative Services Manager	-	-	-	1.00
Air Condition Refrigeration and Heating Mechanic	1.00	1.00	1.00	1.00
Arborist	1.00	-	-	-
Architect I	-	0.10	0.10	0.10
Architect II	1.00	-	-	-
Assistant General Manager of the Richmond Centre	1.00	-	-	-
Cross-Connection Specialist I	1.00	1.00	1.00	1.00
Custodian	-	-	-	1.00
Customer Service Representative III	1.00	1.00	1.00	-
Customer Service Representative IV	2.00	1.00	1.00	1.00
Deputy Director II	2.00	2.00	2.00	1.00
Director of Parks, Recreation, and Community Facilities	1.00	1.00	1.00	1.00
Electrician I	1.00	1.00	1.00	1.00
Electrician II	1.00	1.00	1.00	1.00
Equipment Operator I	17.00	5.00	5.00	3.00
Equipment Operator II	4.00	2.00	2.00	2.00
Facilities Maintenance Manager	1.00	-	-	-
Financial and Statistical Analyst	-	1.00	1.00	1.00
Gardener	6.00	-	-	-
Head Lifeguard	1.00	1.00	1.00	1.00
HR Agency Administrator	1.00	-	-	-
Labor Crew Chief	14.00	8.00	8.00	8.00
Lifeguard	2.00	2.50	2.50	2.50
Light Equipment Mechanic	1.00	-	-	-
Maintenance Technician I	6.00	7.00	7.00	8.00
Maintenance Technician II	11.00	11.00	11.00	11.00
Maintenance Technician III	3.00	3.00	3.00	4.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Parks, Recreation, and Community				
Facilities (Continued)				
Maintenance Technician IV	1.00	1.00	1.00	1.00
Maintenance Worker I	42.00	12.50	12.50	12.50
Maintenance Worker II	3.00	1.00	1.00	2.00
Marketing and Public Relations Specialist	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Master Plumber	3.00	2.00	2.00	2.00
Occupational Safety and Health Specialist	0.50	-	-	-
Payroll Coordinator I	1.00	-	-	-
Payroll Coordinator II	1.00	-	-	-
Project Management Analyst	-	1.00	1.00	2.00
Recreation Aide	39.90	25.40	25.40	21.50
Recreation Center Supervisor	12.00	26.00	26.00	29.00
Recreation Instructor I	46.00	45.00	45.00	49.50
Recreation Instructor II	8.00	8.00	8.00	11.00
Recreation Program Coordinator	5.00	5.00	5.00	5.00
Recreation Program Specialist I	17.00	16.50	16.50	17.00
Recreation Program Specialist II	5.00	5.00	5.00	5.00
Recreation Program Supervisor	3.00	3.00	3.00	3.00
Senior Administrative Officer	1.00	1.00	1.00	-
Senior Customer Service Representative	1.00	-	-	-
Special Bus Operator	4.43	4.43	4.43	2.93
Superintendent of Accounting	1.00	1.00	1.00	-
Superintendent of Facilities	1.00	1.00	1.00	1.00
Swimming Pool Manager	1.00	1.00	1.00	1.00
Systems Developer	1.00	1.00	1.00	1.00
Trades Superintendent	3.00	1.00	1.00	1.00
Trades Supervisor I	5.00	2.00	2.00	2.00
Trades Technician Supervisor I	1.00	-	-	-
Trades Technician Supervisor II	-	1.00	1.00	1.00
Tree Maintenance Specialist I	9.00	-	-	-
Tree Maintenance Specialist II	8.00	-	-	-
Tree Maintenance Specialist IV	1.00	-	-	-
Parks, Recreation, and Community				
Facilities Total	317.83	229.43	229.43	236.03

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Richmond Police Department				
Police Sworn				
Assistant Chief of Police	1.00	1.00	1.00	1.00
Chief of Police	1.00	1.00	1.00	1.00
Deputy Chief of Police/Operations	1.00	-	-	-
Master Police Officer	64.00	90.00	90.00	103.00
Police Captain	11.00	14.00	14.00	13.00
Police Lieutenant	34.00	33.00	33.00	36.00
Police Major	4.00	5.00	5.00	5.00
Police Officer I	124.00	149.00	179.00	127.00
Police Officer II	106.00	72.00	72.00	67.00
Police Officer III	136.00	134.00	134.00	117.00
Police Officer IV	69.00	97.00	97.00	104.00
Police Recruit	43.00	15.00	20.00	71.00
Police Sergeant	92.00	92.00	92.00	92.00
Police Total Sworn	686.00	703.00	738.00	737.00
Police Civilian				
Accounting Supervisor	2.00	2.00	2.00	2.00
Administrative Analyst I	1.00	-	-	-
Administrative Clerk	1.00	-	-	-
Administrative Coordinator I	6.00	-	-	-
Administrative Coordinator II	6.00	-	-	-
Administrative Officer	1.00	-	-	-
Administrative Program Support Assistant	-	23.00	23.00	29.00
Administrative Project Analyst	-	7.00	7.00	9.00
Administrative Secretary	1.00	-	-	-
Administrative Services Coordinator	10.00	-	-	-
Administrative Services Coordinator I	-	-	-	-
Administrative Services Manager	-	1.00	1.00	1.00
Crime Analyst II	6.00	6.00	6.00	7.00
Deputy Chief of Police/Administration	1.00	1.00	1.00	1.00
Executive Assistant III	-	1.00	1.00	1.00
Executive Assistant IV	-	1.00	1.00	1.00
Executive Staff Assistant	1.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Police Civilian (Continued)				
Farrier	1.00	1.00	1.00	1.00
Firearms Administrator	1.00	1.00	1.00	1.00
Forensic Technician II	2.00	2.00	2.00	2.00
Human Resources Consultant	2.00	-	-	2.00
Human Resources Division Chief	-	-	-	1.00
Information Services Manager	1.00	1.00	1.00	1.00
Materials Supervisor	1.00	1.00	1.00	1.00
Materials Technician	-	1.00	1.00	1.00
Marketing & Public Relations Specialist	-	-	-	1.00
Occupational Safety and Health Specialist	1.00	1.00	1.00	1.00
Office Specialist I	3.00	-	-	-
Office Specialist II	41.00	38.00	38.00	36.00
Operations Manager	1.00	1.00	1.00	1.00
Organized Crime and Financial Investigation Specialist	1.00	1.00	1.00	1.00
Outreach Case Manager II	-	-	-	9.00
Photographic Laboratory Technician	1.00	1.00	1.00	1.00
Police School Guard	8.00	8.00	8.00	8.00
Police School Guard Supervisor	1.00	1.00	1.00	1.00
Police Support Specialist	3.00	4.00	4.00	3.00
Principal Administrative Analyst	2.00	-	-	-
Procurement Technician	2.00	2.00	2.00	2.00
Project Management Analyst	-	3.00	3.00	2.00
Program Manager	6.00	5.00	5.00	4.00
Property Evidence Technician	4.00	3.00	3.00	4.00
Public Information Officer	2.00	2.00	2.00	1.00
Senior Administrative Analyst	4.00	-	-	-
Senior Customer Service Representative	1.00	-	-	-
Senior Services Coordinator	-	-	-	3.00
Senior Training Specialist (Ag)	1.00	1.00	1.00	2.00
Stable Attendant	0.50	0.50	0.50	0.50
Systems Operations Administrator	1.00	1.00	1.00	1.00
Systems Operations Analyst II	7.00	7.00	7.00	7.00
Training Specialist I	1.00	1.00	1.00	-
Police Total Civilian	135.50	129.50	129.50	149.50
Police Total	821.50	832.50	867.50	886.50

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Press Secretary				
Administrative Coordinator II	1.00	1.00	1.00	1.00
Press Secretary	1.00	1.00	1.00	1.00
Marketing and Public Relations Specialist	3.00	2.00	2.00	2.00
Public Information Officer	2.50	2.00	2.00	2.00
Senior Event Manager	1.00	1.00	1.00	1.00
Press Secretary Total	8.50	7.00	7.00	7.00
Procurement				
Administrative Project Analyst	-	1.00	1.00	1.00
Administrative Services Coordinator	1.00	-	-	-
Assistant Director	-	1.00	1.00	-
Construction Procurement Officer	1.00	1.00	1.00	1.00
Construction Sr. Procurement Officer	1.00	1.00	1.00	1.00
Contracts Administrator	1.00	1.00	1.00	1.00
Contracts Specialist	1.00	1.00	1.00	1.00
Director of Procurement Services	1.00	1.00	1.00	1.00
MBE Administrative Program Support Assistant	-	1.00	1.00	-
MBE Administrator	-	1.00	1.00	-
MBE Contract Compliance Specialist	-	1.00	1.00	-
MBE Deputy Director II	-	-	-	-
MBE Program Manager	-	1.00	1.00	-
Procurement Officer I	4.00	4.00	4.00	4.00
Procurement Technician	3.00	2.00	2.00	2.00
Senior Procurement Officer	3.00	1.00	1.00	1.00
Procurement Total	16.00	18.00	18.00	13.00
Public Health				
Account Specialist II	3.00	2.00	2.00	-
Administrative Analyst I	1.00	-	-	-
Administrative Clerk	1.00	-	-	-
Administrative Coordinator II	1.00	-	-	-
Administrative Program Support Assistant	-	3.00	3.00	-
Administrative Project Analyst	-	3.00	3.00	-
Administrative Services Coordinator	4.00	-	-	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Public Health (Continued)				
Animal Control Officer I	5.00	5.00	5.00	-
Animal Control Officer II	2.00	2.00	2.00	-
Business Management Officer	1.00	1.00	1.00	-
Certified Nurse Practitioner	-	2.00	2.00	-
Certified Nurse Practitioner Manager	-	1.00	1.00	-
Community Services Representative	2.00	2.00	2.00	-
Customer Service Representative II	3.00	3.00	3.00	-
Customer Service Representative IV	-	1.00	1.00	-
Deputy Director of Public Health	1.00	1.00	1.00	-
Director of Human Services	0.16	-	-	-
Director of Public Health	1.00	1.00	1.00	-
Dispatcher	1.00	1.00	1.00	-
Environmental Health Inspector I	11.00	10.00	10.00	-
Environmental Health Inspector II	-	1.00	1.00	-
Epidemiology Health Counselor	4.00	3.00	3.00	-
Epidemiology Health Counselor Supervisor	-	1.00	1.00	-
Fitness Instructor	2.00	2.00	2.00	-
Human Services Administrator	1.00	1.00	1.00	-
Human Services Coordinator I	1.00	-	-	-
Kennel Assistant	3.00	3.00	3.00	-
Kennel Master	1.00	1.00	1.00	-
Laboratory Technician	-	1.00	1.00	-
Language Specialist	1.00	-	-	-
Maintenance Worker I	1.00	1.00	1.00	-
Medical Assistant	-	1.00	1.00	-
Office Assistant I	1.00	-	-	-
Office Assistant II	1.00	-	-	-
Office Support Specialist I	-	2.00	2.00	-
Office Support Specialist II	1.00	6.00	6.00	-
Operations Manager	-	1.00	1.00	-
Outreach Case Manager I	3.00	4.00	4.00	-
Outreach Case Manager II	1.00	1.00	1.00	-
Physician	-	1.00	1.00	-
Program Manager	5.00	6.00	6.00	-

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Public Health (Continued)				
Property Maintenance Inspector II	2.00	2.00	2.00	-
Public Health Nurse	-	10.00	10.00	-
Public Health Nurse Case Manager	7.50	1.00	1.00	-
Public Health Nurse Case Manager Supervisor	2.00	2.00	2.00	-
Public Health Nurse Epidemiologist	2.00	2.00	2.00	-
Systems Operations Analyst I	1.00	1.00	1.00	-
Warehouse Technician	1.00	1.00	1.00	-
Public Health Total	78.66	93.00	93.00	-
Public Works				
Account Specialist I	1.80	-	-	-
Account Specialist II	-	1.80	1.80	1.80
Accountant I	0.80	0.80	0.80	1.00
Accountant II	1.00	2.00	2.00	3.00
Administrative Analyst II	0.50	-	-	-
Administrative Clerk	2.00	-	-	-
Administrative Officer	-	-	-	1.00
Administrative Program Support Assistance	-	7.00	7.00	9.80
Administrative Project Analyst	-	3.00	3.00	5.00
Administrative Services Coordinator I	1.00	-	-	2.00
Administrative Services Manager	-	-	-	1.00
Agency Human Resources Manager	1.00	-	-	-
Air Condition Refrigeration and HVAC Specialist	8.00	7.00	7.00	7.00
Animal Control Officer I	-	-	-	6.00
Animal Control Officer II	-	-	-	2.00
Arborist	-	2.00	2.00	2.00
Architect II	0.60	0.60	0.60	0.60
Assistant City Traffic Engineer	1.00	0.80	0.80	0.80
Bridge Inspector	1.00	1.00	1.00	1.00
Business Management Officer	-	-	-	2.00
Capital Project Manager	-	0.10	0.10	0.50
Chief of Construction and Inspection	0.95	0.95	0.95	0.95

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Public Works (Continued)				
Citizens Assistance Officer	1.00	-	-	-
City Engineer	1.00	1.00	1.00	1.00
City Traffic Engineer	1.00	1.00	1.00	1.00
Construction Inspector II	6.00	7.00	7.00	6.00
Construction Inspector III	0.75	0.25	0.25	0.25
Custodial Services Superintendent	1.00	1.00	1.00	1.00
Custodian	28.00	28.00	28.00	28.00
Custodian Crew Chief	2.00	2.00	2.00	2.00
Custodian Supervisor	-	-	-	-
Customer Service Representative I	-	1.00	1.00	-
Customer Service Representative II	-	2.00	2.00	5.00
Customer Service Representative III	12.00	7.00	7.00	2.00
Customer Service Representative IV	-	-	-	6.00
Customer Service Supervisor	1.00	1.00	1.00	2.00
Deputy Director II	3.00	3.00	3.00	3.00
Director of Public Works	1.00	1.00	1.00	1.00
Dispatcher	-	-	-	1.00
Drafting Technician I	1.55	1.48	1.10	0.85
Drafting Technician II	2.15	1.95	1.95	2.95
Electrician I	2.00	2.00	2.00	2.00
Electrician II	1.00	1.00	1.00	1.00
Engineer I	1.50	1.05	1.05	1.05
Engineer II	4.40	4.60	3.85	6.95
Engineer III	2.60	1.95	1.45	4.45
Engineer IV	1.50	1.50	1.50	2.50
Environmental Technician II	1.00	1.00	1.00	1.00
Equipment Operator I	8.00	24.00	24.00	26.00
Equipment Operator II	41.00	45.00	43.00	43.00
Equipment Operator III	42.00	40.00	37.00	45.00
Equipment Operator IV	8.00	7.50	7.00	9.00
Executive Assistant III	-	1.00	1.00	1.00
Executive Staff Assistant	1.00	-	-	-
Facilities Maintenance Manager	1.00	3.00	3.00	3.00
Financial/Statistical Analyst	-	1.00	1.00	1.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Public Works (Continued)				
Fiscal Analyst	1.50	0.50	0.50	0.50
Gardener	-	6.00	6.00	6.00
Geographic Information Systems	-	3.00	3.00	3.00
GIS Project Manager	-	1.00	1.00	1.00
Graphics Designer II	-	-	-	1.00
Human Resources Consultant	1.00	-	-	-
Kennel Assistant	-	-	-	5.00
Kennel Master	-	-	-	1.00
Labor Crew Chief	14.00	18.50	18.00	19.00
Lead Equipment Operator	10.00	9.50	9.00	10.00
Lead Mason	2.00	2.00	2.00	2.00
Light Equipment Mechanic	-	2.00	2.00	2.00
Maintenance Claims Examiner	1.00	1.00	1.00	1.00
Maintenance Technician I	5.00	8.00	8.00	7.00
Maintenance Technician II	5.00	4.00	4.00	6.00
Maintenance Technician III	12.00	10.00	10.00	14.00
Maintenance Technician IV	7.00	9.00	9.00	9.00
Maintenance Worker I	11.00	39.00	38.00	38.00
Maintenance Worker II	-	2.00	2.00	2.00
Marketing and Public Relations Specialist	1.00	-	-	-
Mason	6.00	6.00	6.00	7.00
Master Plumber	4.00	4.00	4.00	2.00
Occupational Safety and Health Specialist	0.50	1.00	1.00	1.00
Office Support Specialist II	-	3.00	3.00	6.00
Offset Press Operator I	-	-	-	1.00
Operations Manager	2.80	4.30	3.80	5.80
Parking Meter Shop Supervisor	1.00	-	-	1.00
Payroll Coordinator I	2.00	-	-	-
Planner III	-	1.00	1.00	1.00
Production Manager	-	-	-	1.00
Production Technician I	-	-	-	2.50
Program Manager	-	-	-	1.00
Project Management Analyst	-	0.50	0.50	0.50
Property Maintenance Inspector I	3.00	3.00	3.00	3.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Public Works (Continued)				
Public Information Manager I	-	1.00	1.00	1.00
Refuse Collector	33.00	31.00	31.00	30.00
Refuse Truck Operator	48.00	48.00	48.00	47.00
Senior Services Coordinator	-	-	-	1.00
Superintendent of Facilities Maintenance	1.00	1.00	1.00	1.00
Support Services Manager	1.00	1.00	1.00	1.00
Survey and Acquisitions Administrator	1.00	1.00	1.00	1.00
Survey Instrument Technician	1.60	1.60	1.60	1.60
Survey Party Chief	1.60	1.60	1.60	1.60
Survey Technician	1.60	1.60	1.60	1.60
Surveys Superintendent	0.95	0.95	0.95	0.95
Trades Superintendent	2.00	4.50	4.00	4.00
Trades Supervisor I	17.20	12.70	12.20	12.20
Trades Supervisor II	5.00	10.50	10.00	12.00
Trades Technician Supervisor I	2.00	2.00	2.00	2.00
Traffic Operations Engineer	3.00	2.40	2.40	2.40
Traffic Planning Technician	-	-	-	-
Traffic Sign Fabricator	2.00	2.00	2.00	2.00
Traffic Signal Specialist I	6.50	6.50	6.50	6.50
Traffic Signal Specialist II	3.00	3.00	3.00	4.00
Traffic Signal Specialist III	1.00	-	-	1.00
Traffic Signal Technician Supervisor	-	1.00	1.00	-
Tree Maintenance Specialist I	-	10.00	10.00	10.00
Tree Maintenance Specialist II	-	8.00	8.00	8.00
Tree Maintenance Specialist IV	-	1.00	1.00	1.00
Warehouse Technician	2.00	2.00	2.00	2.00
Public Works Total	419.35	512.98	501.85	572.60
Real Estate Services				
Administrative Project Analyst	-	-	-	1.00
Manager of Real Estate Services	1.00	1.00	1.00	1.00
Real Estate/Marketing Specialist	2.00	2.00	2.00	2.00
Real Estate Services Total	3.00	3.00	3.00	4.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Sheriff's Office				
Administrative Accounting/Records Clerk	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Assistant Budget Director	-	1.00	1.00	1.00
Assistant Education Director	2.00	1.00	1.00	1.00
Assistant Medical Director	1.00	1.00	1.00	1.00
Budget Director	1.00	1.00	1.00	1.00
Captain	6.00	6.00	6.00	6.00
Chief Court Deputy	3.00	-	-	-
Chief Inspector	1.00	1.00	1.00	1.00
Chief Investigator	1.00	1.00	1.00	1.00
Classification Officer	8.00	8.00	8.00	8.00
Computer Systems Administrator	1.00	1.00	1.00	1.00
Computer Technician	2.00	2.00	2.00	2.00
Correctional Services Director	1.00	1.00	1.00	1.00
Court Deputy	69.00	69.00	69.00	69.00
Dental Technician	1.00	1.00	1.00	1.00
Education Director	1.00	1.00	1.00	1.00
Food Service Director	1.00	1.00	1.00	1.00
General Clerk	1.00	1.00	1.00	1.00
Human Resource Assistant	3.00	3.00	3.00	3.00
Human Resources Director	1.00	1.00	1.00	1.00
Information Systems Director	1.00	-	-	-
Inmate Services Assistant	1.00	-	-	-
Inmate Services Director	1.00	-	-	-
Investigators	4.00	4.00	4.00	4.00
Jury Officer	1.00	-	-	-
Jury Officer Assistant	3.00	3.00	3.00	3.00
Librarian	1.00	1.00	1.00	1.00
LIDS Coordinator	1.00	1.00	1.00	1.00
Lieutenant	12.00	12.00	12.00	12.00
Lieutenant Colonel	1.00	1.00	1.00	1.00
Magnetometer Deputy (Court Building Security)	13.00	13.00	13.00	13.00
Sherriff's Office (Continued)				

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Major	1.00	1.00	1.00	1.00
Medical Clerk	1.00	1.00	1.00	1.00
Medical Director	1.00	1.00	1.00	1.00
Nurse (CHA, LPN, RN, etc.)	13.00	13.00	13.00	13.00
Payroll Manager	1.00	1.00	1.00	1.00
Payroll Technician	-	5.00	5.00	5.00
Private	278.00	278.00	278.00	278.00
Program Manager	1.00	1.00	1.00	1.00
Program Planner	1.00	1.00	1.00	1.00
Recreation Director	2.00	2.00	2.00	2.00
Secretary	-	2.00	2.00	2.00
Sergeant	17.00	17.00	17.00	17.00
Sheriff	1.00	1.00	1.00	1.00
Teaching Assistant	1.00	1.00	1.00	1.00
Training Director	1.00	1.00	1.00	1.00
Sheriff Total	466.00	466.00	466.00	466.00
Social Services				
Account Specialist I	1.00	1.00	1.00	1.00
Account Specialist II	8.00	10.00	10.00	9.00
Accountant II	2.00	2.00	2.00	-
Administrative Clerk	10.00	-	-	1.00
Administrative Coordinator I	6.00	-	-	
Administrative Coordinator II	1.00	-	-	
Administrative Officer	2.00	-	-	
Administrative Program Support Assistant	-	9.00	9.00	10.00
Administrative Project Analyst	-	5.00	5.00	6.00
Administrative Services Coordinator I	6.00	-	-	
Administrative Services Manager	1.00	1.00	1.00	3.00
Agency Human Resources Manager	1.00	-	-	
Assistant Director of Social Services	1.00	1.00	1.00	1.00
Benefit Programs Specialist	127.00	129.00	129.00	129.00
Benefit Programs Supervisor	16.00	17.00	17.00	17.00
Customer Service Representative II	18.00	17.00	17.00	17.00
Social Services (Continued)				

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Customer Service Representative III	1.00	1.00	1.00	
Customer Service Supervisor	1.00	1.00	1.00	1.00
Director of Human Services	0.84	-	-	-
Director of Social Services	1.00	1.00	1.00	1.00
District Initiative Manager	1.00	-	-	-
Executive Assistant III	-	2.00	2.00	1.00
Financial/Statistical Analyst	1.00	1.00	1.00	-
Grant Writer	1.00	-	-	-
Human Resources Consultant	1.00	-	-	-
Human Resources Representative	1.00	-	-	-
Human Services Coordinator I	1.00	1.00	1.00	1.00
Human Services Coordinator II	-	1.00	1.00	1.00
Human Services Manager	4.00	4.00	4.00	4.00
Intensive Case Manager	48.00	48.00	48.00	48.00
Intensive Case Manager Supervisor	5.00	5.00	5.00	5.00
Maintenance Technician IV	1.00	1.00	1.00	1.00
Office Assistant I	1.00	-	-	-
Office Assistant II	3.00	-	-	-
Office Specialist I	11.00	-	-	-
Office Support Specialist I	-	4.00	4.00	3.00
Office Support Specialist II	-	21.00	21.00	21.00
Paralegal	-	0.50	0.50	0.50
Payroll Coordinator I	2.00	-	-	
Principal Administrative Analyst	1.00	-	-	
Program Manager	-	-	-	2.00
Project Management Analyst	-	1.00	1.00	-
Social Services Case Manager	17.00	16.00	16.00	16.00
Social Services Case Manager Supervisor	1.00	1.00	1.00	1.00
Social Services Program Trainer	3.00	2.00	2.00	2.00
Social Work Specialist	18.80	21.00	21.00	22.80
Social Worker	109.00	107.00	107.00	109.00
Social Worker Supervisor	12.00	14.00	14.00	14.00
Superintendent of Accounting	1.00	1.00	1.00	-
Support Services Manager	1.00	1.00	1.00	1.00

PERSONNEL COMPLEMENT

General Fund

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Social Services (Continued)				
Systems Operations Administrator	1.00	1.00	1.00	1.00
Systems Operations Analyst I	4.00	3.00	3.00	3.00
Systems Operations Analyst II	2.00	2.00	2.00	-
Warehouse Supervisor	-	1.00	1.00	1.00
Warehouse Technician	3.00	3.00	3.00	3.00
Welfare Case Aide	2.00	2.00	2.00	2.00
Welfare Fraud Investigator	10.00	3.00	3.00	10.00
Welfare Fraud Investigator Supervisor	1.00	1.00	1.00	1.00
Youth Counselor	1.00	1.00	1.00	1.00
Social Services Total	472.64	464.50	464.50	471.30
Transportation				
Administrative Services Coordinator	0.50	-	-	-
Deputy Director II - Transportation	1.00	-	-	-
Engineer IV	1.00	-	-	-
Planner III - Transportation	1.00	-	-	-
Transportation Total	3.50	-	-	-
General Fund Total	3,858.33	3,896.69	3,920.57	3,945.32

PERSONNEL COMPLEMENT

Capital Improvement Plan

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Capital Improvement Plan (CIP)				
Accountant II	1.00	-	-	-
Administrative Analyst II	0.50	-	-	-
Architect I	-	0.90	0.90	0.90
Architect II	1.40	1.40	1.40	1.40
Assistant City Traffic Engineer	-	0.20	0.20	0.20
Capital Project Manager	-	1.90	1.90	2.50
Chief of Construction and Inspection	0.05	0.05	0.05	0.05
Construction Inspector III	4.25	4.75	4.75	4.75
Drafting Technician I	2.45	2.15	2.15	2.15
Drafting Technician II	0.85	1.05	1.05	1.05
Engineer I	1.50	0.95	0.95	0.95
Engineer II	8.60	7.65	7.65	7.05
Engineer III	2.40	4.55	4.55	4.55
Engineer IV	0.50	0.50	0.50	0.50
Fiscal Analyst	0.50	0.50	0.50	0.50
Operations Manager	0.20	0.20	0.20	0.20
Real Property Manager	1.00	-	-	-
Project Management Analyst	-	0.50	0.50	0.50
Survey Instrument Technician	0.40	0.40	0.40	0.40
Survey Party Chief	0.40	0.40	0.40	0.40
Survey Technician	0.40	0.40	0.40	0.40
Surveys Superintendent	0.05	0.05	0.05	0.05
Trades Supervisor I	0.80	0.80	0.80	0.80
Traffic Operations Engineer	-	0.60	0.60	0.60
Traffic Signal Specialist I	0.50	0.50	0.50	0.50
Traffic Signal Specialist II	-	1.00	1.00	1.00
Total Capital Improvement Plan	27.75	31.40	31.40	31.40

PERSONNEL COMPLEMENT

Enterprise Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Parks, Recreation, and Community Facilities				
Cemeteries				
Cemeteries Administrator	3.00	3.00	3.00	3.00
Cemeteries Manager	1.00	1.00	1.00	1.00
Equipment Operator II	3.00	3.00	3.00	3.00
Labor Crew Chief	3.00	3.00	3.00	3.00
Maintenance Technician II	1.00	1.00	1.00	1.00
Maintenance Technician III	1.00	1.00	1.00	1.00
Maintenance Worker I	8.00	8.00	8.00	8.00
Maintenance Worker II	9.00	9.00	9.00	7.00
Office Specialist II	1.00	1.00	1.00	1.00
Senior Administrative Officer	1.00	1.00	1.00	-
Total Cemeteries Positions	31.00	31.00	31.00	28.00
Parks, Recreation, and Community Facilities-				
Landmark Theater				
Administrative Program Support Assistant	1.00	1.00	1.00	1.00
Air Condition Refrigeration & Heating Mechanic	1.00	1.00	1.00	1.00
Box Office Manager	1.00	1.00	1.00	1.00
Events Manager	-	1.00	1.00	1.00
Labor Crew Chief	1.00	1.00	1.00	-
Maintenance Worker I	3.00	3.00	3.00	3.00
Senior Events Manager	1.00	-	-	-
Theater Manager	1.00	1.00	1.00	1.00
Total Landmark Positions	9.00	9.00	9.00	8.00
Port of Richmond				
Accountant I	1.00	1.00	1.00	1.00
Administrative Coordinator II	1.00	1.00	1.00	1.00
Engineer II	1.00	1.00	1.00	1.00
Executive Director of the Port	1.00	1.00	1.00	1.00
Principal Administrative Analyst	1.00	1.00	1.00	1.00
Total Port Positions	5.00	5.00	5.00	5.00

PERSONNEL COMPLEMENT

Enterprise Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Stormwater Utility				
Drafting Technician I	-	0.38	0.75	-
Engineer II	-	0.75	1.50	-
Engineer III	-	0.50	1.00	-
Equipment Operator II	-	2.00	4.00	-
Equipment Operator III	-	3.00	6.00	-
Equipment Operator IV	-	0.50	1.00	-
Labor Crew Chief	-	0.50	1.00	-
Lead Equipment Operator	-	0.50	1.00	-
Maintenance Worker I	-	1.00	2.00	-
Operations Manager	-	0.50	1.00	-
Trades Superintendent	-	0.50	1.00	-
Trades Supervisor I	-	0.50	1.00	-
Trades Supervisor II	-	0.50	1.00	-
Total Stormwater Utility Positions	-	11.13	22.25	-
Public Utilities				
Gas Utility	273.00	271.00	271.00	271.00
Water Utility	182.00	181.00	181.00	181.00
Wastewater Utility	193.00	191.00	191.00	191.00
Electric Utility	34.00	34.00	34.00	34.00
Stores Utility	15.00	15.00	15.00	15.00
Total Public Utilities Positions	697.00	692.00	692.00	692.00
Total Enterprise Fund	742.00	748.13	759.25	733.00

PERSONNEL COMPLEMENT

Internal Service Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Fleet Services				
Account Specialist I	0.20	-	-	-
Account Specialist II	-	1.00	1.00	1.00
Administrative Program Support Assistant	-	1.00	1.00	1.00
Administrative Project Analyst	-	3.00	3.00	3.00
Administrative Services Coordinator I	1.00	-	-	-
Administrative Services Coordinator II	1.00	-	-	-
Administrative Analyst	2.00	-	-	-
Auto Attendent	2.00	2.00	2.00	2.00
Auto Mechanic I	2.00	3.00	3.00	3.00
Auto Mechanic II	29.00	28.00	28.00	28.00
Auto Mechanic Supervisor	4.00	4.00	4.00	4.00
Body & Fender Specialist	2.00	2.00	2.00	2.00
Customer Service Representative IV	-	1.00	1.00	1.00
Fire Equipment Mechanic	4.00	4.00	4.00	4.00
Fleet Services Administrator	1.00	1.00	1.00	1.00
Parking & Fleet Management Officer	2.00	2.00	2.00	2.00
Principle Administrative Analyst	1.00	-	-	-
Project Management Analyst	-	1.00	1.00	1.00
Superintendent of Auto Maintenance	1.00	1.00	1.00	1.00
Vehicle Service Technician	1.00	1.00	1.00	1.00
Welder	1.00	1.00	1.00	1.00
Fleet Management Total	54.20	56.00	56.00	56.00
Risk Management				
Chief of Risk Management	1.00	1.00	1.00	1.00
City Occupational Safety & Health Specialist	1.00	1.00	1.00	1.00
Risk Management Coordinator	-	1.00	1.00	1.00
Risk Management Specialist	1.00	1.00	1.00	1.00
Risk Management Total	3.00	4.00	4.00	4.00
Public Works Stores				
Account Specialist II	0.20	0.20	0.20	0.20
Accountant I	0.20	0.20	0.20	0.20
Equipment Operator II	2.00	-	-	-
Equipment Operator III	-	2.00	2.00	2.00
Materials Supervisor	1.00	1.00	1.00	1.00
Materials Technician	1.00	1.00	1.00	1.00
Public Works Total	4.40	4.40	4.40	4.40

PERSONNEL COMPLEMENT

Internal Service Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Radio Shop				
Automotive Parts Manager	-	1.00	1.00	1.00
Electronics Technician I	2.00	2.00	2.00	2.00
Electronics Technician II	3.00	3.00	3.00	3.00
Electronics Technician Supervisor	1.00	1.00	1.00	1.00
Parts Manager	1.00	-	-	-
Radio Shop Total	7.00	7.00	7.00	7.00
Total Internal Service Fund	68.60	71.40	71.40	71.40

PERSONNEL COMPLEMENT

Special Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
City Attorney				
Assistant City Attorney I	5.00	4.00	4.00	4.00
Assistant City Attorney II	-	1.00	1.00	1.00
Legal Secretary	-	1.00	1.00	1.00
Office Assistant I	1.00	-	-	-
Paralegal	2.00	2.00	2.00	1.75
Senior Legal Secretary	1.00	1.00	1.00	1.00
City Attorney Total	9.00	9.00	9.00	8.75
Community Development				
Accountant II (Finance)	2.00	2.00	-	2.00
Administrative Analyst (Economic Development)	0.12	-	-	-
Administrative Program Support Assistant (Economic Development)	-	0.12	-	0.12
Administrative Project Analyst (Economic Development)	-	0.12	-	0.12
Administrative Services Coordinator II (Economic Development)	0.12	-	-	-
Commercial Development Coordinator (Economic Development)	-	-	-	0.45
Deputy Director I (Economic Development)	0.26	0.26	-	0.20
Director (Economic Development)	-	-	-	0.05
Engineer II	1.00	1.00	-	1.00
Housing Counselor (Social Services)	-	-	-	2.00
Human Services Administrator (Health Department)	1.00	1.00	-	-
Human Services Coordinator I (Health Department)	1.00	1.00	-	-
Neighborhood Development Manager (Economic Development)	1.00	1.00	-	0.90
Office Support Specialist I	1.00	-	-	-
Office Support Specialist II	2.00	2.00	-	2.00
Planner I	2.00	2.00	-	1.00
Planner II	6.85	6.85	-	7.00
Planner III	1.70	2.50	-	3.00

PERSONNEL COMPLEMENT

Special Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Community Development (continued)				
Project Management Analyst	-	-	-	1.00
Property Maintenance Inspector I	1.00	2.00	-	2.00
Property Maintenance Inspector II	9.00	9.00	-	10.00
Property Maintenance Inspector III	2.00	1.00	-	-
Senior Customer Service Representative	-	0.84	-	-
Community Development Total	32.05	32.69	-	32.84
Economic Development				
Commercial Development Coordinator	-	-	-	0.12
Principal Administrative Analyst	1.00	-	-	-
Project Management Analyst	-	1.12	1.12	-
Economic Development Total	1.00	1.12	1.12	0.12
Office of Emergency Management				
Community Services Representative	-	-	-	1.50
Office of Emergency Management Total	-	-	-	1.50
Office of the Deputy CAO for Human Services				
Community Services Representative	1.00	1.00	1.00	1.00
Custodian	2.00	-	-	-
Office DCAO Human Services Total	3.00	1.00	1.00	1.00
Judiciary				
Attorney	10.00	10.00	10.00	10.00
Data Analysis	1.00	1.00	1.00	-
Detective	1.00	1.00	1.00	1.00
Librarian	1.00	1.00	1.00	-
Paralegal	2.00	2.00	2.00	1.00
Victim Witness Assistants	11.00	11.00	11.00	11.00
Judiciary Total	26.00	26.00	26.00	23.00

PERSONNEL COMPLEMENT

Special Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Justice Services				
Administrative Assistant/Pre-trial Probation	-	-	-	1.00
C A Assistant	0.37	0.37	0.37	0.37
Case Manager	1.00	1.00	1.00	1.00
Intake Clerk/Pre-trial Probation	-	-	-	1.00
Outreach Counselor	1.00	-	-	1.00
Pre-trial Probation Manager	-	-	-	2.00
Pre-trial Probation Officer	-	-	-	15.00
Social Worker	0.75	0.75	0.75	0.75
Youth Counselor	1.00	-	-	1.00
Justice Services Total	4.12	2.12	2.12	23.12
Library				
Law Librarian	-	-	-	1.00
Grants Writer	1.00	-	-	-
Library Total	1.00	-	-	1.00
Parks, Recreation, and Community				
Facilities				
Administrative Services Coordinator	1.00	-	-	-
Project Management Analyst	-	1.00	1.00	1.00
Recreation Program Coordinator	1.00	1.00	1.00	1.00
Parks, Recreation, and Community				
Facilities Total	2.00	2.00	2.00	2.00
Police				
Administrative Program Support Assistant	-	-	-	1.00
Administrative Project Analyst	-	-	-	1.00
Assistant Supervisor Communications Officer	-	9.00	9.00	9.00
Communications Officer I	7.00	7.00	7.00	7.00
Communications Officer II	63.00	54.00	54.00	54.00
Communications Officer Supervisor	4.00	4.00	4.00	4.00
Crime Analyst	1.00	-	-	-
Planning Management Services	1.00	-	-	-
Police Captain	-	-	-	1.00
Police Office I	7.00	7.00	-	7.00
Police Office II	-	-	-	2.00

PERSONNEL COMPLEMENT

Special Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Police (Continued)				
Police Office III	-	-	-	2.00
Police Office IV	-	-	-	1.00
Police Recruit	-	-	-	2.00
Principal Investigator	1.00	-	-	-
Program Manager	-	-	-	1.00
School Resource Officers	-	5.00	5.00	-
Police Total	84.00	86.00	79.00	92.00
Public Health				
Administrative Coordinator I	-	1.00	1.00	-
Administrative Officer	1.00	-	-	-
Administrative Program Support Assistant	1.00	1.00	1.00	-
Community Services Representative	2.00	2.00	2.00	-
Customer Service Representative II	5.00	4.00	4.00	-
Fitness Instructor	1.00	1.00	1.00	-
Human Services Administrator	3.00	1.00	1.00	-
Human Services Coordinator	1.00	1.00	1.00	-
Human Services Coordinator I	1.00	-	-	-
Nutritional Assistant	3.00	4.50	4.50	-
Nutritionist I	4.00	3.50	3.50	-
Nutritionist II	2.00	2.00	2.00	-
Office Specialist II	3.00	2.00	2.00	-
Outreach Case Manager	4.00	2.00	2.00	-
Outreach Case Manager I	1.50	1.00	1.00	-
Outreach Case Manager II	2.00	2.00	2.00	-
Property Maintenance Inspector III	1.00	-	-	-
Public Health Nurse Case Manager	7.50	6.00	6.00	-
Public Information Representative	2.00	2.00	2.00	-
Services Coordinator	-	-	-	-
Social Worker (Resource Mothers)	1.00	1.00	1.00	-
Public Health Total	46.00	37.00	37.00	-

PERSONNEL COMPLEMENT

Special Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Public Works				
Engineer III	-	1.00	1.00	-
Operations Manager	1.00	2.00	2.00	1.00
Parking Meter Shop Supervisor	-	1.00	1.00	-
Public Works Total	1.00	4.00	4.00	1.00
Retirement				
Administrative Coordinator II	1.00	1.00	1.00	1.00
Administrative Services Coordinator III	1.00	1.00	1.00	1.00
Executive Director	1.00	1.00	1.00	1.00
Office Assistant II	1.00	1.00	1.00	1.00
Retirement Accounting Manager	1.00	1.00	1.00	1.00
Retirement Benefits Coordinator	6.00	5.00	5.00	5.00
Retirement Benefits Coordinator II	1.00	1.00	1.00	1.00
Retirement Benefits Specialist	1.00	1.00	1.00	1.00
Retirement Total	13.00	12.00	12.00	12.00
Social Services				
Administrative Program Support Assistant	1.00	1.00	1.00	1.00
Administrative Services Coordinator I	-	1.00	1.00	3.00
Benefit Program Specialist	3.00	3.00	3.00	3.00
Family Manager I	3.00	3.00	3.00	3.00
Family Manager II	2.00	2.00	2.00	2.00
Human Services Manager	1.00	1.00	1.00	1.00
Office Specialist II	2.00	1.00	1.00	1.00
Office Support Specialist II	-	1.00	1.00	1.00
Outreach Worker	2.00	-	-	-
Social Services Case Manager	4.00	2.00	2.00	2.00
Social Worker	1.00	1.00	1.00	1.00
Social Worker Supervisor	1.00	1.00	1.00	1.00
Title IV-E Coordinator	1.00	-	-	-
Social Services Total	21.00	17.00	17.00	19.00

PERSONNEL COMPLEMENT

Special Funds

Agency and Job Class	Adopted FY2005	Adopted FY2006	Approved FY2007	Adopted FY2007
Transportation Services				
Administrative Services Coordinator I	0.50	-	-	-
Parking Meter Shop Supervisor	1.00	-	-	-
Parking Operations Manager	1.00	-	-	-
Transportation Services Total	2.50	-	-	-
Special Fund Total	245.67	229.93	190.24	217.33

DEMOGRAPHICS

<u>Year</u>	<u>Population</u>	<u>Municipal Employees</u>	<u>School Enrollment</u>	<u>Unemployment Rate</u>
1986-87	215,066	9,532	28,659	5.0
1987-88	216,585	9,366	28,025	5.0
1988-89	215,706	9,227	27,426	5.0
1989-90	203,056	9,164	26,885	5.5
1990-91	203,056	9,106	27,021	7.8
1991-92	203,056	8,589	27,368	9.3
1992-93	202,798	8,635	27,465	9.3
1993-94	202,263	8,553	27,654	6.6
1994-95	201,100	8,627	27,708	6.0
1995-96	196,900	8,441	27,872	5.4
1996-97	193,000	8,213	27,787	5.5
1997-98	192,700	8,239	27,621	5.0
1998-99	192,700	8,239	27,468	3.9
1999-00	197,790	8,230	27,237	3.5
2000-01	197,790	8,268	26,823	2.9
2001-02	195,600	8,503	25,914	5.0
2002-03	194,900	8,491	26,136	6.2
2003-04	195,300	8,261	25,372	6.1
2004-05	195,300	8,464	25,069 *	6.4
2005-06	193,900	8,526	24,733 *	5.6
2006-07	192,490	8,515	24,622 *	4.6 **

*Enrollment Figures included Pre-Kindergarten

**Unemployment Rate as of December 2005

Statistics

Ethnicity:

57.2% African American Alone
 38.3% White Alone
 0.03% Hispanic Alone
 0.02% Other and two or more races
 (January 2002, Virginia
 Employment Commission)

Median Age:

34 Years (2005 Virginia Economic
 Development Partnership)

Civilian Labor Force:

100,044 (Updated December 2005,
 Virginia Employment Commission)

Registered Voters:

101,069 (February 2006, City Registrar)

Assessed Value:

\$14.98 billion (January 1, 2005, City
 Assessor)

Total Construction Value:

\$418,424,855 (2004-05, Department of
 Community Development)

Taxable Sales:

\$2,155,567,645 (2004, Virginia
 Department of Taxation)

Per Capita Personal Income:

\$33,705 (2003 Virginia Economic
 Development Partnership)

Median Family Income:

\$67,550 (2005 Virginia Economic
 Development Partnership)

TAX RATES

Real Estate

\$1.29	per \$100 Assessed Value - 2006-2007
\$1.33	per \$100 Assessed Value - 2005
\$1.37955	per \$100 Assessed Value - 2003-2004
\$1.38975	per \$100 Assessed Value - 2002
\$1.41	per \$100 Assessed Value - 2001
\$1.43	per \$100 Assessed Value - 1997-2000
\$1.445	per \$100 Assessed Value - 1994-1996
\$1.45	per \$100 Assessed Value - 1992-1993
\$1.46	per \$100 Assessed Value - 1990-1991
\$1.53	per \$100 Assessed Value - 1987-1989
\$1.47	per \$100 Assessed Value - 1985-1986
\$1.50	per \$100 Assessed Value - 1984
\$1.53	per \$100 Assessed Value - 1982-1983

Tangible Personal Property

\$3.70	per \$100 Assessed Value - 1992-2007
\$3.65	per \$100 Assessed Value - 1990-1991
\$3.59	per \$100 Assessed Value - 1972-1989
\$2.35	per \$100 Assessed Value - 1971

Effective January 1, 1996 - Household furnishings and personal effects exempt from taxation.

Machinery Used for Manufacturing and Mining

\$2.30	per \$100 Assessed Value - 1992-2007
\$2.10	per \$100 Assessed Value - 1991
\$2.00	per \$100 Assessed Value - 1990
\$1.90	per \$100 Assessed Value - 1971-1989
\$1.50	per \$100 Assessed Value - 1970

Utility Consumers' Tax

Residential Electric

\$1.40 plus \$.015116 per kilowatt hour not to exceed \$4.00 per month

Residential Gas

\$1.78 plus \$.10091 per 100 CCF not to exceed \$4.00 per month

Residential Telephone

25% of 1st \$20, not to exceed \$5.00 per month

TAX RATES

Utility Consumers' Tax (continued)

Commercial Telephone

Commercial and Industrial Billing; 25% of first \$625; 5% of amount over \$625

Commercial Electric

\$2.75 plus \$.016462 per kilowatt hour

Commercial Gas

Small volume user-\$2.88 plus \$.1739027 per ccf

Large volume user-\$24.00 plus \$.07163081 per ccf

Industrial user- \$120.00 plus \$.011835 per ccf

Industrial Electric

\$2.75 plus .11952 per kilowatt hour

Cable

All consumers, 7% of total bill

Business and Professional Licenses

For all categories with \$100,000 or less in gross receipts, purchases, or contracts, \$30 fee (only)

Wholesale Merchants, \$.22 per \$100 of gross purchases

Retail Merchants, \$.20 per \$100 of gross receipts

Professional Occupations, \$.58 per \$100 of gross receipts

Contractors, \$.19 per \$100 of gross contracts and/or 1.50% of fees from contracts on a fee basis

Personnel Services, \$.36 per \$100 of gross receipts

Motor Vehicle License

Private passenger vehicles - \$23 on 4,000 lbs. or less; \$28 on 4,001 lbs. or more

Trucks - Rates graduated in accordance with gross weight; Minimum rate \$24; maximum rate \$250

TAX RATES

Admission Tax

7% of any charge for admission to a place of amusement or entertainment where such charge is \$.50 or more

Bank Stock Tax

\$.80 on each \$100 of value of bank stock

Sales Tax

4 % State and 1% Local - 2006-2007
3 1/2% State and 1% Local - 1988-2005

Prepared Food Tax

A tax of 6% on prepared foods in addition to the sales tax

Lodging Tax

A tax of 8% of the charge made for each room rented by a transient in a hotel or motel, which directly supports the operation of the Greater Richmond Convention Center

BOND RATINGS

The City's bond ratings reflect its economic health. The City has never defaulted in the payment of principal or interest of any debt.

General Obligation Bond Ratings

Moody's Investors Service	Aa3
Standard and Poors Corp.	AA
Fitch Ratings Ltd.	AA

Public Utility Revenue Bond Ratings

Moody's Investors Service	A1
Standard and Poors Corp.	AA-
Fitch Ratings Ltd.	AA -

GLOSSARY

Accounting Basis - The City operates on a modified accrual basis where most revenue is recognized when it is earned or billed and expenditures are recognized when the liability is incurred.

Activity – An activity is a set of or grouping of similar processes or tasks that converts inputs to outputs. An activity is a service provided under a program budget.

Agency - A major administrative division of the City that has overall management responsibility for an operation or a group of related operations within a functional area.

Amendment- Any change to the revenue and/or expenditure of a previously adopted budget. Amendments may be recommended by the mayor or City Council. The director of finance must certify that the city has the required funds for each amendment. Amendments are considered by City Council and approved (adopted) or rejected by a minimum of six affirmative votes.

Appropriation - An authorization made by City Council to expend funds for certain purposes within a specific time frame.

Appropriation Units - Grouping of expenditures within department budgets. For example, the appropriation unit for personal services includes full-time, part-time, and temporary staff wages and fringe benefits.

Approved Budget - The budget, formally adopted by City Council, for the upcoming fiscal year.

Assessed Value - The fair market value set on real and other property as a basis for levying taxes.

Budget - A financial plan showing estimated costs, revenues and service levels over a certain time period (fiscal year). The proposed budget is the plan submitted by the Mayor to City Council. After Council review and amendments, the budget is approved and becomes the adopted budget.

Budget Message - A general discussion of the proposed budget presented in writing by the Mayor as a part of the proposed budget document. The budget message explains principal budget issues against the background of financial experience of recent years and presents recommendations made by the Mayor.

Budget Reporting and Analysis Support System (BRASS) - A budgeting system designed for budget formulation, budget monitoring, and budget reporting activities.

Bureau - A major operating unit within a Department consisting of one or more organizations.

Capital Improvement Plan (CIP) - A five year financial plan or budget that outlines spending for capital projects such as buildings, parks, streets, etc., and their financing sources.

Capital Outlay - Expenditures which result in the acquisition of, or addition to, fixed assets. Fixed assets generally are purchased from the 5000-account group to facilitate the maintenance of the fixed assets inventory.

Capital Projects - Projects for the purchase or construction of capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building or facility.

Community Development Block Grant - A fund, which accounts for federal entitlement funds received under Title I of the Housing and Community Development Act of 1974. These funds support public improvements and redevelopment and conservation activities within targeted neighborhoods.

GLOSSARY

Current Modified Budget - The approved budget plus City Council's adopted budget amendments, the budget at any given time during the fiscal year.

Debt Service - The amount necessary to pay principal and interest on outstanding bonds and notes for a year.

Deficit - (1) The excess of an entity's or fund's liabilities over its assets (See Fund Balance). (2) The excess of expenditures or expenses over revenues.

Delinquent Taxes - Taxes remaining unpaid on or after the date on which a penalty for nonpayment is incurred.

Depreciation - (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) That portion of the cost of a capital asset that is charged as an expense during a particular period.

Direct Costs – Includes the salaries, wages, and benefits of employees who exclusively work on the delivery of service, as well as the materials and supplies and other associated operating costs such as utilities and rent, training and travel.

Effectiveness Measure – Effectiveness measures address service quality and/or timeliness.

Efficiency Measure – Efficiency measures express the ratio of inputs to outputs, or how well the program converts inputs to outputs. They are often expressed as unit costs.

Electric Utility Fund - The enterprise fund that accounts for the operations of the City-owned electric system. The cost of providing services is financed or recovered through user fees.

Encumbrance - Obligations against budgeted funds in the form of a purchase order, contract, or other reservation supported by a purchase order.

Enterprise Fund - A separate fund used to account for operations that are financed and operated in a manner similar to private business enterprises and where it is the intent that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Expendable Trust Funds – To account for fund agreements where the principle and earnings on principle may be spent for the fund's intended purpose. Expendable Trust Funds must be established to account for state unemployment compensation benefit plans and resources to cover administrative costs are accounted for in the general fund.

Expenditure - Where accounts are kept on the accrual or modified accrual basis of accounting, the cost of goods received or services rendered, whether cash payment has been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payment is made.

Fiscal Year – The twelve-month period of the budgetary year. The fiscal year for the City's operating budget begins on July 1st and ends the following June 30th.

Fringe Benefits - Job-related benefits provided for employees as a part of their total compensation, such as employer's portion of FICA taxes, retirement and insurance.

Fund - An independent fiscal and accounting entity with a self-balancing set of accounts recording its assets, liabilities, fund balances, retained earnings, revenues and expenditures.

GLOSSARY

Fund Balance - The accumulated revenues and other financing sources in excess of expenditures and other uses. The City has adopted a Fund Balance Policy requiring an annual appropriation to the fund balance of .5 percent of expenditures until the balance equals five percent of expenditures and prohibiting appropriations from the fund balance if it is less than three percent of expenditures.

Full-time Equivalent (FTE) - An employment indicator that translates the total number of hours worked in a year by all employees to an equivalent number of work years, based upon a work year of 2,080 hours equaling one Full-Time Equivalent (FTE) on hand.

Gas Utility Fund - The enterprise fund that accounts for the operations of the City-owned gas system. The cost of providing services is financed or recovered through user fees.

General Fund - The primary operating fund, which accounts for all revenues and expenditures that are not accounted for in specific purpose funds. It finances the regular day-to-day operations of the City.

General Obligation Bonds - Bonds sold by the City to private investors to provide long-term financing for Capital Project needs. The City pledges its full faith and credit to the repayment of these bonds.

Grant - An amount provided by a governmental unit or other type of organization in aid or support of a particular governmental function or program.

Government Finance Officers Association (GFOA) - A professional association of state/provincial and local finance officers in the United States and Canada, and has served the public finance profession since 1906. The association's nearly 15,000 members are dedicated to the sound management of government financial resources.

Indirect Costs - Include shared administrative expenses within the work unit and in one or more support functions outside the work unit. Some examples are; legal, financial, maintenance and technology services. These shared costs may be apportioned by some systematic and rational allocation methodology.

Input Measure - A performance measure that typically identifies the resources used to provide the service or activity.

Internal Service Fund - A proprietary fund type used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost reimbursement basis.

Non-expendable Trust Funds - To account for trusts that stipulate that only earnings, and not principal, may be spent.

Object - A budgetary account representing a specific object of expenditure. Objects are commonly referred to as the "budget detail".

Operating Budget - The City's annual financial plan of the operating expenditures of the General Fund, enterprise funds and internal service funds and the proposed means of financing them. This document is the primary tool by which most of the financing, acquisition, spending and service delivery activities of a government are planned and controlled.

Ordinance - A formal legislative enactment by the City Council that has the full force and effect of law within the boundaries of the City.

Organization - A major operational unit within a Bureau.

GLOSSARY

Output Measure – A performance measure that typically accounts for what was done or accomplished by the service or activity.

Performance Based Budgeting – A budget formulated by activities and presented by programs (as opposed to organizational units) that integrates results oriented strategic business planning with measurable outcomes for customers that allows for budget decisions informed by program performance and cost information.

Performance Measures - Specific quantitative or qualitative measures of the work performed within an activity or program. An example of a quantitative measure would be the number of miles of streets cleaned. An example of a qualitative measure would be maintaining a Medicaid eligibility error rate of less than three percent.

Personnel Services - Compensation for direct labor of persons in the employment of the City; salaries and wages paid to employees for full-time, part-time, and temporary work, including overtime, shift differential, and similar compensation. This account group also includes the portion of employee fringe benefits paid by the City.

Program – A program is a set of activities undertaken in accordance with a plan of action organized to realize one common purpose with an identifiable end result or outcome.

Program Outcome Measure – Program Outcome Measures are used to capture the performance of programs. They describe the impact of a program, benefits or changes for participants resulting from program activities or the ultimate benefit provided to customers by a program. They address the issue of *why* funding and staff has been provided to the program.

Proposed Budget - The budget formally submitted by the Mayor to the City Council for its consideration. Recommended budget documents are also available to the public.

Proprietary Funds – To account for a government’s ongoing organization and activities that are similar to those found in the private sector. There are two types of proprietary funds: enterprise funds and internal service funds.

Reserve for Contingencies - A budgetary account set aside for use by the City Council in dealing with emergencies or unforeseen expenditures.

Revenue - The yield from various sources of income, such as taxes, that the City collects and receives into the treasury for public use.

Salary and Benefit Forecasting System (SBFS) – A part of the BRASS budgeting system designed for salary and benefits calculations, forecasting, projecting and reporting activities.

Service Quality Measure – A performance measure that typically shows the effectiveness of the service or activity. The results will show the benefit or impact of the activity to the customers or to the general public.

Sewer Utility Fund - The enterprise fund that accounts for the operations of the City-owned sewer system. The cost of providing services is financed or recovered through user fees.

Special Revenue Fund - Fund(s) used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Undesignated Fund Balance - The portion of unreserved fund balance representing financial resources available to finance expenditures other than those tentatively planned (designated).

GLOSSARY

Veto – The Mayor may veto any amendment(s) made by City Council to the Mayor’s budget as originally submitted to City Council. The Mayor must indicate his or her intention to veto the amendment(s) within 14 days of the date that City Council takes action on the amendment(s).

Veto Over-ride – City Council may over-ride the Mayor’s veto of budget amendments by means of a vote to do so with a two-thirds majority. Over-rides must be done within 14 days of receipt of the Mayor’s vetoes.

Water Utility Fund - The enterprise fund that accounts for the operations of the City-owned water system. The cost of providing service is financed or recovered through user fees.

